

# **119<sup>TH</sup> ANNUAL REPORT**

**Fiscal Year**

**July 1, 2010 – June 30, 2011**

**CITY OF**

**Rutland, Vermont**

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## Mayor's Message

### Christopher C. Louras, Mayor

#### To the Citizens of the City of Rutland

Given the timing of the release of this, the Fiscal Year 2010 – 2011 Annual Report, it must be made clear that, though Tropical Storm Irene ravaged the City and State in calendar year 2011, it was an event that took place during FY2012. Therefore, though it would appear timely to address the tragedy at this juncture, the City has determined that information relevant to the devastation wrought by Irene will be appropriately acknowledged in next Fiscal Year's Annual Report.

Rutland City's 2010 – 2011 Fiscal Year was one marked by the continuation of progress and milestone accomplishments made by your City. The City, in an unprecedented partnership with each of its collective bargaining negotiating teams, moved from the long-time premium health insurance package to a less expensive, more sustainable high-deductible plan. All City employees deserve credit for clearly recognizing the impact ever increasing health care costs have been having on the taxpayers, and at the expense of critically needed capital investments.

Concerning capital investments, the City continues to make great strides in rebuilding its deteriorating infrastructure. Since 2007, the administration has made the real-world education of the taxpayer a priority with respect to our crumbling roads, bridges and pipes. The public's realization that investing in ourselves and our critical infrastructure is vital to our future and that the decades long neglect is being rightfully reversed. The Board of Aldermen recognized this undeniable fact as well, and has begun properly funding our bridge, water, and sewer funds at a level which will certainly turn the tide. The residents as well have played an active role this past year, again allocating a ballot-approved additional \$350,000 for continued road reconstruction and paving.

Additionally, the taxpayers recognize the need for intangible investments in Rutland City. After carrying out a months long assessment of mission and goals, the Rutland Redevelopment Authority determined that it was to refocus back to its core mission of increasing the City's Grand List, while also concentrating on addressing the blight endemic to the current recession. The City ultimately allocated \$180,000 in the next year's budget for the RRA so that it could concentrate on its core mission rather than simply chase grant dollars at the expense of Rutland City's long term needs.

The Board of Aldermen has continued to study and draft a comprehensive capital improvement program through its General Committee. And the taxpayers and residents will enjoy the fruit of their labors for generations to come as the City finally adopts a holistic and well-planned capital needs assessment.

These are just some of the highlights of this past year, one that has been historically marked by the team effort of receiving a clean audit for the first time in decades, for which a well-deserved thanks is due to Treasurer Wilton, her staff, and the City of Rutland department heads who made this goal a reality.



City Assessor's Office  
Barry J. Keefe, City Assessor  
To the Citizens of the City of Rutland:

I am pleased to submit the annual report of the Assessor's Office for the fiscal year ending June 30, 2011. The final Grand List at April 1, 2011 totaled \$ 1,007,753,962 which reflects a net increase from April 1, 2010 of \$ 912,893 or 9.07 %.

The increase in the real estate was responsible for the increase while the Business Personal Property was flat. The Common Level of Appraisal (CLA) for 2011 improved from 84.10% to 87.25% and the Coefficient of Dispersion (COD) improved from 18.03% to 17.61%.

These statistical studies done by this office in cooperation with the Division of Property Valuation and Review have produced anticipated results given the economy. There are fewer sales being recorded and valid sale prices are more in line with the listed value.

When one reads the National news it is difficult sometimes to keep a positive attitude.

In the City of Rutland there are some bright spots that deserve mention as these activities show promise and investment in our City. The Grand List will be impacted positively.

The new Community College of Vermont will be added this year. Panera Breads opened in late December on South Main Street. Heritage Family Credit Union will be building an operation's facility on Allen Street next to their offices. The VA Outpatient clinic will be built at Steel Square on West Street. Hickory Street apartments have completed Phase 1 and the former Watkins School is being readied for the tax rolls. There are three or four other projects in the works as of this writing. Stay tuned!

I would like to thank The Mayor, City Attorney, Department Heads and staff for really working well together to improve the services provided. The Board of Aldermen has been positive and supportive. The level of citizen involvement has ticked up in recent years and it is bearing fruit. The Creative Economy, the Farmers Market the Garden Club, the Library, the Historical Society, the Paramount and Peg TV as well as a host of other organizations have pitched in and helped make The City of Rutland a desirable place to live. That helps the real estate market.

Thanks to my Secretary, Marlies Washburn for her caring spirit.

Report of the Building & Zoning Department  
James P. Simonds – Building Inspector/Zoning Administrator  
Annual Report-July 1, 2010-June 30, 2011

Certificates of Occupancy Issued:	906	
Building Permits Issued:	138	
New Commercial Construction		\$ 5,783,000.00
Commercial Renovations		\$ 5,555,840.00
New Residential Construction		\$ 27,000.00
Residential Renovations		\$ 1,017,320.00
Total Building Permit Fees Collected		\$ 20,931.00
Other Fees Collected:		
25 Sign Permits		\$ 1,200.00
10 Development Review Hearings		\$ 1,175.00

Report of the Health Officer and  
Assistant Building Inspector  
Robert D. Barrett  
Annual Report – July 1, 2010 – June 30, 2011

Pamela J. Petrie retired from the City of Rutland as of June 30, 2011 after 24 years of dedicated service working as the Assistant Building Inspector/Health Officer.

I was fortunate to be hired as her replacement in the capacity as the current Assistant Building Inspector/Health Officer.

I will continue the practice of conducting inspections for Certificates of Occupancy on residential properties as is required by City Ordinance when tenancy/ownership changes take place and perform Health Officer duties as directed by the State of Vermont Health Department.

I look forward to working with residents and landlords in the City to maintain and upgrade residential units and single family homes to the minimum code requirements.



## Emergency Management

groups too numerous to name brought materials and volunteers to help people clean up and recover. The Red Cross and Salvation Army handled sheltering and feeding displaced people.

The entire community and people from beyond the community came together to help and in the true Vermont spirit made strong efforts to begin the return to normal.

One notable example of this volunteer spirit was the fact that over 400 Castleton State College students, faculty and staff came to the City for an afternoon of service in the flooded area. This army of volunteers was a sight to behold as they organized and then went out to help people. The City of Rutland thanks all who participated in helping during these trying times.

In the days, weeks and months that followed Irene, the scars from the storm began to heal, the community began to return to some form of normalcy, and the documentation process began as the City worked with FEMA and other agencies to help blunt the financial impact of this storm on the City and its residents. It is a long process but worth the effort as we continue to heal. We will take the lessons learned during Irene and make our plan even better always working to make Rutland a stronger more disaster resistant and prepared community.

As Emergency Management Director, I would again like to thank all employees of the City of Rutland and our elected leaders for their work during this disaster. Also thank you, to the National Guard units from Vermont and around the country who came to our aid. Thank you, to the State and Federal Agencies who assisted in many ways. Thank you to all volunteer groups who came forward to help in our time of need and thank you to the many individuals for their acts of kindness and assistance to those in need.

Respectfully Submitted,

Robert Schlachter  
Emergency Management Director

City Assessor's Office  
Barry J. Keefe, City Assessor  
To the Citizens of the City of Rutland:

I am pleased to submit the annual report of the Assessor's Office for the fiscal year ending June 30, 2012.

The final Grand List at April 1, 2012 totaled \$ 1,010,508,070 which reflects a net increase from April 1, 2011 of \$7,365,738. The increase in the real estate was \$4,399,800 while the Business Personal Property was \$2,965,538. The Common Level of Appraisal (CLA) for 2011 improved from 84.10% to 87.25% and the Coefficient of Dispersion (COD) improved from 18.03% to 17.61%. As of this writing, all indications are continued improvement in the CLA for 2012 which will come from the State in January 2013.

These statistical studies done by this office in cooperation with the Division of Property Valuation and Review have produced anticipated results given the economy. There are fewer sales being recorded and valid sale prices are more in line with the listed value.

The Zero sort facility of Casella Waste Management will have a positive impact for years to come as well as the new Community College of Vermont. This coming year we will be adding the new Heritage Family Credit Union, the Armory with added jobs, the Watkins School property and Phase II of the Hickory Street project. The VA Outpatient clinic on West Street will be added to the grand List as well. In the midst of a poor National economy, Rutland is doing alright. Brennan Duffy Executive Director of the Rutland Redevelopment Authority has set up shop right next door to the Mayor's office and has been a real positive in bringing new investment to the City. He has also shepherded the Blighted property ordinances along and put in place Stabilization criteria that the Board of Aldermen can use to attract business. It has helped me in my job by getting non productive properties back and adding positively. Solar Energy projects are being promoted on lands of formally non-performing assets.

I would like to thank The Mayor, City Attorney, Department Heads and staff for really working well together to improve the services provided. The Board of Aldermen has been not only positive and supportive but they have been proactive in getting legislation done that has been a big help to the Grand List. The level of citizen involvement has ticked up in recent years and it is bearing fruit. The Creative Economy, the Farmers Market the Garden Club, the Library, the Historical Society, the Paramount and Peg TV as well as a host of other organizations have pitched in and helped make The City of Rutland a desirable place to live. That helps the real estate market.

Thanks to my Secretary, Marlies Washburn for her caring spirit.



**Report of the Building & Zoning Department****James P. Simonds – Building Inspector/Zoning Administrator****Annual Report-July 1, 2011-June 30, 2012**

Certificates of Occupancy Issued:	1,032	
Building Permits Issued:	142	
New Commercial Construction	\$	1,314,000
Commercial Renovations	\$	8,503,320
New Residential Construction	\$	199,700
Residential Renovations	\$	949,655
Total Building Permit Fees Collected	\$	13,494
Other Fees Collected:		
35 Sign Permits	\$	1,550
17 Development Review Hearings	\$	2,200

**Report of the Development Review Board****Stephanie A. Lorentz, Chairperson**

To the Honorable Board of Aldermen and the Citizens of the City of Rutland:

The Development Review Board is pleased to submit the annual report for fiscal year ending 2012. Board members are Stephanie A. Lorentz, Chairperson, Michael Brookman, Al Paul, Jim Pell, Jeffrey Wennberg and Alternate, Steve Wilk. We held 17 public hearings during fiscal year 2012. Hearings are scheduled on the 1<sup>st</sup> and 3<sup>rd</sup> Wednesdays of each month and are held in Aldermanic Chambers. The hearings are warned in accordance with State law. The Board's responsibilities include hearing zoning appeals, variances, conditional uses, site plan reviews, design control district reviews and subdivisions.

The Board wishes to thank the residents of the City of Rutland for their active participation in the public hearing process, Jim Simonds, Zoning Administrator, Carol Wagner, Clerk for the Development Review Board and the Mayor for their continued support of our efforts.

**REPORT OF THE CEMETERY COMMISSION****Chris Book and Tom Giffin Cemetery Commissioners**

To the Mayor of Rutland, Honorable Board of Aldermen and the Citizens of the City of Rutland: Rutland is responsible for the care and on-going maintenance of the following city cemeteries; West Street Cemetery, Old Congregational Cemetery on North Main Street, Old Reformatory Cemetery located behind Northwest School and the Poor Farm Cemetery located at the transfer station off Gleason Road. The keys to the gates of West Street and Old Congregational are available at City Hall or from the cemetery commissioners upon request.

The Vermont Department of Correction work crews continue to provide mowing and some maintenance for Rutland's old burial grounds. The DOC work crew, led by Edward Cole, mowed Rutland's cemeteries 13 times and provided over 1440 man hours of work in Rutland's old burial grounds. In addition to the regular mowing, the crews did tree, brush, leaf removal and some monument work. The cost to the city was \$3,000.

A new fence was installed in the summer of 2012 at the Poor Farm Cemetery and the commissioners are in the process of moving the granite memorial monument from the present site to be placed near the informational kiosk inside the fence. This has been an ongoing project and the commissioners wish to acknowledge RCSWD District Manager, James O'Gorman, for his assistance in reclaiming the cemetery at the transfer station and Clifford Giffin for his tenacity to ensure that this historic site was preserved.

The Ann Story Chapter of the Daughters of the American Revolution continues to place the flags on the veteran graves before Memorial Day. If anyone is interested in volunteering to help with placing flags, please contact the cemetery commissioners.

Rutland is fortunate to have volunteers willing to help in maintaining the city's old burial grounds. This year the MSJ football team and their coaches spent an afternoon at the West Street Cemetery removing brush and debris from the grounds. Thanks to head coach Jeff Cassarino and his athletes for volunteering.

In addition, the Rutland Middle School Enriched Studies Program students, spent two days in the city's cemeteries cutting brush, assisting in replacing a monument for a Revolutionary War soldier and straightening stones. Thanks to RMS Social Studies teachers Ted Lindgren and David Cornwell for including this cemetery volunteer work in their educational unit. Both schools are planning on returning to Rutland's cemeteries next year to continue to assist in restoring these historic cemeteries. The commissioners and other volunteers who were working with these young people were impressed with the willingness and sense of pride they showed in the work they were doing for Rutland's burial grounds. The city should be proud of their efforts. If anyone and/or group is interested in volunteering at one of Rutland's cemeteries, please contact the cemetery commissioners.

The cemeteries in the city have had issues for many generations. In the January 24, 1924 edition of the Rutland Herald, it was reported that the board of aldermen voted to keep "the gate locked at all times in the future to prevent further destruction of headstones" at the West Street Cemetery. Most Vermont cities/towns do not lock their cemetery entrances.

Rutland's old burial grounds are still in the long and tedious process of being restored. The old marble stones tell much of the history of our city. Veterans from all the colonial wars and many of the original settlers of Rutland are buried in the city's cemeteries. The commissioners encourage city residents or anyone interested in the history of Rutland, to help in the restoration effort of the Rutland's historic burial grounds. Donations can be sent to the Rutland Historical Society Attn: Cemetery Account, 96 Center Street, Rutland, Vermont 05701



## Office of the City Clerk

### Henry A. Heck, City Clerk

#### To the Citizens of the City of Rutland:

I respectfully submit the following Annual Report for the Rutland City Clerk's office for the year ending June 30<sup>th</sup>, 2012

Fiscal Year 2011-2012. I'm happy to report we have just finished our second year with COTT Systems and will be utilizing their software for future land record recordings. My office has started a much needed digital scanning of past records for the Board of Aldermen Minutes as well as Elections and Tax Appeals. The historical preservation of these records as well as others has been neglected for decades, and with no backup, loss of these records would result in irreplaceable history. We now accept credit and debit cards, and you can order certified vital records from the internet. I want to thank Susan Clark (Deputy Clerk), Patty Carbine (1<sup>st</sup> Assistant), and Sara Magro (Purchasing Agent, Assistant Clerk) for all their support. I would like to thank Mayor Louras and the Rutland City Board of Aldermen for their confidence in me to perform the duties of City Clerk. I look forward to serving the citizens of Rutland City.

Henry A. Heck  
Rutland City Clerk

#### Reported Revenue from the Clerk's Office for Fiscal Year 2011-2012

Total \$ 179,261.82

#### Vital Records (copies & vault time):

All certified copies of Birth certificates, Deaths certificates, Civil Marriage licenses are available for \$10.00 per copy as set by the State of Vermont. Uncertified copies are available for \$2.00/copy. Vault time is charged at \$2.00/hour.

#### Vital records recorded in Fiscal Year 2011-2012:

Births.....	488
Deaths.....	460
Civil Marriages.....	132

#### Land Records:

1827 visitors used our vault. All land records are available for \$1.00/page for each copy. Certified land records are \$10.00/page and vault time is charged at \$2.00/hour.

#### Recording Fees:

11,623 pages of land records were received and recorded. The cost of recording land records is \$10.00/page, as set by the State of Vermont. The 11,623 pages comprised 3,088 documents filed in our office.

#### DMV Registration Renewals:

102 DMV renewal registrations were processed. There is a \$3.00 cash fee to process your renewal.

#### Business Licenses:

The following business licenses were issued. Business Licenses are valid from May 1<sup>st</sup> until April 30<sup>th</sup> of each year:

Restaurant & Victual Establishments.....	102
Bowling Alley.....	1
Theatres.....	3
Hotels, Motels & Inns.....	8
Circuses, Carnivals, Shows & Fairs.....	14
1 <sup>st</sup> Class Liquor Club/Cabaret License.....	14
1 <sup>st</sup> Class Liquor Restaurant License.....	40
2 <sup>nd</sup> Class Liquor License.....	34
Outside Consumption Liquor Permits.....	21
Entertainment Club Permits.....	14
Tobacco Licenses.....	34

#### Dog Licenses Issued:

992 dogs were registered. Of that, 908 were spayed/neutered. Dogs must be registered by April 1<sup>st</sup> of each year and a current rabies certificate is required. After April 1<sup>st</sup>, late charges apply.

#### License fees are as follows:

Spayed/neutered fee before April 1<sup>st</sup> \$13.00; After April 1<sup>st</sup> \$16.00  
Un-spayed/un-neutered fee before April 1<sup>st</sup>; \$17.00; After April 1<sup>st</sup> \$22.00  
The city's revenue portion is \$10.00 per license.

For those of you who are unable to come down to the City Clerk's Office to register your dog(s), mail us the postcard we send you along with a current rabies certificate and proper payment. Once we receive and process this information, we will mail your dog license and tag. We hope this will make it easier for those who are unable to come in to register their dog(s).

#### Changing your voting address or registering to vote:

If you are registered to vote in Rutland City and have moved to a new address within the City you may change your voting address over the phone by calling our office at 773-1800 and press 5.  
If you have moved to Rutland City from another town or state you can stop by our office up to 10 days before any election and register to vote. It only takes a few minutes to register.

We here in the Clerk's Office look forward to serving the citizens of Rutland City. We also recognize the challenges ahead of us and look forward to meeting them. Please remember that our web site [www.rutlandcity.com](http://www.rutlandcity.com) contains valuable information on all City departments, Charter and Ordinances, Minutes of the Board of Aldermen and general information on the City of Rutland. Again we look forward to serving your needs in the upcoming year.

Respectfully Submitted,

Henry A. Heck  
Rutland City Clerk



**Water Treatment Division**  
**Mike Garofano, Water Treatment Manager**  
**Scott Taggart, Asst. Water Treatment Manager**

The City of Rutland's Slow Sand Water Filtration Facility treated a total of 812,287,400 gallons of water during the last fiscal year. The chemicals used during the process were fluoride, zinc-orthophosphate, and sodium hypochlorite.

Some special projects completed this past year include Mendon Brook berm repair and reinforcement following a heavy rainstorm in October of 2010. A portion of the berm failed, the original berm was installed in the 1940's. Also completed this year was Pizzagalli Construction removed and installed 12" of new filter sand in one of our three filters.

We are currently operating various pilot studies with the Vermont Water Supply Division to determine which additional treatment processes will aid the slow sand filtration facility in reducing the disinfection by products that occur in the water.

We appreciate the help from the other DPW Divisions that allowed us to complete these projects successfully.

**Wastewater Collection Division**  
**Steve Davine, Foreman**

The Wastewater Collection Division is responsible for all the installation, maintenance and repair of all sanitary sewer mains and the storm-water collection system, including all manholes and catch basins.

During the course of our regular maintenance duties we cleaned several thousand feet of sanitary and storm mains along with the manholes and catch basins at the entrance to the mains.

In addition to the routine work of responding to and repairing sewer system deficiencies, the Division accomplished the following projects:

Beginning in July of 2010, we repaired and adjusted, as required the catch basins and manholes that are located on the following streets that were to be paved: Madison St., Catherine Dr., Grove St., Clinton Ave. and Stratton Rd.

In the spring of 2011 we installed approximately 180' of 8" pipe for a curtain drain on Victor Pl. to eliminate the infiltration of runoff water under the asphalt which was causing excessive frost heaving.

Approximately 450 ft of curtain drain pipe was installed on Pearl St. because of similar drainage issues.

**Wastewater Treatment Division**  
**Robert E. Protivansky, Chief Operator**

We have worked very hard all year on the maintenance and operation of the plant and pump stations. Along with maintaining the equipment we are also responsible for the maintenance of twelve buildings. We have done a lot of upkeep of these buildings and repaired numerous things to prevent them from becoming more costly and bigger items.

I'm proud to work with such dedicated co-workers who work hard to protect the environment, keep a well running treatment process and look for ways to save funds by operating more efficiently. One example is a pump station that was in desperate need of upgrade with not enough funds to hire the work out. The employees took this project on

themselves along with doing their normal duties. With a modest budget we were able to upgrade the pump station for about half of what we estimated it to cost. I would like to thank all the employees, the Commissioner, the City Engineer and city hall office staff for their support.

Below is a list of some of the major projects accomplished in the past year:

Rubber roofs repaired on seven buildings and had five building roofs inspected and found to be fine

Repaired two sets of concrete stairs

Installed forty-three high efficiency LED exterior lights, paid for by Efficiency Vermont that are estimated to save \$2200.00 annually in energy costs

Performed periodic oil changes/lubrication on ninety-nine pieces of equipment

Upgraded Clement Road pump station using in-house talent only

Installed fiber-optic cable throughout the plant to protect our communications network from lightning damage. This saves an estimated \$5,000.00 per year compared to our past history of lightning damage

All employees became certified in CPR and First Aid

Painted walls and installed new tile on first floor of the Administration Building

Replaced three 2 HP explosion proof motors that run 24/7 with new energy efficient motors

Repaired masonry above a garage door and removed an unused eight foot by four foot vent louver from the side of the building and replaced with block and brick to improve energy efficiency

We are in the process of replacing a Digester cover



# RUTLAND FIRE DEPARTMENT ANNUAL REPORT

It is again my privilege to report on the status of your Rutland Fire Department during the period July 1, 2010-June 30, 2011.

## Your Rutland Fire Department at Work

The fire department responded to a total of 2096 calls for service. They are classified as follows:

Fires in Structures	81	Other Types of Fire	9	Hazardous Materials	116
Vehicle Fires	10	Rescue/EMS Assist	152	Hazardous Condition	87
Brush/Grass	6	False Alarms	285	Service Request	1331
Rubbish/Dumpster	12	Mutual Aid Given	7		

The department responded to a number of water emergencies during this period related to heavy rainfall.

## Personnel

As of June 30, 2011 the department had 27 full time personnel and 18 part time personnel. During the fiscal year, two long serving officers retired. Deputy Chief Francis Cioffi with 37 years of service to the City of Rutland and Lieutenant Gary Lambert with 25 years of service to the City of Rutland. We wish them well in the future and appreciate their many years of service.

## Equipment

The department apparatus fleet consists of (4 engines) including one Quint (Ladder Equipped Engine and an Aerial Platform, two service utility vehicles, a fire alarm maintenance bucket truck, a Hazardous Materials/Decontamination Trailer and a Technical Rescue Trailer.

## Services Provided

The department provides fire suppression, fire prevention/education, hazardous materials response at the operations level and decontamination. In addition we are trained and equipped to respond to technical rescue incidents involving extrication from vehicles and machinery, rescue from confined spaces, trench collapse and can perform rope rescue operations. The department provides contract fire protection to the Town of Mendon, and three large businesses in Rutland Town and contract Crash/Fire/Rescue services to the Rutland Southern Vermont Regional Airport. In addition to emergency duties members maintain the municipal fire alarm system, maintain apparatus and equipment and the fire station and grounds while on duty. The department also assists with community projects such as hanging banners downtown, and other community promotional efforts.

## Training & Education

In addition to responding to calls for service from the public, employees spend hundreds of hours training, presenting public education programs, and conducting pre-incident planning for emergency responses. During this period, members of the department attended regular training to maintain their skills and state certification. They also attended specialized training in Hazardous Materials, Aircraft Crash Fire and Rescue, Technical Rescue Operations, Safety and a variety of other specialties.

## Grants

The department has applied for and received nearly \$1,000,000 in state and federal grants over the past ten years. These grants have allowed us to upgrade our communications system, purchase protective equipment for our members, replace our outdated emergency generator, and develop and maintain the ability to respond to special

hazard calls such as hazardous materials, and technical rescue. The department continues to aggressively apply for grant funds.

## Chief Engineer & Emergency Management Directors Report

As your Chief Engineer, I work to make sure the Rutland Fire Department is trained, and equipped to handle the emergency situations that may affect Rutland. I attend many meetings representing the City and the Fire Department in the City of Rutland, in surrounding towns, at the Vermont Fire Academy in Pittsford, and in Montpelier and Waterbury. These meetings are important as to make sure Rutland is represented at the local, regional and state level for planning and to help obtain grants. I have also attended meetings of Rutland United Neighborhoods and other community groups as requested. In addition to my duties as Chief Engineer, I serve as City Emergency Management Director and represent the Fire Service on the Governors Homeland Security Advisory Council and the Vermont Enhanced 911 Board.

## Emergency Management

Maintain and update the Rutland City Rapid Response Plan and Rutland City Emergency Plan. Attend monthly Local Emergency Planning Committee meetings LEPC # 2 covers all of Rutland County and assists with local, regional and state level planning for all hazard response. Monitor possible sources of grant funding for City emergency preparedness projects. Respond to and assist in the coordination of services at natural and man made emergency situations within the City or Rutland and the Rutland Region.

## Open Burning

We receive numerous complaints about people burning anything from brush to trash in the city. The following information is provided regarding open burning within the City of Rutland. Due to the fact that the City is so densely populated open burning is **not permitted** without a permit from the Chief Engineer. Such permits are **only** issued for the occasional bonfire at a school or college, or for municipal emergency situations. Cooking fires are permitted but only clean untreated wood, charcoal or LP gas may be used for fuel. If an outside fire is creating a nuisance it may be extinguished by the department.

## Fire Prevention

In closing as I write this report the winter heating season is here. Fires related to improperly installed and maintained heating equipment are a major problem in Vermont.

The Rutland Fire Department would like to offer some suggestions to the citizens of Rutland in an effort to prevent the loss of life and property due to fire.

- Install and maintain smoke alarms on every level of your home/apartment and in each sleeping room. Make sure they are working. If your smoke alarms are powered by a battery, change the battery every six months and test the smoke alarm regularly.
- Install and maintain Carbon Monoxide alarms in your home. Carbon monoxide is a deadly, colorless, odorless, gas that is produced by burning fuel. Carbon Monoxide alarms can alert you to the presence of this gas before it becomes a problem.
- Smoker and carbon monoxide alarms have a maximum service life and must be replaced when the service life is over. Check the information on the detector and that accompanied the detector. Follow the manufacturer's instructions for installing, maintaining and replacing alarms.
- Have your heating system inspected and serviced by a qualified technician before winter weather hits.
- If you burn wood or coal have your chimney cleaned and inspected prior to the heating season, then inspect and clean your chimney regularly during the heating season.



- Remove ashes in a covered metal container and place the container **outside**, well away from the house and other combustible materials. Do not vacuum ashes from fireplaces or stoves they may still be live and cause a fire.
- If you have gas fireplace(s) or heater(s) have them inspected and serviced by qualified gas technicians and make sure the venting system is in good condition and supply air intakes are clear of obstruction to reduce the possibility of Carbon Monoxide poisoning.
- The use of portable un-vented kerosene heaters is prohibited in rental units and is discouraged in private homes.
- LP gas heating units should be installed by a qualified technician.
- LP gas cylinders **must not** be brought into your home. Many types of LP gas heaters are available for purchase. Many of these are intended for **utility and use outdoors** in a workshop, shed or garage where there is plenty of combustion air. LP gas cylinders in living units are a hazard to the occupants and firefighters who may respond to an emergency and not know of their presence.
- Prior to installing any new heating equipment read and follow the manufacturers instructions. Professional installation by qualified people will reduce the chances of a problem.
- If you have any type of fire no matter how small **call the fire department**. Many structure fires start as chimney fires. If your smoke alarm or Carbon Monoxide alarm sounds call the fire department. Use a fire extinguisher only if you can do so safely and have an exit at your back and have someone call the fire department.
- Keep fuels such as LP Gas, Kerosene and Gasoline outside your home. Do not store them in the basement or in the house.
- If you use space heaters make sure they are in good condition and keep them away from things that may burn such as paper, plastic, clothing, furniture, and bedding.
- Electric heaters should have a label indicating listing by a recognized testing laboratory such as UL Underwriters Laboratories. Electric space heaters should be used in full compliance with the manufacturer's instructions. The use of extension cords for electric space heaters should be avoided.
- Space heaters of any type should not be left un-attended.
- Keep your exits clear of ice and snow and do not obstruct exits with furniture, storage items or appliances.
- Have an emergency escape plan make sure everyone in your home knows the plan and practices it. Have a designated meeting place away from the building.

For more information about fire safety contact the Rutland Fire Department at 773-1812. Members of the public are encouraged to visit the department during normal business hours. Tours can be arranged for school and community groups.

On behalf of the Fire Department, I would like to thank the Mayor, Board of Aldermen, city hall personnel, the School Department, DPW, Recreation Department and all city officials and employees who assisted the Fire Department in any way during the past year. We again offer our thanks to the citizens of our city for their continued support of their Fire Department. Also a very special thank you to our mutual aid partners for their assistance, many times this past year with emergencies and special projects.

If you have any questions about fire safety, emergency preparedness, or the Rutland Fire Department please call us at (802) 773-1812.

**REMEMBER IN AN EMERGENCY DIAL 911**

Thank you, again to the citizens of Rutland for your support of the Rutland Fire Department.

Respectfully Submitted,

Robert Schlachter  
Chief Engineer

**RUTLAND FIRE DEPARTMENT**  
June 30, 2011

Robert L. Schlachter, Jr.  
Chief Engineer/Fire Marshal

Bradley LaFaso  
Deputy Chief  
A-Shift Commander

Francis Robillard  
Deputy Chief  
B-Shift Commander

Ernest Cioffi  
Deputy Chief  
C Shift Commander

Victor Miglorie  
Lieutenant

James Miles  
Lieutenant/Chaplain

William Lovett  
Lieutenant

Dr. Richard Lovett  
Physician/Captain

**FIREFIGHTERS**

**A-SHIFT**  
Brent Adams  
Michael Barrett  
Seth Bride  
Colin Fitzsimmons  
Rodney Kenyon  
Robert Miles  
Michael Robillard

**B-SHIFT**  
Don Adams  
William Canfield  
John DiPalma  
Nathan Elwert  
Micah Haven  
Mark Meszaros  
Michael Roy

**C-SHIFT**  
Aron Adamsen  
Lawrence Dellveneri  
Daniel Gedney  
Scott Mangan  
Charles Regula  
David Werbinski

**PART TIME CALL FIREFIGHTERS**  
**AS OF JUNE 30, 2011**

Christopher Adams

Richard Battles

Michael Carlson



Nicole Chapleau  
Thomas DiPalma  
John Haven  
Brendon LaFaso  
Kyle Robillard

Francis Cioffi  
Brent Garrow  
Arthur Howard  
Richard Lovett  
John Sabatase

Michael Delehanty  
Keith Hawkins  
Chris Johnson  
Thomas Maniery  
Robert West

#### RUTLAND FIRE DEPARTMENT OPEN BURNING INFORMATION

##### OPEN BURNING

Open burning other than small cooking fires is not permitted within the City of Rutland unless a permit is issued by the Chief Engineer. It is always a good idea to check with the department if you have a question.

The reason for this policy is that Rutland is a densely populated community with buildings close together. In addition to the possibility of a fire spreading to a structure there are concerns about air quality and the nuisance smoke can create for people with respiratory problems.

The policy on issuing burning permits is as follows:

The only permitted open burning in the city will be:

- Small fires for cooking, including clean untreated wood, LP gas or Charcoal are allowed without a permit.
- Fires for educational institutions or community events such as bonfires for sporting events. In the case of a bonfire the fire department stands by while the fire is in progress these fires are typically in more remote areas of the City.
- Emergency situations as directed by health officials or the Mayor.

**The burning of trash, painted/treated wood, shingles, tires and similar materials is prohibited by state law. Only clean, untreated wood can be burned at a permitted fire. Persons who have un-permitted fires or are burning illegal materials are subject to being issued a ticket for violation of the open burning ordinance and may be subject to additional state enforcement actions.**

##### Rutland Historical Society

Carolynn Ranfile, President

To the Honorable Mayor, Board of Aldermen and Citizens of Rutland

The Rutland Historical Society continues its mission of preserving and sharing Rutland History. The following summarizes our many efforts and activities for the year.

##### Looking to the Future . . .

*Behind the scenes* work is being done to ensure that the Society is a sustainable organization that will continue to serve Rutland for many years to come. We have developed a strategic plan, improved our by-laws, and asked for the public's input via website and printed surveys. Additionally, we are looking at the effects of changing demographics, technology's role in today's communication artifacts, and how to save those artifacts that will become tomorrow's history.

*Technology and Digitization* are becoming the underpinning of much of the Society's work. We use technology to catalog and produce Finding Aids. A digital format is required for today's publications, and digitization, itself, provides a path to preservation by reducing wear on original material. The Society has developed and is now implementing its Digitization Plan. We have leased a high volume scanner, and a newly purchased computer will serve as the cataloging and digital publication center. Scanning has been completed for the 1868-1893 Village of Rutland Reports, 600 *Tidbits From Then and Now*, the West Rutland Hose Company Records, the 1888-2001 West Rutland Town Reports, the 1862-1864 Rutland Civil War Draft, the 1904-1906 Rutland baseball team account books, the Recreation Department Scrapbooks, the book *Rutland in Retrospect*, many Quarterlies, and all Society Newsletters, and will continue with the top 10 priority projects identified by the plan.

##### Keeping Our House in Order . . .

*As caretaker of the Nickwacket Firehouse* the Society performs repairs and maintenance which this year included a new bathroom counter and chimney repair. In winter, the city plows the parking lot and a Corrections Department team makes sure the walks are cleared. To protect both the building and contents, we've installed an alert system for extreme temperature and water problems.

*In the Collections Management area* the Society processed over 75 incoming donations of historical materials and made significant progress with the backlog from prior years. Reorganization of the basement has improved space utilization and an itemized inventory allows quick access to material. A reorganized 2<sup>nd</sup> floor has improved traffic flow and increased space. Policies and procedures were developed for processing of new materials and removal of non-relevant ones.

##### Continuing to Serve the Community . . .

*The Society's programs* serve everyone. It held programs or provided support for programs and events for youth - Cub Scouts, Christ the King School, Rutland's Intermediate School, Tapestry, agriculture exhibits tours, and Castleton State College History seminars; for seniors - at Linden Terrace, Loretto Home, and Triad; for local organizations - Rutland Railroad Association, West Rutland Rotary Club, and Rutland Free Library staff; for area and state - Vermont Blind and Visually Impaired, Tinmouth Historical and Genealogical Society, Chittenden Historical Society, Sons of Union Veteran's Re-enactment, hike to 1957 plane crash and St. Petersburg Times article, Hawk Hill Tours, LDS church program and UVM Newspaper Digitization Project; and for community events - Sidewalk Sale, the annual blood drive, Halloween and Loyalty Day Parades, and Rutland Town's 250<sup>th</sup> Anniversary.

*Our Television Presence* has expanded with *Moments in History*, a 2-3 minute segment of the PEGTV *Weekly Access News Show*. Coming up on the one year mark, over 40 segments have been aired. On PEGTV's our *Historically Speaking* series continues with six new episodes - Two Early Rutland Films, Internet Archive, Faces of the Past II, The Rutland Jewish Community, the Rutland Town 250<sup>th</sup> anniversary, and Rutland in Retrospect on Disc.

*A highlight of the year* was the filming an episode of the national PBS investigative series, History Detectives, at the Nickwackett Firehouse and the Vice President's home. The Society provided research and background material for the program.

*The Society's Publications* continue with its Quarterly (Faces of the Past Calendar, Rutland Jewish Center, and two Civil War issues), quarterly Newsletters, the re-issue of *Rutland in Retrospect* on CD, and *Tidbits From Then and Now*. It should be noted that after 12 years of this popular column, Helen Davidson has retired and the effort is now continued by other volunteers.

*At the Firehouse* there is a new exhibit commemorating the start of the Civil War which highlights the effects on Rutland citizens. We continue to open the Society to the public twice a week.

*The website, [www.rutlandhistory.com](http://www.rutlandhistory.com)*, is our link to and from the public. There we publish information from and about our collections, recommendations and links for researchers, and information about our programs and what is going on at the Society. We pride ourselves on providing frequent new material. Major content added this year includes Finding Aids by Topic and Person, Village of Rutland Reports 1868-1893, 1862 Civil War List, full content of 6 additional quarterlies, 600 issues of *Tidbits From Then and Now*, and 20 Quarterly Abstracts.

*Research to answer a question* may take a few minutes or a few hours. Requests come from the website message board, emails, phone calls, and visitors. Over 250 requests were handled.

*In closing . . .*

We thank the community for its support and ask them to join or continue their membership, to become a volunteer, and to donate historical materials relating to the municipalities that make up the original town of Rutland (Rutland City, Rutland Town, West Rutland, and Proctor).

And a special thanks to all the volunteers who continue to make this possible.

Respectfully Submitted,  
Carolynn Ranftle

## Legal Department Report of Fiscal Year 2011

To the Honorable Board of Aldermen and the citizens of the City of Rutland:

During the past fiscal year, the City Attorney's Office has continued to represent the City of Rutland in the various legal matters that present themselves to a city of our size.

Specifically, the City Attorney's Office has been involved in matters dealing with employment actions, appeals of public records access determinations, housing standard violation enforcement actions, union negotiations and grievances, ordinance drafting, and the representation of the city in pending Central Vermont Public Service – Green Mountain Power merger proceedings. In addition, the City Attorney's Office advises all city departments and officials on day to day legal matters.

This year I'd like to thank Meg Grace, who has been assisting our office with administrative duties. Her help has been invaluable.

Respectfully Submitted,

Andrew G. Costello  
City Attorney



The Rutland Fire Department would like to offer some suggestions to the citizens of Rutland in an effort to prevent the loss of life and property due to fire.

- Install and maintain smoke alarms on every level of your home/apartment and in each sleeping room. Make sure they are working. If your smoke alarms are powered by a battery, change the battery every six months and test the smoke alarm regularly.
- Install and maintain Carbon Monoxide alarms in your home. Carbon monoxide is a deadly, colorless, odorless, gas that is produced by burning fuel. Carbon Monoxide alarms can alert you to the presence of this gas before it becomes a problem.
- Smoker and carbon monoxide alarms have a maximum service life and must be replaced when the service life is over. Check the information on the detector and that accompanied the detector. Follow the manufacturer's instructions for installing, maintaining and replacing alarms.
- Have your heating system inspected and serviced by a qualified technician before winter weather hits.
- If you burn wood or coal have your chimney cleaned and inspected prior to the heating season, then inspect and clean your chimney regularly during the heating season.
  - Remove ashes in a covered metal container and place the container **outside**, well away from the house and other combustible materials. Do not vacuum ashes from fireplaces or stoves they may still be live and cause a fire.
- If you have gas fireplace(s) or heater(s) have them inspected and serviced by qualified gas technicians and make sure the venting system is in good condition and supply air intakes are clear of obstruction to reduce the possibility of Carbon Monoxide poisoning.
- The use of portable un-vented kerosene heaters is prohibited in rental units and is discouraged in private homes.
- LP gas heating units should be installed by a qualified technician.
- LP gas cylinders **must not** be brought into your home. Many types of LP gas heaters are available for purchase. Many of these are intended for **utility and use outdoors** in a workshop, shed or garage where there is plenty of combustion air. LP gas cylinders in living units are a hazard to the occupants and firefighters who may respond to an emergency and not know of their presence.
- Prior to installing any new heating equipment read and follow the manufacturer's instructions. Professional installation by qualified people will reduce the chances of a problem.
- If you have any type of fire no matter how small **call the fire department**. Many structure fires start as chimney fires. If your smoke alarm or Carbon Monoxide alarm sounds call the fire department. Use a fire extinguisher only if you can do so safely and have an exit at your back and have someone call the fire department.
- Keep fuels such as LP Gas, Kerosene and Gasoline outside your home. Do not store them in the basement or in the house.

- If you use space heaters make sure they are in good condition and keep them away from things that may burn such as paper, plastic, clothing, furniture, and bedding.
- Electric heaters should have a label indicating listing by a recognized testing laboratory such as UL Underwriters Laboratories. Electric space heaters should be used in full compliance with the manufacturer's instructions. The use of extension cords for electric space heaters should be avoided.
- Space heaters of any type should not be left un-attended.
- Keep your exits clear of ice and snow and do not obstruct exits with furniture, storage items or appliances.
- Have an emergency escape plan make sure everyone in your home knows the plan and practices it. Have a designated meeting place away from the building.

For more information about fire safety contact the Rutland Fire Department at 773-1812. Members of the public are encouraged to visit the department during normal business hours. Tours can be arranged for school and community groups.

On behalf of the Fire Department, I would like to thank the Mayor, Board of Aldermen, city hall personnel, the School Department, DPW, Recreation Department and all city officials and employees who assisted the Fire Department in any way during the past year. We again offer our thanks to the citizens of our city for their continued support of their Fire Department. Also a very special thank you to our mutual aid partners for their assistance, many times this past year with emergencies and special projects.

If you have any questions about fire safety, emergency preparedness, or the Rutland Fire Department please call us at (802) 773-1812.

### **REMEMBER IN AN EMERGENCY DIAL 911**

Thank you, again to the citizens of Rutland for your support of the Rutland Fire Department.

Respectfully Submitted,

Robert Schlachter  
Chief Engineer



active lately both on shift and with the public performing numerous public demonstrations and assisting in the apprehension of dangerous criminals.

I am very proud of the work that Night Shift II is doing and will continue to do throughout the year.

#### Night Shift II Annual Report

Night Shift II is one of two nightshifts for the Rutland City Police Department. Our scheduled hours are from 6 P.M. to 6 A.M. The shift is comprised of the following officers: Sgt. Matthew Prouty and Canine King Otto, Cpl. Andrew Todd, Officer Edward Dumas, Officer Craig Hunt, Officer Joseph Bartlett, Officer Seth Richardson and Communications Operator Patricia Dunchus.

This calendar year has been very busy for Night shift II. Since January, 2011 to the end of June 2011, Night Shift II has handled over 1,500 calls for service in 116 arrests.

Night Shift II received the Most Fit Shift Award in December of 2010 and we hope to keep this title this year.

The officers of Night Shift II are also involved in other assigned duties. Cpl. Todd is our main Field Training Officer and has been training Officer Damon Nguyen who graduated from the Vermont Police Academy in May of this year. Officer Dumas is a Fire Arm's Instructor for the department. Officer Hunt is an instructor and technician for the department's Less Than Lethal tools, Officer Bartlett is a member of the department's Hiring Committee, Officer Richardson is an adjunct instructor at the Vermont Police Academy where he teaches Criminal Law to new recruits and I (Sgt. Prouty) am an instructor at the Vermont Police Academy for Canine and am a member of the Canine Certification Committee for the Vermont Criminal Justice Training Council. K9 King Otto has been very active lately both on shift and with the public performing numerous public demonstrations and assisting in the apprehension of dangerous criminals.

I am very proud of the work that Night Shift II is doing and will continue to do throughout the year.

#### ACCREDITATION MANAGER

The Rutland City Police Department is in pursuit of excellence through accreditation with the Commission on Accreditation for Law Enforcement Agencies (CALEA). This objective has required some changes in the structure of this unit formerly known as the Administrative Services Unit, as we move forward to realize our goal of accreditation. Sergeant Debra Perkins was appointed as the Accreditation Manager in February 2011 and retained the supervisory responsibilities associated with Animal Control, Records and the School Resource Officer. Due to budgetary and manpower considerations, the position of Community Policing Coordinator was left vacant and several of the previous duties and responsibilities of the unit were redistributed to the other sergeants within the department. Accreditation compels agencies to develop, implement and adhere to policies and procedures that meet internationally accepted practices. It also provides management with a blueprint for self-improvement and improved accountability. For the next three years, it is the responsibility of the Accreditation Manager to review current department policies and procedures to bring them into compliance with CALEA standards in preparation for on and off site evaluations by CALEA assessors.

#### Animal Control

Animal Control Officer Craig Petrie continues to investigate complaints involving domestic animals, primarily dogs. He assists in some cases with the handling and disposition of non domestic animals exhibiting behavior indicative of rabies infection but generally refers citizens with wildlife issues to the Department of Fish and Wildlife. ACO Petrie issues civil violation tickets and criminal citations when necessary and works to educate citizens with regard to the proper care and control of their pets. ACO Petrie's training and experience is derived from more than thirty years in the humane treatment of animals. It is not uncommon for ACO Petrie to recall from memory the name, address and owner information of almost any dog at large in the city. He has a vast network available to him in the field of animal control as a result of numerous interactions with various agencies and training opportunities he has taken advantage of through the years.

#### Records

Records Clerk Debra Pockette continues to provide professional service to the community and this department as she carries on with "business as usual" in the absence of former Records Clerk Judy Sambrook. Mrs. Sambrook retired after more than forty years of service to the City Of Rutland. For sixteen years Mrs. Pockette and Mrs. Sambrook worked together to process calls for service reports, motor vehicle collision reports, criminal arrests, motor vehicle tickets and amendments. They also scheduled fingerprint appointments. Alone, Mrs. Pockette performs these tasks while continuing to research and fill customer requests for information on a daily basis. She continues to safeguard protected information, manage and maintain files and provide polite, courteous service to anyone who telephones or appears at the Record's Department window. Mrs. Pockette is also dedicated to providing senior and child information cards for citizens through various community functions such as safety awareness, health and general education events and fairs. Mrs. Pockette provided valuable input used in the process of selecting a new records clerk. She looks forward to training a second clerk to carry out the responsibilities of the department.

#### School Resource Officer

During the 2010-2011 School year, Officer Chris Greene was once again assigned as the sole School Resource Officer for the Rutland City Public School District. He continued working closely with the School Administration on safety issues at the various schools and was able to complete an intensive School Safety Plan and evaluation for each in addition to educating students through the Drug Abuse Resistance Education (D.A.R.E) program. Officer Greene also attended coordinated service plan meetings (CSP), provided assistance with school related issues, and investigated criminal matters that occurred on school property. He continued to enforce parking issues at Rutland High School and Stafford Technical Center, and patrolled and enforced parking issues at the Rutland Intermediate/Rutland Middle School complex, as well as the elementary schools. He assisted with traffic control issues at RHS and often monitored pedestrian traffic around the school bus stops in the mornings and afternoons. In the spring he attended a Rutland City Police Commission meeting to meet the members, update and educate them in his role as SRO. Officer Greene is looking forward to the 2011-2012 school year.

#### Bureau of Criminal Investigations

The Bureau of Criminal Investigations is primarily responsible for the investigation of all major crimes, as well as a support service to the uniformed officers. We further assist the administrative support services unit of the department when needed. The investigation unit consists of detectives who have received specialized training in all areas of law enforcement. In addition, the crime lab offers another level of support services.

In the past 12 months, many new investigations were opened on a wide range of offenses, with many of these cases remaining active at this time, and possibly pending arrest. Some investigations literally go on for months depending on a number of different factors.

Detectives involved in the investigation of narcotics continue to be very busy, and have had another successful year in their efforts to identify and apprehend persons distributing illegal drugs in our community. The drugs, Heroin, powdered Cocaine and Crack were the majority of drugs in the past 12 months.

This past year has been a time when a number of serious criminal cases have required many long hours of investigative work, and these cases continue to be active as they near completion through the criminal justice system.

The crime lab is another busy area for the investigations unit. Many pieces of evidence are collected over the course of a year from various crime scenes. From there, the evidence gets evaluated, processed and packaged for delivery to the state lab.

The detectives unit further attended 268 hours of training in various fields of investigations throughout the year. It is extremely important to maintain a high level of proficiency.

Det./Sgt Kevin Stevens, Det./Cpl Robert Gorruso, Det. David LaChance, Det. Michael Nottle, Det. Samson Delpha, Det. Kenneth Mosher.

**Rutland City Police Department**

Chief Anthony L. Bossi  
Captain Scott A. Tucker  
Lieutenant Kevin E. Geno

Sgt. John R. Sly  
Sgt. Kevin T. Stevens  
Sgt. James R. Tarbell  
Sgt. Debra L. Perkins  
Sgt. John E. Johnson  
Sgt. Matthew A. Prouty

Cpl. Robert E. Gorruso  
Cpl. Charles K. Hall  
Cpl. Andrew N. Todd  
Cpl. Steven S. Schutt  
Cpl. Raymond J. LaMoria

Det. David V. LaChance  
Det. Michael D. Notte  
Det. Samson G. Delpha  
Det. Kenneth E. Mosher

Adm. Assistant Carolyn L. Barter  
Records Clerk Debra L. Pockette  
Animal Control Craig C. Petrie

P.O. Joseph M. Warfle  
P.O. Kevin R. Blongy  
P.O. Thomas W. Fuller  
P.O. Christopher R. Greene  
P.O. Timothy P. Tuttle  
P.O. Gary G. Tobin  
P.O. Edward E. Dumas  
P.O. Craig N. Hunt  
P.O. Joseph J. Bartlett  
P.O. Gregory S. Sheldon  
P.O. Earl F. Post  
P.O. Keith A. Lorman  
P.O. Seth A. Richardson  
P.O. Jason P. Johnson  
P.O. Justin D. Souza  
P.O. Ted R. Washburn  
P.O. Nicole A. Chapleau  
P.O. Jennifer L. Czachor  
P.O. Christopher P. Alger  
P.O. Damon M. Nguyen  
P.O. Michael E. Schrader

C.O. Patricia M. Dunchus  
C.O. Laurie J.C. Walters  
C.O. Lynette M. Gallipo  
C.O. Bradley R. Hale  
C.O. Erin C. Towsley

**Chiefs of Police City of Rutland**

- |     |                      |                          |
|-----|----------------------|--------------------------|
| 1.  | Daniel P. Peabody    | 1892 – 1893              |
| 2.  | Thomas C. Elworth    | 1894 – 1896, 1909 – 1912 |
| 3.  | Nathaniel S. Stearns | 1897 – 1899              |
| 4.  | Edward Bowman        | 1900                     |
| 5.  | John W. Blanchard    | 1901                     |
| 6.  | Edwin H. Lawson      | 1902 – 1904, 1922 – 1924 |
| 7.  | Walter P. Newton     | 1905                     |
| 8.  | John P. Clifford     | 1906                     |
| 9.  | Edward S. Whittaker  | 1907 – 1908              |
| 10. | Jesse Young          | 1913 – 1914              |
| 11. | Bert S. Hyland       | 1915 – 1921              |
| 12. | Roy H. Leonard       | 1925 – 1934              |
| 13. | William P. Fox       | 1935 – 1941              |
| 14. | Harold S. Potter     | 1942 – 1945              |
| 15. | J. Fred Carbine      | 1946 – 1954              |
| 16. | John L. Dinn         | 1955 – 1965              |
| 17. | Stuart D. Jenne      | 1966 – 1978              |
| 18. | Charles E. Spoon     | 1979 – 1985              |
| 19. | Paul R. Benson       | 1986 – 1988              |
| 20. | Robert R. Holmes     | 1989 – 1997              |
| 21. | Anthony L. Bossi     | 1998 – present           |



**CITY OF RUTLAND  
2010-2011 ANNUAL REPORT**

**RECREATION AND PARKS DEPARTMENT**

To the Mayor, Board of Alderman and Citizens of the City of Rutland:

I am content to submit the annual report of the activities and accomplishments of the Recreation and Parks Department for the fiscal year of 2010-2011. The Recreation and Parks Department is proud to provide services and opportunities enhancing the overall quality of life for the citizens of Rutland.

In general, this year proved to be an up and down year for the recreation department. It will be remembered for three significant events that all took place between March and June 2011. First, in March 2011 the voters in the City of Rutland voted in the affirmative to bond for 3.95 million dollars to renovate and expand the Giorgetti Arena to become a multi-use recreational facility for all ages. After ten years of planning and over thirty years of need, it appeared that the City was moving forward and making a positive investment in its future. Unfortunately, a segment of the population was unhappy with the election results and decided to exercise their right under Vermont State law to circulate a petition for a re-vote. Therefore, on May 10<sup>th</sup> the second significant event was the reversal of the Giorgetti bond vote.

The third significant event took place in the month of June 2011 when the Dana Recreation Center was closed for good. Dana was supposed to be a short term temporary home for the recreation department until such time that a suitable facility was built. Dana continued to get older and with every year that passed additional components of the building continued to reach their life expectancy and need renovation or repair. This year the state notified us that the sprinkler system was in need of a costly upgrade to meet today's codes. This notice was the straw that broke the camel's back. The decision to close the facility was made and we moved our offices temporarily to the Godnick Adult Center on Deer Street. With the loss of Dana, the recreation department has struggled to find enough appropriate program space to continue to offer the same level of programming this community has become accustomed to. In June alone, we managed to find some temporary space from different organizations willing to help us in the short term bridge this transitional period. However, as we move forward, the fact remains, we must have a recreation center to function properly and continue to provide the services that are expected and deserved.

All of our other parks continue to be maintained and in some case improved when resources are available by our maintenance staff over the course of the year. In particular, initial steps commenced to repair and repaint the tennis and basketball courts at White and Monsignor Connor Parks. Giorgetti Arena and Pine Hill Park were the hub of much of the activity throughout the year and with the addition of portable indoor turf at Giorgetti Arena we can now provide additional indoor opportunities especially in the months of March and April. The pool at White Park enjoyed a busy summer once again as Vermont's largest outdoor municipal pool. The Godnick Adult Center was very active throughout the year and continues to offer an array of fine programming for our adults and at least for now has become the home for our entire administrative staff.

The recreation department provides programs attracting approximately 10,000 participants per year. Special events presented by the department draw 20,000 to 25,000 people yearly. The larger facilities conservatively combine for over 85,000 visits per year not including everyday use of the smaller parks. With that said, this department continues to explore ways to better serve the residents of the city and provide the quality of life that the residents deserve now and in the future. Thank you for continuing to allow me the privilege to serve you.

Sincerely,

**EJay Bishop, Superintendent**

**FACILITIES**

**Alexander Keefe Memorial Park**

Located on Water Street

**Center Street Alley Park**

Located inside the downtown block formed by Wales, Center, Merchants Row and Washington Streets. Benches & picnic area.

**Cioffredi Complex**

Located off Temple Street  
2 Softball Fields and open space.

**Community Gardens**

Northeast Community Garden - located off Woodstock Avenue behind McDonalds  
Garden plots available for public use and 1 mile of walking paths  
Southeast Community Garden (new spring 2011) – located off Allen Street next to Success School  
Garden plots available for public

**Dana Recreation Center** (Permanently closed June 2011)

39 East Center Street  
Telephone # 773-1822; Fax # 775-2030  
Recreation Department offices, program/meeting rooms, and gymnasium, playground and small field space

Additional offices for:

Killington Music Festival  
Drum Journey's of Earth  
RAPAC

Classroom and conference space for:

Rutland Mental Health  
Head Start Classroom

**Depot Park**

Located on the corner off Merchants Row and Evelyn Street  
Benches and gardens, home of the Farmer's market from spring thru fall.

**Giorgetti Park**

Located off Oak Street Extension  
Telephone # 775-7976 Bike Shop # 775-7980  
30 acres with 1 Baseball Field, 1 Softball Field, Giorgetti Arena (Flip Side Skate Park, Pine Hill Bike Shop & an ice-skating rink) open fields and the trail access to Pine Hill.

**Godnick Adult Center**

1 Deer Street  
Telephone # 773-1853  
Recreation Department offices, program/meeting rooms, exercise room, meal site, gazebo, shuffleboard courts, & open space.

**Justin Thomas Memorial Park**

Located on the corner of Madison and Prospect Streets  
Gazebo, playground equipment and picnic tables.

**Main Street Park**

Located on Main Street between West and Madison Streets  
Arboretum, bandstand and benches.



**Monsignor Thomas Connor Memorial Park**  
Located off Meadow Street  
2 Basketball Courts, 3 Tennis courts, 2 Softball Fields (one with lights), open fields, and playground equipment.

**Pine Hill Park**  
Located off Oak Street Extension  
275 acres with 16 miles of Pine Hill Trails designed for hiking and mountain biking.

**River Street Park**  
Located on the corner of River and Meadow Streets  
Playground equipment and picnic tables

**Rotary Park**  
Located off North Street  
Support facility, 2 tennis courts, playground, 1 basketball court, open fields & two handball courts.

**White Memorial Park**  
Located at the end of Avenue B  
Swimming & wading pools, pool house, 1 youth baseball field, 5 tennis courts and 2 basketball courts.

**FULL TIME STAFF**

EJay Bishop, Superintendent  
Cindi Wight, Recreation Director  
Lori Hickey, Program Director @ Godnick Center  
Jay Thomas, Program Director  
April Cioffi, Program Director  
Bob Peterson, Parks Director  
Jay Siliski, Maintenance Foreman  
Jeff Pratt, Maintenance Specialist  
Steve Canney, Maintenance Specialist  
Ed Griffiths, Maintenance Specialist

**CAPITAL NEEDS**

- Establish a capital replacement fund, which will allow for enhancements and renovations to all City parks and facilities. Many of the existing parks and recreation infrastructure are in need of repair, replacement or major renovation.
- Community Recreation Center

**DANA RECREATION CENTER PROGRAMMING**

The Dana Recreation Center is the main office for the Rutland Recreation and Parks Department. Located at 39 East Center Street, the Dana Center offers a wide selection of programs, services and activities for the citizens of the community. The following is a list of all the programs and activities offered this year through the Dana Recreation Center:

**SUMMER PROGRAMS**

Adult Pick-up Volleyball	ages 18 & up	Advanced Sports Camps	grades 3-12
Art Camps (mosaic & collage)	grades 5-8	Baseball "Game" Camp	ages 9 to 12
Basketball Camps	grades 1-12	BMX Biking	ages 5 & up
Camp Danamore	grades 1-3	Camp Pine Hill	grades 4-6
Challenger Soccer Camp	ages 4 to 16	Chess Club	all ages
Community Gardens	all ages	Droopy Pedal Mtn Bike Series	all ages

Fencing	ages 12 & up	Field Hockey Camps	grades 2-12
Football Skills Camp	grades 5-8	Golf Camp	ages 7 to 14
Integrative Yoga	ages 18 & up	Lacrosse Camp	grades 4-12
Learn to Skateboard Camps	ages 5 & up	Outdoor Expedition Camp	grades 6-9
Open Swim	all ages	Preschool Camps	ages 3 to 5
Pre-Season Soccer Camp	grades 7-12	Quarterback/Receiver Camp	grades 4-8
RAD for kids	ages 5 to 7	Shakespeare Production	grades 7-12
Skateboard Extreme Camps	ages 5 & up	Soccer Camp	ages 7 to 14
Sports Starter Camp	ages 3 to 5	Strength Training	ages 18 & up
Summer Running Series	all ages	Summer Youth Baseball Leagues	grades 4-12
Swimming Instruction	all ages	Swim Team	ages 5 to 19
Tennis Explosion	ages 6 to 14	Tennis Camp	ages 6 to 15
Theater Camp	ages 6 to 18	Track Camp	ages 6 to 14
XC Challenge Mtn Bike Race	all ages	Youth Mountain Bike Club	grades 5-12
Youth Theater Play	grades 7-12		

**FALL PROGRAMS**

Art - Hands on Minds on	age 2-10	Adult Volleyball Leagues	ages 18 & up
Bow Safety	ages 10 & up	Cheerleading	grades 4-8
Chess Club	all ages	Duathlon	all ages
Fall T-ball	ages 3-5	Fencing	ages 12 & up
Great Rutland Race	all ages	High School Mtn Bike Team	grades 8-12
Hunter Safety	ages 10 & up	Integrative Yoga	ages 18 & up
Preschool	ages 3, 4 & 5	RAD (rape aggression defense)	ages 18 & up
Rock Climbing	ages 2 to 12	Strength Training	ages 18 & up
Trail Race (10K)	all ages	Youth Field Hockey	grades K-6
Youth Flag Football	grades 4-8	Youth Soccer	ages 4 to 12
Youth Tackle Football	grades 7 & 8	Youth Theater Workshops	grades 1-8

**WINTER PROGRAMS**

Adult Basketball League	ages 18 & up	Adult Coed Hockey	ages 18 & up
Adult Men's Hockey	ages 18 & up	Adult Volleyball Leagues	ages 18 & up
Art - Hands on Minds on	age 2-10	Basketball Clinics	grades 4-8
Broomball	all ages	Cheerleading	grades 4-6
Chess Club	all ages	Curling	ages 9 & up
February Vacation Camp	grades k-6	Fencing	ages 12 & up
Figure Skating	ages 7 & up	Ice Skating Instruction	ages 2 & up
Integrative Yoga	ages 18 & up	Open Skate	all ages
Preschool	ages 3, 4 & 5	RAD (rape aggression defense)	ages 18 & up
Rock Climbing	ages 2 to 12	Santa Phone Calls	ages 1 to 12
Spanish	ages 5 to 12	Sports Starter	ages 3 to 5
Stick and Puck	all ages	Strength Training	ages 18 & up
Youth Basketball	grades 1-12	Youth Theater Workshops	grades 1-12
Youth Theater Holiday Play	ages 5 to 18		

**SPRING PROGRAMS**

Adult Mtn Bike Clinic	ages 16 & up	Adult Soccer	ages 30 & up
Adult Softball Leagues	ages 18 & up	Adult Volleyball Leagues	ages 18 & up
Art - Hands on Minds on	age 2-10	Boating Safety	ages 10 & up
Chess Club	all ages	Coed Dodge Ball	ages 18 & up
Fencing	ages 12 & up	Hunter Safety	ages 10 & up
Indoor Field hockey	ages 5 to adult	Indoor Football	grades 5-8
Indoor Lacrosse	ages 5 to 12	Indoor Soccer	ages 5 to adult



Integrative Yoga	ages 18 & up	Preschool	ages 3, 4 & 5
Preseason Baseball	ages 5 to 8	RAD (rape aggression defense)	ages 18 & up
Rock Climbing	ages 2 to 12	Rugby	grades 9-12
Slack line Workshop	all ages	Strength Training	ages 18 & up
Youth Baseball	ages 5 to 12	Youth Lacrosse	grades 1-9
Youth Soccer	ages 4 to 17	Youth Softball	ages 9 to 14
Youth Theater Musical	ages 5 to 18	Youth Theater Play	grades 3-8

**SEASONAL ACTIVITIES**

Ice-activities at Giorgetti Arena (November thru February)  
Indoor turf activities at Giorgetti Arena (March and April)  
Swimming at White Pool (June thru August)  
Flip Side Skate Park at Giorgetti Arena (May thru September)

**SPECIAL EVENTS**

51 <sup>st</sup> Annual Halloween Parade	Downtown Rutland
Art in the Park	Main Street Park
Bicycle Rodeo	Godnick Adult Center
15 <sup>th</sup> Fall Soccer Jamboree	Giorgetti & Monsignor Connor Parks
Fishing Derby	Combination Pond
17 <sup>th</sup> Spring Soccer Tournament	Monsignor Connor Park
4 <sup>th</sup> Long Trail Festival	Vermont Sate Fairgrounds
National Night Out	VT State Fairgrounds
Rutland City Band Concerts	Main Street Park
Seven to Sunset Concerts	Main Street Park
Softball Tournaments	Softball Fields
1 <sup>st</sup> Summer Fest	Giorgetti Park
15 <sup>th</sup> Youth Basketball Tournament	Keefe Gym
9 <sup>th</sup> Winter Fest	Giorgetti Park

GREAT ESCAPE, SIX FLAGS NEW ENGLAND and BROMLEY ADVENTURE CENTER tickets were offered through the Department at a discount in conjunction with the Vermont Recreation & Parks Department.

**CLUBS/ORGANIZATIONS UTILIZING DEPARTMENT FACILITIES**

AAU Basketball Teams	Actor' Repertory Theatre
ASA Umpires Association	Bridges and Beyond Program
Christ the King School	Creative Economy
Department of Social and Rehabilitation Svs.	Downtown Rutland Partnership
Girl Scout Association	Mount Saint Joseph Academy
Pine Hill Partnership	RAVE
RSVP Programs & Meetings	Rutland Amateur Hockey Association
Rutland Area Christian School	Rutland Area Churches
Rutland Area Football Officials	Rutland Boxing Club
Rutland Chess Club	Rutland City Band
Rutland ELF (Environment Learning for the Future)	Rutland City Police Department
Rutland County A.R.C.	Rutland County Democrats
Rutland County Farmer's Market	Rutland County United Way
Rutland County Youth Baseball League	Rutland Head Start
Rutland Mental Health	Rutland Public Schools
Rutland Region Chamber of Commerce	Rutland Regional Medical Center
Rutland rocks Curling Club	Rutland Rotary Club
Rutland United Neighborhoods	Salvation Army
S. W. Vermont Middle School Football League	Toastmasters

Tracking Club	United Way
Various Softball Fund Raisers	Vermont Adult Learning Center
Vermont Fish and Wildlife Department	YouthWorks

**GODNICK ADULT CENTER**

The Rutland Recreation & Parks Department's Godnick Adult Center is an integral part of the City of Rutland community. Located at 1 Deer Street, the Godnick Center offers a wide selection of programs, services and activities for the Adult Citizens of the community. The following is a list of all the programs and activities offered this year through the Godnick Adult Center:

**GENERAL PROGRAMS**

A Matter of Balance	Basic Computer Classes
Ballroom Dance Lessons	Bingo
Boot Camp	Computer Lab
Computer Classes at CCV	Country Line Dancing
Free Legal Advice Clinic for Area Seniors	Fit for Life
Groovy Grannies Line dance	Game Time
Hiking	International Folk Dance
Knitting and More	Monthly Movie and Popcorn Time
Movers & Shakers Exercise Group	Novice Bridge
Osher Life Long Learning Institute	Party Bridge
Prana Yoga	Project Snow Shovel
Puzzle Making	Reading and Discussion Club
RSVP Bone Builders Exercise Programs	Senior Duplicate Bridge Game
Senior Golf League @ Proctor/Pittsford	SuDoKu
World Dance	AARP Safe Driving
Zumba	
The Rutland Recreation & Parks Department's Godnick Adult Center serves as a meal site for the Senior Nutrition Program. Meals are served Mondays and Thursdays in the Recreation Room at the Center.	

**VAN TRIPS**

Webs Yarn Shop in MA with the Knitting and More group  
Hiking  
Monthly Lunch Bunch  
Shopping in Holyoke and Yankee Candle

**SPECIAL EVENTS**

Branches	Special Luncheons
Christmas Luncheon	Flea Market
GE Retiree's Barbecue	GE Retiree's Holiday Luncheon
Golf Banquet at Proctor/Pittsford Country Club	Holiday Craft Bazaar
Holiday Movie with Pizza	Holiday Stockings for Seniors
Learn to Carve Slate with Kerry O. Furlani	Master Gardeners Plant Sale
Parkinson's Support Group Meetings	RSVP/Godnick Center Operation Dolls and more
Senior Picnic at the Rutland Fair Grounds	Senior Seminar Day with TRIAD

**INFORMATION AND HEALTH SERVICES**

Monthly Blood Pressure Check with Rutland Healthcare & Rehabilitation Center  
Caregivers Workshops



Flu Shot Clinic with RAVNAH  
 Foot care Clinic with RAVNAH  
 Traveling Library with Rutland Free Library  
 Monthly Parkinson's Support Group  
 Lunch with Lorean Eddy, RN from RRMC on Women's Wellness Issues  
 Medicine-On-Time with Wilcox Pharmacy  
 Keene Medical Products  
 Understanding common eye and vision disorders with Dr. Sobel

**BUS TOURS**

Lake George, NY – "Our Sons Wedding" @ Lake George Dinner Theatre  
 Meredith, NH – "Camelot" @ Interlake's Theatre  
 Ogunquit, ME - overnight to see "Summer of Love" at the Ogunquit Playhouse  
 Ogunquit, ME - overnight to see "Chicago" at the Ogunquit Playhouse  
 York, ME - "Foster's Down East Clambake"

**CLUBS/ORGANIZATIONS UTILIZING THE GODNICK CENTER**

AARP meet	ion Akt	Ameri-Corp
Alliance of Senior Citizens		Caring Canine Meeting
Bridges and Beyond		Efficiency VT
City Cat Allies		Green Mountain Fly Tyer's Club
Fitz, Vogt & Associates Fund Raisers		Local Meeting of Child Care Providers
Green Mountain Sr. Games		Marble Valley Bridge Club
Maple Leaf Quilters		Marble Valley Knitting Guild
Marble Valley Bus Company		MS Support Group Meeting
Master Gardeners Club's monthly Board Meetings		Narcotics Anonymous Pot Luck
Osher Lifelong Learning Board		RADAR
Private Functions		Relay for Life Wrap-up Meeting
RAVE		Rosie's Girls Meeting
Republican GOP		Rutland City GOP Pancake Breakfast
Rutland City Democrats		Rutland County Democrats
Rutland County A.R.C.		Rutland Cutting Edge Women's Hockey Team
Rutland County Soccer Club		Rutland High School Girls Basketball Team
Rutland Garden Club		Rutland United Neighborhoods
RSVP's Bone Builders Refresher		Southwestern VT Council on Aging
Senior Companions Meeting		Tracking Club
Special Olympic Committee		Vermont Angel of Hope
Vermont Adult Learning		Vermont Association of Senior Centers
Vermont Associates		Vermont Girl Scouts
Vermont Campaign for Liberty		
Vermont Renters		

**Rutland Free Library Association, Inc.**  
**ANNUAL REPORT 2010-11**

It is difficult to single out THE most important event or activity over the past year given a long list that includes financial issues, new services, staff changes, a new strategic plan, participation in a national library awareness campaign and the building work, but a safe bet would be the initiation of long-awaited repairs to the building.

By spring 2011 Giancola Construction began to work on replacing roofs, repairing the 1858 sewer system, installing de-humidification in the basement and replacing a failing ductwork system. These repairs, while not glamorous, had been identified as critical, in a longer list prepared by NBF Architects in 2009. Voter approval in March 2010 had paved the way for a USDA grant and low-interest loan to pay for this important work.

Finances for the library continue to be of concern. The city and towns approved a small increase in March 2010, but in March 2011 this support was level funded despite large increases in infrastructure costs that all businesses and families are also struggling with. As a result, librarian hours were reduced as was coverage at the help desk and two page positions were eliminated. The board continued their annual appeal, adding requests to businesses as well. All donations are welcome at any time by check, credit card or online at the library's website.

Despite the struggle to maintain services in a building under repair (resulting in some necessary but erratic public hours) life DID go on. Story hours, a summer reading program to keep kids reading, a music series for toddlers were among the many offerings for children, while adults had classes on social networking, Microsoft introduction, and the Vermont Humanities 1<sup>st</sup> Wednesday series supported in part for the Friends of the Library and the Rutland Regional Medical Center. Participation in all of these was up, signaling a strong need for free access to information, education and entertainment in people's lives. E-books were introduced this year, as were Kindles, other e-readers and I-pads, which are on loan free to everyone with a library card. The e-readers were the result of a second USDA grant. Downloadable books were borrowed at twice the rate of books on CDs.

Library trustees concentrated on two large projects, both important to the sustainability in the years to come. With the help of a respected consultant (and former state librarian in the rural state of Wisconsin), the board spent six months working on a five year strategic plan that was built upon staff perspective, community interviews and an extensive web-based survey. Ambitious but carefully tiered tasks are ready for implementation and include goals of expanding services to teens and children, re-thinking the building layout as service needs change, increasing classes and training for adults as new technologies emerge and evolve, and planning for stable funding.

The second project, now familiar to many in the community was full participation in the GEEK campaign, a national outreach/awareness effort funded by the Bill & Melinda Gates Foundation. The heart of the effort is to encourage individuals who have a passion for something in their lives make a connection to the library to pursue it. With use comes, perhaps, a better understanding of the need for support. Libraries are often taken for granted like air, and like air, quality is often compromised as a result. So posters of local residents have peppered the region, while we gathered hundreds of personal "I geek..." statements which have demonstrated the huge range of interests in the community.

Jake Sherman retired, Dan Amsberry left and the net result was two new librarians: Ed Graves was promoted to Assistant Director and Lyndsey Runyan, a Seattle native fresh from graduate school was hired. Theresa Clarke joined the staff as the new bookkeeper. Over 40 people volunteered this year, giving us the equivalent of slightly more than one full-time position. We literally couldn't operate without this additional help.

Friends of the Library have continued to help the library by handling all the book sales, purchasing equipment and underwriting large ticket items like the humanities series and the biennial fundraiser, Tables of Content which is scheduled next for April 28<sup>th</sup>, 2012. They have been incredibly supportive throughout all library endeavors.

The library, supported through the generosity of donors, underwriters, taxpayers from Rutland City, Rutland Town, Mendon, Ira and Tinmouth, and our terrific Friends of the Library, is a hub of information services AND a community living room. With a strategic plan and the promise of no roof leaks, we are looking forward to the next fiscal year, which will introduce self-check and some new services.



Paula Baker, *Director*

**BOARD OF TRUSTEES 2010/11** *Rutland Free Library Association, Inc.*

Maureen White, *President, R. City*  
 Tricia Huebner, *VP, R. City*  
 Larry Courcelle, *Sec, at large*  
 Russell North, *Treasurer, Ira*  
 William P. Anderson, *R. City*

Michael Brochu, *R. City*  
 David Cooper, *R. City*  
 Paul Gallo, *R. Town*  
 Kathy Harm, *R. City*  
 Patricia Hunter, *R. Town*

Holly Noble, *Tinmouth*  
 Wendy Pallota, *Mendon*  
 Joanne Pencak, *R. City*  
 Susan Schreiberman, *R. City*  
 Christopher Siliski, *R. City*

Peter Mello, *President, Board of School Commissioners*  
 Mary E. Moran, *Superintendent of Education*

TO THE CITIZENS OF RUTLAND CITY:

Rutland City Public Schools is a learning organization that provides an outstanding educational opportunity to 2500 students at seven schools, two alternative sites, and the Stafford Technical Center. Our superior faculty and staff members focus on the needs of each and every child on a daily basis. Our new District Mission Statement concludes with this pledge/belief: "Every Student, Every Day." What follows is a basic and brief report on the status of the system.

Northeast and Northwest Primary Schools each serve approximately 250 students in the Early Essential Education Program (EEE) through Second Grade. The Pierpoint Primary Learning Center, located at the former regional library, houses three EEE classrooms and is part of the Northwest/Pierpoint Primary School community.

The Rutland Intermediate School, located on Library Avenue, serves approximately 600 students in Grades 3-6. The Rutland Middle School, also located on Library Avenue, serves 300 students in Grades 7 and 8. Rutland High School, on Stratton Road, serves 1000 students. Approximately 230 students attend the full time program at the Stafford Technical Center, and over 800 adults take part in our Adult Education Program. Stafford programs continue to support educational and training opportunities for both the youth and adult populations of Rutland County.

The number of tuition students attending Rutland High School from Rutland Town, Mendon, Chittenden, Danby, Ira, Middletown Springs, Mt. Tabor, Pittsfield, Plymouth and Stockbridge remains strong. Continued progressive programming, including a large number of Advanced Placement and honors courses, an infusion of modern technology, the YES Plan and many additional offerings in the Fine Arts, have contributed to the consistent attractiveness of Rutland High School as the most popular school of choice for parents and students in the tuition-paying towns.

The Rutland High School Howe Center Campus serves 40 high school students in an off-campus alternative education and service-learning program designed to prevent students from dropping out of school. The RHS/RMS Allen Street Campus, located on Allen Street, serves approximately 40 students in grades 7-12 who have had difficulties in adapting to a traditional classroom and school environment. This is a model program, which combines academics, adventure-based learning, work and community service, and therapeutic services for students and their families in a way that better meets their needs, both in school and in the community.

We also offer an extensive co-curricular program for students from grade 3 through grade 12. In addition to a comprehensive athletics program, there is a wide range of clubs and activities that support student learning and development and keep our children active and safe in the after-school hours of each day. The Rutland City Fine Arts program is one of the finest in the nation, and has been recognized as such on two recent occasions. We invite citizens to attend the many music and theatrical performances of our students both in the schools and at the Paramount Theater, and to attend the various visual art displays around the community and at the Chaffee Art Gallery. In addition, the nationally recognized Tapestry Program serves over 600 children in after-school and summer programming offering extensive enrichment, tutorial, counseling, cultural and recreational opportunities.

Each school in Vermont strives to achieve, and is measured against, the Vermont Grade Expectations (GEs). The GEs are standards for all students that are measured in a number of ways. First, the state mandates that students in grades 3 through 8 and grade 11 be assessed using the New England Common Assessment Program (NECAP). For 2009, the Rutland City Public Schools as a district and each school individually achieved Vermont's targeted standard, known as Adequate Yearly Progress (AYP), for "all students." Students are also assessed using local tests and in class evidence of progress toward the same Grade Expectations. These assessments are used to design instruction and target intervention, or extra help, for students in need.

The health and well being of our students is at the forefront of our thoughts. After all, a healthy student will achieve more academically than a student carrying a number of risk factors. The 2009 Vermont Youth Risk Behavior Survey contains information about the health and lifestyles of students around the state and within the Rutland City



Public School district. We monitor the data from this state-generated survey as well as local data to organize our health and wellness resources in support of students and families in Rutland. We are extremely proud of our ongoing relationships with community health and wellness agencies including Rutland Mental Health, Rutland County Head Start, the Department of Child and Family Services, the Rutland Regional Medical Center, and Rutland's Police and Fire Departments.

Your school district continues to operate in a mode of continuous improvement with a focus on targeted professional development and student achievement. As a result, Rutland High School has been recognized as a model Professional Learning Community (PLC). District-wide improvement is focused on six major initiatives: PLC development, Response to Intervention (RTI), Co-Teaching, data-based decision making, "brain based learning," and Positive Behavior Intervention Systems. These areas are where RCPS is spending its resources to allow our schools to evolve on a path of continuous improvement for our students and the community we serve.

Our use of instructional technology has expanded greatly and we are using Smart Technology to improve teaching and learning, K-12. We use the AlertNow communication system for important school announcements and in school or community emergencies; this system has been very well received throughout the community. In addition, we implemented a new student information system (SIS) called Infinite Campus, which allows us to coordinate all information relating to students and follow their progress over time. The Parent Portal of Infinite Campus allows detailed information about their children to be shared with parents. We urge parents to make use of this important tool.

Rutland City Public Schools strive to offer an outstanding learning experience at a reasonable per pupil cost to the city taxpayers. For this school year the district's per-pupil cost is 7% below the state average for all districts. It is important to note that our district ranks 62<sup>nd</sup> of the 62 school districts in Vermont in spending on school and district administration. In Rutland, we offer an outstanding educational opportunity for all of our children at a lower cost than the majority of the school districts in the state.

We look forward to continuing to work with you, our staff, and the students and families of Rutland City as we strive to provide the very best possible education for our community. "Every Student, Every Day!"

Should any reader wish to learn more about the Rutland City Public Schools and education in Vermont, please access the following web sites:

- [www.rutlandcitypublicschools.org](http://www.rutlandcitypublicschools.org)
- <http://education.vermont.gov/new/html/maindata.html>
- [http://healthvermont.gov/pubs/yrbs2009/2009yrbs\\_highlights.pdf](http://healthvermont.gov/pubs/yrbs2009/2009yrbs_highlights.pdf)

**RUTLAND CITY  
BOARD OF SCHOOL COMMISSIONERS**

6 Church Street  
Rutland, Vermont 05701  
March 2011

**PRESIDENT:**

**Peter Mello**

**CLERK:**

**Dick Courcelle**

**COMMISSIONERS**

NAME	HOME	WORK	TERM EXPIRES
Mr. Christopher Book cmchbook@aol.com	165 Grove Street 775-5383	773-6252	2013
Mr. Hurley Cavacas, Jr. hrcjr3@aol.com	375 West Street 773-2337	773-2337	2013
Mr. Wayne T. Cooke wcooke@arsu.org	5 Lamontagne Lane 747-4958	747-4958	2014
Mr. Dick Courcelle dsdi@comcast.net	38 Giorgetti Blvd. 775-2167	775-2167	2012
Mr. Peter Fagan peterfagan.vt@gmail.com	17 Clinton Ave. 773-7446	773-7446	2014
Mr. Collin Fingon fingoncr@hotmail.com	111 Crescent Street 345-8621	345-8621	2013
Mr. Peter Mello peter.mello@castleton.edu	3 Rachel Drive 773-655	468-1234	2012
Ms. Jamie Pemrick traceoflace@hotmail.com	49 Evergreen Ave 775-9545	779-9033	2014
Ms. Kate Thomas thomas.kate2@gmail.com	56 Edgerton Street 747-0479	747-0479	2014
Mr. Rob Towle towlechfsfn1@aol.com	2 Spellman Terrace 775-1475	775-1475	2012
Ms. Erin Shimp erinshimpvt@gmail.com	114 Jackson Avenue 345-3913	345-3913	2013
Ms. Caroline Corsones <i>Student Representative</i>	226 South Mendon Road Mendon, VT 05701	282-8880	2011-12

## RUTLAND CITY

## BOARD OF SCHOOL COMMISSIONERS

6 Church Street  
Rutland, Vermont 05701  
March 2011

BOARD ASSIGNMENTS  
LIAISON TO:

## ACTIVITIES COUNCIL

Mr. Cavacas  
Mr. Fagan  
Ms. Shimp

## ATHLETIC COUNCIL

Mr. Book  
Mr. Cooke  
Mr. Fingon

## BOARD OF ALDERMEN

Mr. Courcelle  
Mr. Mello

## CAP

Ms. Pemrick  
Ms. Shimp  
Ms. Thomas

## STAFFORD TECHNICAL CENTER ADVISORY

Mr. Cooke

## BOARD COMMITTEES:

## BUILDING

Mr. Cooke, Chair  
~~Mr. Cav~~  
Ms. Shimp

## PENSION

Mr. Fingon, Chair  
Mr. Fagan  
Mr. Mello  
Ms. Pemrick  
Mr. Towle

## POLICY

Mr. Book, Chair  
Mr. Courcelle  
Mr. Mello  
Ms. Shimp  
Ms. Thomas

## STAFF RELATIONS

Mr. Fingon, -Chair  
Mr. Courcelle  
Ms. Shimp  
Mr. Towle

## Report of the Treasurer's Office -FY 2011

Wendy L. Wilton, Treasurer

To the Honorable Board of Aldermen, Mayor & the Citizens of Rutland City:

This year the Treasurer's Report includes the audited financial statements for the year ended June 30, 2011, which can be found in appendix XI of this annual report. For the first time in 32 years the auditor's opinion of our financial statements is unqualified, sometimes referred to as a 'clean' opinion. This is found in the Independent Auditors' Report on page 1 in the audit in the appendix.

Important summary information is detailed in the Management's Discussion and Analysis, starting on page 3. As of June 30, 2011 the City's General Fund fund balance is \$3.8 million, and \$2.8 million is unassigned, eliminating the need to borrow short term for operating capital, despite the damage from Irene. Moreover, the City's Government-wide net assets increased by \$6 million due to improved performance of the enterprise funds and a reduction in Other Post-Employment Benefits (OPEB) liability of \$3 million. The reduction in OPEB is due to the City's conversion to a high deductible health care plan which was agreed to by the Mayor and the employees.

While this is good news, there is more to do. We will continue to address the findings in the audit throughout the remainder of the fiscal year. From a performance standpoint, the long-term liabilities in OPEB (now \$12 million) and the City Pension (\$23 million, total) remain as challenges to the City's fiscal future.

The achievement of an unqualified opinion is the culmination of hard work and perseverance on the part of many individuals. James Manning, the City's Assistant Treasurer worked side by side with me since the day he began to correct the City's accounting problems and transition our recordkeeping to a new accounting system. Penny Stein, Julie Tripodi, Cathy Cioffi and Dawn Curtis in the Treasurer's Office were instrumental in implementation of the new accounting system and executing their tasks for collection, payroll, accounts payable and receivable, and interfacing with the public. John Coffin's work performing bank reconciliations and special projects has provided internal control over the activities of the Treasurer and Assistant Treasurer. Our City departments have also worked with us in our constant improvement efforts in developing the chart of accounts to where it is today and developing better procedures.

When I sought the office of City Treasurer in 2007 I promised the City residents that we would be compliant with government accounting standards, we would provide timely financial reports, and we would achieve an unqualified opinion. These goals have now been accomplished. Fiscal transparency, through good reporting, is the best way to prevent a recurrence of significant deficits that occurred in the past. It also ensures information provided to the governing body and management in order to make sound decisions and develop policies relating to financial management. Good reporting in conjunction with the Board's policy to maintain an adequate fund balance will serve the City well in years to come.

Copies of the audited financial statements and quarterly Treasurer's reports may also be found on the City's website: [www.rutlandcity.com](http://www.rutlandcity.com) under City Departments, then Treasurer.



## Recreation and Parks Department

AARP meeting  
Aktion  
Alliance of Senior Citizens  
Ameri-Corp  
Bridges and Beyond  
City Cat Allies  
Efficiency VT  
Fitz, Vogt & Associates Fund Raisers  
Green Mountain Fly Tyer's Club  
Green Mountain Sr. Games  
Maple Leaf Quilters  
Marble Valley Bridge Club  
Marble Valley Bus Company  
Marble Valley Knitting Guild  
Master Gardeners Club's monthly Board Meetings  
MS Support Group Meeting  
Osher Lifelong Learning Board  
Private Functions  
RADAR  
RAVE  
Relay for Life Wrap-up Meeting  
Republican GOP  
Rosie's Girls Meeting  
Rutland City Democrats  
Rutland City GOP Pancake Breakfast  
Rutland County A.R.C.  
Rutland County Democrats  
Rutland County Soccer Club  
Rutland Cutting Edge Women's Hockey Team  
Rutland Garden Club  
Rutland High School Girls Basketball Team  
RSVP's Bone Builders Refresher  
Rutland United Neighborhoods  
Senior Companions Meeting  
Southwestern VT Council on Aging  
Special Olympic Committee  
Tracking Club  
Vermont Adult Learning  
Vermont Angel of Hope  
Vermont Associates  
Vermont Association of Senior Centers  
Vermont Campaign for Liberty  
Vermont Girl Scouts  
Vermont Renters

## Rutland Free Library Association

### Rutland Free Library Association, Inc.

#### ANNUAL REPORT 2011-12

Where to start.... honors at the statehouse, the library's 125 birthday bash, Vermont Libraries /Trustee of the Year, some out-of-the-ballpark statistics, a substantial gift from a former Rutland resident, wrap-up of the building repairs, participation in the Halloween Parade, an exciting strategic plan, or incremental technology changes?

Since all of the above stems from the hard work of a group of dedicated women who formed the library association in 1886, it seems appropriate to start with this birth and to thank the community who has supported public library services for twelve and a half decades. In May the state legislature recognized the history, legacy and forward-looking approach to service with a formal document of appreciation and a standing ovation. This came on the heels of library trustee Pat Hunter's designation by the Vermont Library Trustees Association as Trustee of the Year, noting her extraordinary efforts in guiding an ambitious strategic plan through the shoals of financial support, staffing shortages, and rapidly evolving expectations from the community.

The plan is a logical next step since it outlines six major goals: Wonder & Discovery (children), Insight & Delight (adults), Global Connections (digital world), Preserving & Sharing Our Heritage (local history), Community Engagement, and Sustainable. Behind these poetic labels lies a robust plan for examining changing needs and user habits in order to provide collections, services, digital access and, yes, even space needs in more meaningful ways. The plan has the trustees and staff actively working on funding issues, space planning and new services over the next 5 years.

The 19<sup>th</sup> century post office and courthouse has received the first of several major repairs, including replacing pre-civil war sewer lines, new roofs, and a dehumidification system, thanks to voter support.

But the library is more than a building, particularly in the 21<sup>st</sup> century as readers and researchers access information differently. This year we added an email newsletter, a mobile app for Smartphone users to look at library holdings, set up Library Elf which notifies borrowers on their phones or through their email of books being held for them also warning of upcoming due dates, Twitter, expanded our Facebook presence and tweaked the website. We added some exciting new databases, including Consumer Reports, Chilton's Automotive Repairs, Universal Classes and Powerspeak Languages. With a USDA grant we installed a self-check machine so that borrowers can check out their chosen materials with some privacy and within nine months over a third of all items checked out were handled this way.

And yet...the building/library is also clearly a community living room where people hang out, connect, retreat, share and come to learn. We see tutors, classes of students, scouts, more teens and many more visitors coming in as a family group. We cleared space to put in more desks for laptop users and added some much needed wiring to help with the laptop power needs.

Teaching to help with the myriad issues of digital access was significantly ramped up this year. An ongoing series (Tech Boot Camp) trained novices on email, basic computer use and printing, web searches, and e-book downloading. We also partnered with Vtel to offer one-on-one training throughout the summer on an appointment basis.

To the stellar 1<sup>st</sup> Wednesday Humanities series and story hours we have added the 2nd Wednesday Community Cinema series by collaborating with the newly formed Rutland Film Society, and began plans to collaborate with the Castleton Friends of the Library and our Friends for the second season of Science Pub offerings to be held in both communities.



Continued financial tax support from Rutland City, Rutland Town, Mendon, Ira and Tinmouth remains the backbone of a very lean financial body. In addition to the annual fund campaign the Board held the fourth Tables of Content event and is planning on a Mini-Golf event (in the library!) this coming year. Funds for books, databases and all other digital content come from the Nella Grimm Fox fund. The library received a second substantial gift from Mary Ogden, who grew up in Rutland, designated for services to Rutland's youth. Our Friends of the Library have sold thousands of books to help the library with operational costs, in addition to buying equipment and furniture outside the bounds of our tight budget.

And what of those statistics? At the Help Desk tech assistance questions rose 252%. We have increased program offerings by 38% and seen corresponding attendance increase by 65%. People are still reading and enjoying books, but now in a variety of formats. The use of downloadable audio books and e-books increased by 64%.

In the coming year we will be migrating to a new ILS (integrated library system) to increase access and reduce annual maintenance costs. This exciting project will open up holdings from Brattleboro, Ludlow, Springfield, Waterbury and eventually the state library directly to Rutland users through a consortium model. Other libraries will be added on after the first year. The library is also slated to receive high fiber optic cabling which can be shared throughout the community with the library as the connector hub as part of a massive federal grant written and received by the state library and several other state agencies.

Whew! Quite a year, with more to come.

Paula Baker, *Director*

#### BOARD OF TRUSTEES 2011-12

Tricia Huebner, <i>President, R. City</i>	Mary Ann Black, <i>Ira</i>	Pat Hunter, <i>R. Town</i>
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Susan Schreibman, <i>Sec, R. City</i>	Doris Farenkopf, <i>R. City</i>	Betsy Reddy, <i>R. City</i>
Michael Brochu, <i>Treasurer, R. City</i>	Kathy Harm, <i>R. City</i>	Helen Telfer, <i>Tinmouth</i>
William P. Anderson, <i>R. City</i>	Meg Horrocks, <i>R. Town</i>	Don Wickman, <i>R. City</i>

**Peter Mello, President, Board of School Commissioners**  
**Mary E. Moran, Superintendent of Education**

#### TO THE CITIZENS OF RUTLAND CITY:

Rutland City Public Schools is a learning organization that provides an outstanding educational opportunity to 2300 students at seven schools, two alternative sites, and the Stafford Technical Center. Our superior faculty and staff members focus on the needs of each and every child on a daily basis. Our new District Mission Statement concludes with this pledge/belief: "Every Student, Every Day." What follows is a basic and brief report on the status of the system.

Northeast and Northwest Primary Schools each serve approximately 230 students in the Early Essential Education Program (EEE) through Second Grade. The Pierpoint Primary Learning Center, located at the former regional library, houses three EEE classrooms and is part of the Northwest/Pierpoint Primary School community.

The Rutland Intermediate School, located on Library Avenue, serves approximately 600 students in Grades 3-6. The Rutland Middle School, also located on Library Avenue, serves 300 students in Grades 7 and 8. Rutland High School, on Stratton Road, serves 950 students. Approximately 270 students attend the full time program at the Stafford Technical Center, and over 800 adults take part in our Adult Education Program. Stafford programs continue to support educational and training opportunities for both the youth and adult populations of Rutland County.

The number of tuition students attending Rutland High School from Rutland Town, Mendon, Chittenden, Danby, Ira, Middletown Springs, Mt. Tabor, Pittsfield, Plymouth and Stockbridge remains strong. Continued progressive programming, including a large number of Advanced Placement and honors courses, an infusion of modern technology, the development of STEM and Global Studies Academies, the YES Plan and many additional offerings in the Fine Arts, have contributed to the consistent attractiveness of Rutland High School as the most popular school of choice for parents and students in the tuition-paying towns.

The Rutland High School Howe Center Campus serves 40 high school students in an off-campus alternative education and service-learning program designed to prevent students from dropping out of school. The RHS/RMS Allen Street Campus, located on Allen Street, serves approximately 40 students in grades 7-12 who have had difficulties in adapting to a traditional classroom and school environment. This is a model program, which combines academics, adventure-based learning, work and community service, and therapeutic services for students and their families in a way that better meets their needs, both in school and in the community.

We also offer an extensive co-curricular program for students from grade 3 through grade 12. In addition to a comprehensive athletics program, there is a wide range of clubs and activities that support student learning and development and keep our children active and safe in the after-school hours of each day. The Rutland City Fine Arts program is one of the finest in the nation, and has been recognized as such on two recent occasions. We invite citizens to attend the many music and theatrical performances of our students both in the schools and at the Paramount Theater, and to attend the various visual art displays around the community and at the Chaffee Art Gallery. In addition, the nationally recognized Tapestry Program serves over 600 children in after-school and summer programming offering extensive enrichment, tutorial, counseling, cultural and recreational opportunities.

The health and well being of our students is at the forefront of our thoughts. After all, a healthy student will achieve more academically than a student carrying a number of risk factors. The 2011 Vermont Youth Risk Behavior Survey contains information about the health and lifestyles of students around the



state and within the Rutland City Public School district. We monitor the data from this state-generated survey as well as local data to organize our health and wellness resources in support of students and families in Rutland. We are extremely proud of our ongoing relationships with community health and wellness agencies including Rutland Mental Health, Rutland County Head Start, the Department of Child and Family Services, the Rutland Regional Medical Center, and Rutland's Police and Fire Departments.

Each year in the state of Vermont schools are measured using the New England Comprehensive Assessment Program (NECAP). The NECAP was created in accordance with Federal Law as a one-time standards based test that all Vermont children in grades 3-8 and 11 must take. From the NECAP results the Vermont Department of Education creates a score to determine Adequate Yearly Progress (AYP) for each school. Schools must report their AYP standing to the public. The 2012 AYP decision for 2012 displayed that Rutland Middle School met AYP for all students and sub-groups in reading. The remainder of the AYP results was that Northeast, Northwest, Rutland Intermediate School, Rutland Middle School (math), and Rutland High School did not achieve the AYP objective. As a result of our AYP standing, all schools and the Rutland City Public School District are undertaking an improvement process provided by the Department of Education named Green Mountain Star. The result of the work will be a two-year improvement plan. The plan will be completed by June 2013.

Your school district continues to operate in a mode of continuous improvement with a focus on targeted professional development and student achievement. As a result, Rutland High School has been recognized nationally as a model Professional Learning Community (PLC). District-wide improvement is focused on six major initiatives: PLC development, Response to Intervention (RTI), Co-Teaching, data-based decision making, "brain based learning," and Positive Behavior Intervention Systems (PBIS), all of which are supported by cutting-edge technology. These areas are where RCPS is spending its resources to allow our schools to evolve on a path of continuous improvement for our students and the community we serve.

Our use of instructional technology has expanded greatly and we are using Smart Technology to improve teaching and learning, K-12. We use the AlertNow communication system for important school announcements and in school or community emergencies; this system has been very well received throughout the community. In addition, we implemented a student information system (SIS) called Infinite Campus, which allows us to coordinate all information relating to students and follow their progress over time. The Parent Portal of Infinite Campus allows detailed information about their children to be shared with parents. We urge parents to make use of this important tool.

Rutland City Public Schools strive to offer an outstanding learning experience at a reasonable per pupil cost to the city taxpayers. For this school year the district's per-pupil cost is 7% below the state average for all districts. It is important to note that our district ranks 62<sup>nd</sup> of the 62 school districts in Vermont in spending on school and district administration. In Rutland, we offer an outstanding educational opportunity for all of our children at a lower cost than the majority of the school districts in the state.

We look forward to continuing to work with you, our staff, and the students and families of Rutland City as we strive to provide the very best possible education for our community. "Every Student, Every Day!"

Should any reader wish to learn more about the Rutland City Public Schools and education in Vermont, please access the following web sites:

[www.rutlandcitypublicschools.org](http://www.rutlandcitypublicschools.org)  
<http://education.vermont.gov/new/html/maindata.html>  
[http://healthvermont.gov/pubs/yrbs2009/2009yrbs\\_highlights.pdf](http://healthvermont.gov/pubs/yrbs2009/2009yrbs_highlights.pdf)

**RUTLAND CITY  
BOARD OF SCHOOL COMMISSIONERS**

6 Church Street  
Rutland, Vermont 05701  
March 2012

**PRESIDENT:**

Peter Mello

**CLERK:**

Dick Courcelle

NAME	<u>COMMISSIONERS</u>		
	HOME	WORK	TERM EXPIRES
Mr. Hurley Cavacas, Jr. hrcjr3@aol.com	375 West Street 773-2337	773-2337	2013
Mr. Wayne T. Cooke wcooke@arsu.org	5 Lamontagne Lane 747-4958	747-4958	2014
Mr. Dick Courcelle dsdi@comcast.net	38 Giorgetti Blvd. 775-2167	775-2167	2015
Mr. Peter Fagan peterfagan.vt@gmail.com	17 Clinton Ave. 773-7446	773-7446	2014
Mr. Douglas Gage skigrmtns@aol.com	41 Hazel Street 773-0616	773-0616	2013
Mr. Robert Kurchena rlkdinv@aol.com	26 Marolin Acres 773-1232	773-1232	2013
Mr. Peter Mello peter.mello@castleton.edu	3 Rachel Drive 773-655	468-1234	2015
Ms. Jamie Pemrick traceoface@hotmail.com	49 Evergreen Ave 775-9545	779-9033	2014
Ms. Kate Thomas thomas.kate2@gmail.com	56 Edgerton Street 747-0479	747-0479	2014
Mr. Rob Towle towlechfsfn1@aol.com	2 Spellman Terrace 775-1475	775-1475	2015
Ms. Erin Shimp erinshimpvt@gmail.com	114 Jackson Avenue 345-3913	345-3913	2013
Ms. Lena Cohen Student Representative	3 Piedmont Drive 558-4655	558-4655	2012-13



6 Church Street  
Rutland, Vermont 05701  
March 2012

BOARD ASSIGNMENTS

LIAISON TO:

ACTIVITIES/ATHLETIC COUNCIL

*Mr. Cavacas  
Mr. Fagan  
Ms. Shimp  
Mr. Cooke*

BOARD OF ALDERMEN

*Mr. Courcelle  
Mr. Mello*

CAP

*Ms. Pemrick  
Ms. Shimp  
Ms. Thomas*

STAFFORD TECHNICAL CENTER ADVISORY

*Mr. Cooke*

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BUILDING

*Mr. Cooke, Chair  
Mr. Cavacas  
Ms. Shimp  
Mr. Gage*

PENSION

*Mr. Fagan  
Mr. Cavacas  
Ms. Pemrick  
Mr. Towle  
Mr. Gage*

POLICY

*Mr. Courcelle  
Mr. Mello  
Ms. Shimp  
Ms. Thomas*

STAFF RELATIONS

*Mr. Courcelle  
Mr. Kurchena  
Ms. Shimp  
Mr. Towle*

**FY 2012 Annual Report**

**Office of the Treasurer  
Wendy L. Wilton, Treasurer**

wendyw@rutlandcity.com  
802-773-1800 x-231

To The Honorable Board of Aldermen, Mayor and the Citizens of Rutland City:

I am pleased to report that the financial condition of the city is sound for the year ended June 30, 2012. Audited financial statements, if not included in this report at the time of printing, will be available on the city website—[www.rutlandcity.com](http://www.rutlandcity.com), under City Departments/Treasurer's Office/financial reports, or through our office as soon as they are completed. The audit is ahead of schedule and will be completed on a timely basis to meet state and federal compliance requirements.

Based on preliminary year end results it appears that the fund balance of the General Fund is will be slightly more than last year's \$3.8 million. Of this amount about \$2.6 million is unassigned, which provides the working capital needed to operate the City without the need to borrow short term funds, thus saving interest charges. There have been questions from citizens about the fund balance and if the City has "too much" money. Since 2009 as the tax rate is set by the Board of Aldermen, excess amounts have been refunded to the taxpayers through a reduction in the rate for the ensuing year to keep the unassigned fund balance at appropriate levels. For FY 2013 \$870,000 of the fund balance was allocated to reduce the tax rate. This process of reducing the unassigned fund balance ensures the city is not retaining excess funds.

The city's Government-wide net assets will increase again this year due to increases in fixed assets and a reduction in OPEB (Other Post-Employment Benefits). Increases in fixed assets are related to infrastructure improvements. The reduction in OPEB is a change in the long-term liability associated with health care coverage for city retirees. Due to the conversion to a high deductible health care plan, the city experienced reductions in this long term liability by about \$6 million in FY 2011 and in FY 2012 combined as the plan was fully implemented. The OPEB liability is \$9.5 million as of FY 2012.

The remaining significant financial issue for the city is unfunded liabilities associated with the pension plans, including both school and municipal employees. As of January 1, 2012 the unfunded liability for the pension is \$23,133,299 which represents a funded status of 72.02% for the pension as a whole. The unfunded liability for school employees is \$11,726,640 for 781 participants, including active and terminated employees and retirees. The unfunded liability for the municipal employees is \$11,406,660 for 274 participants. The funded status for the school and municipal portion of the pension is 76.52% and 65.17% respectively. Changes have been made by the school and its employees to reduce the prospective benefits and increase contributions as of FY 2011 and 2012 which has resulted in improvements in the funded status.



BARKER, KATHLEEN C.		\$36,018.75	\$36,018.75
BARNETT, BRENT R.	\$44,224.00	\$47,961.02	\$3,737.02
BARRETT, KARRI J.		\$2,628.78	\$2,628.78
BARROS, KATHLEEN C.		\$1,470.00	\$1,470.00
BARTELL, KATRINA L.	\$6,955.20	\$7,865.20	\$910.00
BARTELL, ROBERTA J.	\$48,798.00	\$49,198.00	\$400.00
BASSETT, JON T.		\$1,425.00	\$1,425.00
BASSETT, ROBERT A.		\$34,506.33	\$350.00
BATTLES, MELINDA J.		\$8,602.50	\$8,602.50
BAXTER, ROBERT G.	\$16,485.34	\$22,602.33	\$6,116.99
BEAL, ELAINE C.	\$41,174.00	\$41,599.00	\$425.00
BEAN, RONALD E.	\$24,276.56	\$24,426.56	\$150.00
BEAUCHAMP, FREDERICK L.		\$8,692.50	\$8,692.50
BECKWITH, PATRICIA L.		\$12,592.54	\$12,592.54
BEERWORTH, JOHN C.	\$56,423.00	\$61,157.06	\$4,734.06
BELLOMO, KEVIN J.		\$5,241.15	\$5,241.15
BELLOMO, NATHAN P.	\$47,273.00	\$55,653.28	\$8,380.28
BENDER, BRADLEY J.	\$56,423.00	\$56,548.00	\$125.00
BENINI, MARGUERITE A.		\$255.00	\$255.00
BERIAU, COURTNEY E.		\$2,013.00	\$2,013.00
BERNAL, FAITH A.	\$18,591.30	\$23,279.31	\$4,688.01
BERRYHILL, HUNTER D.	\$33,549.00	\$33,549.00	
BERSAW, MATTHEW D.		\$2,491.40	\$2,491.40
BERSAW, SHERRI A.	\$14,663.00	\$21,972.39	\$7,309.39
BETTIS, KERRY L.	\$45,749.00	\$51,099.00	\$5,350.00
BIGELOW, BRITTINY		\$2,238.50	\$2,238.50
BIGELOW, DIANN L.	\$15,057.90	\$23,579.90	\$8,522.00
BIRKENHEAD, MARIE C.		\$3,000.00	\$3,000.00
BIXBY, EMILY A.	\$5,023.20	\$5,111.84	\$88.64
BIXBY, JOHN R.	\$51,848.00	\$53,083.00	\$1,235.00
BIXBY, KATHLEEN A.	\$26,493.75	\$28,493.75	\$2,000.00
BIZZARRO, CHERIE F.	\$53,070.00	\$53,220.00	\$150.00
BLACK, MARYANN	\$16,321.50	\$22,035.42	\$5,713.92
BLANCHARD, BROOKS C.		\$896.00	\$896.00
BLANCHETTE, MICHELLE M.	\$16,858.80	\$21,328.80	\$4,470.00
BLANK, KAYLA M.		\$11,424.23	\$11,424.23
BLISS, ROBERT S.	\$105,691.00	\$106,201.00	\$510.00
BLOCH, RICHARD G.		\$720.00	\$720.00
BOERNER, ELISABETH R.	\$47,273.00	\$51,263.00	\$3,990.00
BOGAR-WRAGA, BARBARA	\$15,467.40	\$18,157.56	\$2,690.16
BOLES, SUSAN S.	\$51,696.00	\$54,296.00	\$2,600.00
BOLGIONI, MARGARET M.	\$38,782.00	\$38,782.00	
BOMBARDIER, KIARAH J.		\$790.55	\$790.55
BOOTH, CHARLES E.		\$5,900.00	\$5,900.00
BORDEN, VERNA M.	\$47,273.00	\$47,398.00	\$125.00
BORKOWSKI, MARK E.	\$36,247.68	\$44,810.50	\$8,562.82
BORKOWSKI, SARA M.	\$32,559.96	\$34,559.96	\$2,000.00
BOUCHARD, MARCIE J.	\$46,614.49	\$48,369.49	\$1,755.00
BOUDREAU, DANIEL J.		\$8,497.50	\$8,497.50
BOURASSA, EMILY B.	\$45,749.00	\$45,959.00	\$210.00
BOURGEOIS, JANE M.	\$15,327.00	\$21,722.27	\$6,395.27
BOURGEOIS, KYLE A.		\$2,469.10	\$2,469.10
BRAYTON, LAURA A.		\$5,800.00	\$5,800.00
BREWSTER, SUZANNE I.		\$3,682.50	\$3,682.50
BRIDE, EILEEN P.		\$637.50	\$637.50

BRIDE, JESSICA T.		\$2,380.00	\$2,380.00
BRIGGS, STEPHEN E.	\$51,848.00	\$51,848.00	
BRISBANE, JONATHANRM		\$2,854.27	\$2,854.27
BROCK, CHRISTINE E.		\$1,585.00	\$1,585.00
BROOKMAN, DARLENE F.	\$15,327.00	\$23,317.50	\$7,990.50
BROOKS, DONNA M.	\$24,654.00	\$25,154.00	\$500.00
BROUGH, ASHLEY E.	\$31,683.00	\$35,727.60	\$4,044.60
BROWN JR, ROBERT E.	\$36,247.68	\$39,646.58	\$3,398.90
BROWN, CATHY A.		\$949.30	\$949.30
BROWN, HIRAM J.	\$1,249.92	\$1,302.00	\$52.08
BROWN, MARK S.	\$1,249.92	\$1,249.92	
BROWNE, KEVIN M.	\$50,323.00	\$66,244.69	\$15,921.69
BROWNE, MICHELLE D.	\$16,216.20	\$18,410.40	\$2,194.20
BRUA, ADAM K.	\$35,074.00	\$35,319.00	\$245.00
BRUHL, TABORRI I.	\$51,848.00	\$57,348.00	\$5,500.00
BRUSH, JACOB M.	\$36,247.68	\$40,704.86	\$4,457.18
BRUSO, GERMAINE R.	\$48,798.00	\$49,098.00	\$300.00
BULEY, DAVID C.		\$6,034.52	\$6,034.52
BULLOCK, LAURIELM	\$53,373.00	\$53,373.00	
BUNKER, JOSHUA A.	\$45,749.00	\$49,633.45	\$3,884.45
BURROWS, MARGARET E.	\$33,549.00	\$33,549.00	
BURT, LINDA L.	\$48,798.00	\$51,518.00	\$2,720.00
BUSHEY, CINDY L.	\$17,819.10	\$34,630.19	\$16,811.09
BUTLER, KATHY L.		\$5,704.90	\$5,704.90
BUTLER-SMITH, JEAN B.		\$200.00	\$200.00
BUTTERFIELD, STEPHEN S.		\$480.00	\$480.00
BYRNE, CARRIE B.		\$1,247.50	\$1,247.50
CAGGIGE, DONNA M.	\$60,998.00	\$61,728.00	\$730.00
CALIGUITRI, MICHAEL J.		\$4,564.88	\$4,564.88
CALLAN, ANNA		\$1,080.00	\$1,080.00
CAMPBELL, BRYNN E.		\$2,902.00	\$2,902.00
CAMPBELL, JULIE M.		\$5,112.55	\$5,112.55
CAMPBELL, NANCY N.	\$57,948.00	\$61,588.00	\$3,640.00
CAMPOPIANO, GAIL M.	\$32,024.00	\$33,769.00	\$1,745.00
CANDON, M SUSAN	\$60,998.00	\$66,498.00	\$5,500.00
CANFIELD, SARAJ.		\$1,932.50	\$1,932.50
CARINI, BETH A.		\$1,518.00	\$1,518.00
CARINI, CAROL J.	\$15,467.40	\$22,781.90	\$7,314.50
CARLSON, DAWN G.		\$2,562.50	\$2,562.50
CARMOLLI, MICHAEL J.	\$47,273.00	\$47,273.00	
CARPENTER, ANNE R.	\$26,694.00	\$32,344.00	\$5,650.00
CARRIS, KATRINA	\$14,290.50	\$16,815.50	\$2,525.00
CARTIER, LIZBETH A.	\$56,423.00	\$57,248.00	\$825.00
CASSARINO, JASON P.	\$45,749.00	\$53,149.23	\$7,400.23
CASSARINO, MARY P.		\$780.00	\$780.00
CASSEL, MARSHA L.	\$43,984.95	\$45,152.08	\$1,167.13
CASSIDY, DAVID P.	\$16,165.80	\$16,273.09	\$107.29
CASSINERI, STEPHANIE G.	\$38,124.00	\$39,385.08	\$1,261.08
CATELLIER, DAVID	\$35,808.13	\$36,123.13	\$315.00
CATELLIER, TRAE E.		\$5,767.02	\$5,767.02
CATER, KATHLEEN F.	\$60,998.00	\$61,123.00	\$125.00
CAVALIERI, STACIA F.	\$46,273.00	\$46,423.00	\$150.00
CELAURO, SANDRA K.	\$37,159.67	\$38,494.67	\$1,335.00
CESARSKI, GEORGE P.	\$36,247.68	\$37,990.72	\$1,743.04
CHADBURN, CARISA M.		\$3,707.92	\$3,707.92



CHADBURN, CORTNEY L.		\$180.00	\$180.00
CHADBURN, COURTNEY L.		\$300.00	\$300.00
CHAMBERLAIN, JENNA S.	\$42,699.00	\$49,904.00	\$7,205.00
CHAMBERLAIN, THOMAS A.	\$64,295.19	\$64,762.32	\$467.13
CHAMPINE, CARL E.	\$34,858.88	\$44,745.87	\$9,886.99
CHAMPINE, JENNIFER J.	\$6,248.78	\$6,405.44	\$156.66
CHAN, WAI F.	\$47,273.00	\$52,772.02	\$5,499.02
CHASE, ELIZABETH		\$10,266.78	\$10,266.78
CHERESHKOFF, ALYSSA L.		\$2,517.84	\$2,517.84
CHISHOLM, KATIE J.		\$75.00	\$75.00
CHURCHILL, CHRISTINE	\$11,126.92	\$12,316.92	\$1,190.00
CHURCHILL, LYNN M.	\$57,948.00	\$58,636.23	\$688.23
CILLO, LORI A.	\$31,281.86	\$34,856.86	\$3,575.00
CILLO, PAUL J.	\$48,798.00	\$49,098.00	\$300.00
CIOFFI, APRIL P.		\$5,848.73	\$5,848.73
CIOFFI, DOMINIC P.		\$2,611.92	\$2,611.92
CIOFFI, MELISSA M.	\$60,998.00	\$71,623.00	\$10,625.00
CLARINO, STEPHANIE L.	\$39,649.00	\$40,024.00	\$375.00
CLARK, ARCHIE B.	\$7,728.00	\$13,244.25	\$5,516.25
CLARK, FAYE A.		\$9,327.44	\$9,327.44
CLARK, STEVEN D.		\$5,289.72	\$5,289.72
CLARK, VALERIE M.	\$36,599.00	\$38,719.00	\$2,120.00
CLAY, JOSEPH A.	\$60,998.00	\$69,394.25	\$8,396.25
CLERHEW, ERNEST M.	\$60,998.00	\$63,498.00	\$2,500.00
CLIFFORD, MARGARET E.	\$33,251.00	\$33,567.23	\$316.23
CLIFFORD, MICHAEL T.		\$1,878.43	\$1,878.43
COARSE, KERRY A.	\$51,848.00	\$58,059.97	\$6,211.97
CODY, SUSAN F.	\$44,224.00	\$55,460.97	\$11,236.97
COLARUSSO, BRITNIE L.		\$630.00	\$630.00
COLBURN, ANGELA L.		\$3,574.89	\$3,574.89
COLEMAN, CAROL	\$27,846.00	\$32,146.00	\$4,300.00
COLOUTTI, CHRISTY L.	\$63,684.00	\$63,684.00	
COLOUTTI, MARILYN A.		\$3,187.50	\$3,187.50
COLOUTTI, MEGAN O.		\$180.00	\$180.00
COLTEY, JENNIFER M.		\$967.50	\$967.50
COLVIN, ELLEN	\$51,848.00	\$59,409.97	\$7,561.97
COLVIN, JOHN D.		\$5,759.56	\$5,759.56
COLVIN, MELISSA A.		\$16.92	\$16.92
COMSTOCK, WILLIAM J.	\$48,798.00	\$49,848.00	\$1,050.00
CONN, AMY L.	\$13,085.82	\$15,835.82	\$2,750.00
CONNELLY, CHARLES		\$2,370.00	\$2,370.00
COOMBS, BREANA M.	\$36,599.00	\$43,247.49	\$6,648.49
COOMBS, KEVIN M.	\$20,424.74	\$26,854.58	\$6,429.84
CORBO, KATHERINE A.	\$57,948.00	\$62,948.00	\$5,000.00
CORKINS, KEVIN A.	\$60,998.00	\$60,998.00	
CORNWELL, DAVID	\$41,174.00	\$50,828.63	\$9,654.63
CORSON, BILLIE J.		\$2,512.50	\$2,512.50
COSTELLO, WILLIAM J.	\$60,998.00	\$79,822.15	\$18,824.15
COTRUPI, KATHERINE	\$18,977.40	\$31,449.05	\$12,471.65
COTRUPI, LISA	\$15,057.90	\$15,412.90	\$355.00
CRAGIN, KATHERINE J.	\$60,998.00	\$60,998.00	
CRANDALL, NANCY P.		\$4,375.00	\$4,375.00
CRAWFORD, DEBORAH E.		\$2,400.00	\$2,400.00
CREED, CHRISTOPHER R.		\$5,239.21	\$5,239.21
CREED, HILLARY A.		\$1,370.00	\$1,370.00

CREED, JONNA L.		\$952.50	\$952.50
CROSBY, ANITA J.	\$60,998.00	\$61,248.00	\$250.00
CROWTHER, SUSAN E.		\$5,227.50	\$5,227.50
CRUISE, MARIA L.	\$15,467.40	\$22,817.40	\$7,350.00
CUNNINGHAM, WILFRED B.	\$94,931.00	\$98,931.00	\$4,000.00
CUPOLI, EDWARD B.		\$7,282.52	\$7,282.52
CURRIER, THERESA	\$60,998.00	\$60,998.00	
CYR, STEPHANIA J.	\$9,127.31	\$9,738.92	\$611.61
CZACHOR, CORAL J.	\$42,699.00	\$47,042.22	\$4,343.22
DALEY, JOHN M.		\$2,683.58	\$2,683.58
DALGLISH, PATRICIA A.	\$60,998.00	\$60,998.00	
DALY, ALICIA M.	\$15,467.40	\$19,567.40	\$4,100.00
DALY, ELEANOR M.	\$15,327.00	\$15,462.84	\$135.84
DALY, JENNIFER L.	\$25,124.72	\$25,124.72	
DARRELL, TARA L.		\$165.00	\$165.00
DAUPHINAIS, DEBRA L.	\$57,948.00	\$58,699.09	\$751.09
DAVINE, ELEANOR S.	\$54,898.00	\$60,210.50	\$5,312.50
DAVINE, LUCILLE M.	\$60,998.00	\$64,238.00	\$3,240.00
DAVIS, SARAH M.	\$36,247.68	\$41,975.68	\$5,728.00
DAYTON, DEBRA L.	\$27,846.00	\$31,846.00	\$4,000.00
DAYTON, SHAWN M.	\$13,232.70	\$21,079.70	\$7,847.00
DECHEN, EDWARD P.	\$42,699.00	\$42,699.00	
DELAURI, NICHOLAS E.		\$4,947.00	\$4,947.00
DELORENZO, THERESA M.	\$8,143.52	\$12,806.02	\$4,662.50
DELPHA, JUDITH	\$23,850.00	\$25,285.00	\$1,435.00
DENSMORE, LINDA J.	\$18,081.00	\$22,493.11	\$4,412.11
DENSMORE, SUSAN	\$48,798.00	\$51,167.00	\$2,369.00
D'ESPOSITO, JOHN A.	\$60,998.00	\$61,923.00	\$925.00
DEVOST, PAMELA C.	\$60,998.00	\$61,248.00	\$250.00
DICK, LINDSEY G.	\$33,549.00	\$36,272.71	\$2,723.71
DIKEMAN, JACQUELINE B.		\$22.34	\$22.34
DILLION, SARA F.	\$26,377.51	\$28,579.59	\$2,202.08
DIMOTIS, CAROLINE M.	\$38,124.00	\$39,924.00	\$1,800.00
DONALDSON, SARAH M.		\$4,860.00	\$4,860.00
DONNELLY, PAUL W.		\$1,500.00	\$1,500.00
DONOVAN, ALYSSA E.		\$1,755.00	\$1,755.00
DORMAN, EDWARD	\$36,247.68	\$41,106.31	\$4,858.63
DOUGHERTY, DEBORAH B.	\$15,327.00	\$17,127.00	\$1,800.00
DOUGLASS, RACHEL E.		\$1,055.00	\$1,055.00
DOW, RICHARD K.		\$7,038.75	\$7,038.75
DRAPER, DONNA	\$16,508.70	\$18,029.25	\$1,520.55
DRIGERT, LYN D.	\$20,878.20	\$26,332.04	\$5,453.84
DUMAS, MARYJEAN	\$57,948.00	\$57,948.00	
DUNIGAN, CYNTHIA A.	\$18,081.00	\$18,342.51	\$261.51
DUXBURY, MARCIA L.	\$16,461.90	\$16,531.73	\$69.83
DWYER, PHILIP D.		\$1,317.50	\$1,317.50
DYER, HEATHER L.		\$1,752.50	\$1,752.50
EARLE, JOANNE S.	\$14,835.60	\$18,248.46	\$3,412.86
EASTMAN, JACLYN T.	\$7,791.42	\$12,411.85	\$4,620.43
EASTMAN, LISA M.	\$16,380.00	\$26,048.00	\$9,668.00
EASTMAN, THERESAM.	\$36,247.68	\$38,890.74	\$2,643.06
EBBECKE-PROVENCHER, DANIELLE	\$53,373.00	\$54,748.00	\$1,375.00
ECKHARDT, CARSEN M.		\$55.00	\$55.00
EDDY, JOSIE M.	\$33,549.00	\$34,030.25	\$481.25
EDWARDS, ANDREA M.	\$17,421.30	\$27,672.75	\$10,251.45



EDWARDS, MARILYN M.	\$32,472.00	\$32,472.00	
EISENMAN, RONALD L.	\$53,373.00	\$58,842.99	\$5,469.99
ELKIN, LOWDEN R.	\$22,915.20	\$39,138.12	\$16,222.92
ELLISON, ROBIN D.	\$51,287.48	\$51,477.48	\$190.00
ELLISON, STEPHANIE N.		\$835.00	\$835.00
EMILO-HAGEN, THERESA M.		\$75.00	\$75.00
ENGELS, SUSANNE F.	\$77,063.00	\$84,563.00	\$7,500.00
ENTINGER, KATHLEEN F.	\$13,132.98	\$14,542.98	\$1,410.00
ENZOR, JENNIFER L.	\$60,998.00	\$61,623.00	\$625.00
ETTORI, ANNEMARIE		\$2,422.50	\$2,422.50
ETTORI, MARYMARGARET		\$2,210.00	\$2,210.00
ETZLER, DEBORAH H.	\$40,191.00	\$44,821.00	\$4,630.00
EZZO, MARYANNA S.	\$29,835.00	\$29,835.00	
FARMAN, CATHY B.	\$81,412.00	\$86,912.00	\$5,500.00
FAULKNER, KATHI A.	\$32,939.20	\$32,939.20	
FAVOR, FAYE		\$13,888.00	\$13,888.00
FELLS, PAULA		\$1,360.00	\$1,360.00
FERGUSON, MEGHANEM	\$45,749.00	\$50,179.00	\$4,430.00
FERRARO, BARRY F.	\$56,423.00	\$56,423.00	
FERRIS, JOAN M.	\$45,000.00	\$45,000.00	
FIELD, ROBERT W.		\$10,988.46	\$10,988.46
FILSKOV, ELIZABETH S.	\$45,749.00	\$57,999.00	\$12,250.00
FINK, CYNTHIA J.		\$11,092.50	\$11,092.50
FIRLIET, ANNA M.		\$207.83	\$207.83
FIRLIET, KRISTI S.	\$59,239.00	\$59,389.00	\$150.00
FISHER, ELIZABETH S.	\$56,423.00	\$56,423.00	
FISHER, TERESA		\$6,934.40	\$6,934.40
FITZSIMMONS, BRIAN D.	\$38,941.20	\$49,471.87	\$10,530.67
FLOOD, NINA M.	\$18,977.40	\$20,927.40	\$1,950.00
FOGG, SAMUEL B.		\$695.00	\$695.00
FOLEY, DAVID P.		\$960.00	\$960.00
FOLEY, LAURA L.	\$60,998.00	\$63,562.56	\$2,564.56
FOLEY, WILLIAM H.		\$3,055.00	\$3,055.00
FORBES, PATRICIA M.	\$51,848.00	\$57,673.00	\$5,825.00
FORTE, PAMELA J.	\$6,511.18	\$9,321.18	\$2,810.00
FOSTER, PATRICIA	\$18,977.40	\$23,360.61	\$4,383.21
FOWLER, DANIEL A.	\$47,273.00	\$47,773.00	\$500.00
FOWLER, JEFFREY J.	\$56,423.00	\$61,841.75	\$5,418.75
FRANK, RICHARD J.		\$5,256.25	\$5,256.25
FREDETTE, LYNN A.		\$4,980.82	\$4,980.82
FRENCH, STEPHEN C.	\$53,373.00	\$57,894.07	\$4,521.07
FUCCI, CAROL R.		\$2,171.26	\$2,171.26
FUCCI, GINA M.	\$32,024.00	\$32,449.00	\$425.00
FULLER, HELENE M.	\$17,011.80	\$24,468.79	\$7,456.99
FULLER, JENNA L.		\$450.00	\$450.00
FURMAN, ALICE K.		\$3,783.00	\$3,783.00
FURNEAUX, ISABEL A.		\$165.00	\$165.00
FURQAN, NADIA		\$960.00	\$960.00
FUSCO, MARIE B.		\$3,357.50	\$3,357.50
GALLIPO, DORIS M.	\$25,255.27	\$25,255.27	
GARDNER, DIANE M.	\$15,467.40	\$15,617.40	\$150.00
GARROW, ANITA M.		\$6,000.34	\$6,000.34
GARROW, BRITTANY M.		\$1,267.92	\$1,267.92
GARROW, JANICE E.	\$60,998.00	\$66,748.00	\$5,750.00
GARTNER, JENNIE L.	\$44,224.00	\$46,066.26	\$1,842.26

GAUTHIER, JACKIE M.	\$15,467.40	\$17,330.20	\$1,862.80
GAUVIN, CARA J.		\$7,646.04	\$7,646.04
GECHA, SARAH R.	\$33,549.00	\$33,674.00	\$125.00
GEISLER, MICHELE M.		\$3,787.50	\$3,787.50
GEISLER, THOMAS M.	\$48,798.00	\$54,713.23	\$5,915.23
GENO, KATHLEEN M.	\$48,798.00	\$55,342.57	\$6,544.57
GERO, JAMIE L.	\$14,730.30	\$17,760.70	\$3,030.40
GFELLER, MATTHEW T.		\$1,992.50	\$1,992.50
GFELLER, MELISSA		\$667.50	\$667.50
GIBB, KRISTIN E.		\$218.57	\$218.57
GIDES, LORIN M.	\$48,798.00	\$53,363.00	\$4,565.00
GIFFORD, ALIXANDRA D.	\$14,176.01	\$14,381.34	\$205.33
GILBERT, TIMOTHY P.	\$60,998.00	\$62,100.81	\$1,102.81
GILLAM, CHARLOTTE R.	\$5,624.48	\$12,879.98	\$7,255.50
GILLAM, MARCY A.	\$57,321.54	\$57,546.54	\$225.00
GODBOUT, CAROLYN C.	\$16,506.00	\$20,959.59	\$4,453.59
GODRICK, SHARONANN		\$4,488.00	\$4,488.00
GOODRICH, MARY M.		\$1,725.00	\$1,725.00
GORMLEY, CHRISTINE A.	\$42,699.00	\$48,636.50	\$5,937.50
GORRUSO, JERRY J.		\$7,703.66	\$7,703.66
GOULD, GRETCHEN		\$4,905.00	\$4,905.00
GOULD, ROSEMARY M.		\$675.00	\$675.00
GOYETTE, MARCY L.	\$15,467.40	\$21,074.01	\$5,606.61
GRAVES, DANIEL L.	\$56,423.00	\$64,171.58	\$7,748.58
GRAVES, PATRICIA C.	\$60,998.00	\$68,570.50	\$7,572.50
GREEN, BENJAMIN R.		\$2,051.00	\$2,051.00
GREEN, ELLEN P.	\$51,007.22	\$51,132.22	\$125.00
GREENE JR, ROYNER C.		\$1,764.36	\$1,764.36
GREENO, CHERYL	\$16,921.80	\$20,821.80	\$3,900.00
GREENO, WILLIAM L.	\$38,941.20	\$52,039.90	\$13,098.70
GREGORY, SARA B.	\$36,599.00	\$36,724.00	\$125.00
GRINER, KARI L.	\$39,504.78	\$39,504.78	
GRISARD, FRANCES	\$20,101.50	\$20,451.50	\$350.00
GUEVIN, PHOEBE S.	\$44,224.00	\$45,554.00	\$1,330.00
GUILMETTE, THEODORE P.	\$89,029.00	\$89,029.00	
GUINNESS, GEORGE E.		\$2,175.25	\$2,175.25
GUNDERSSEN, VIRGINIA J.		\$10,798.75	\$10,798.75
GUTZWILLER-PIKE, MINDYBETH E.		\$5,393.75	\$5,393.75
GUYETTE, RAYMOND F.		\$5,293.09	\$5,293.09
HAAS, CHRISTOPHER A.		\$602.00	\$602.00
HAGGE, SARAH M.	\$42,699.00	\$43,374.00	\$675.00
HALFORD, GEORGE S.		\$680.00	\$680.00
HALL JR, ROBERT J.		\$7,173.06	\$7,173.06
HAMEL, DEBORAH	\$13,887.90	\$22,346.34	\$8,458.44
HANNA, LISA A.		\$1,222.50	\$1,222.50
HARD, ROGER E.		\$450.00	\$450.00
HARPER, SANDRA L.	\$51,848.00	\$55,265.13	\$3,417.13
HARRINGTON, SHIRL A.		\$2,940.00	\$2,940.00
HARRIS, CHRISTIE A.		\$2,240.00	\$2,240.00
HART, JENNIFER A.	\$60,998.00	\$64,091.63	\$3,093.63
HASKELL, MARY E.	\$47,273.00	\$51,170.93	\$3,897.93
HASKINS, TODD J.		\$8,857.50	\$8,857.50
HASSELLTINE, JEANETTE M.		\$947.50	\$947.50
HATHAWAY, DEBRA A.	\$48,666.11	\$56,060.43	\$7,394.32
HAYFORD, TARA S.	\$42,699.00	\$46,444.00	\$3,745.00



## Appendix III

HAYNES, MARY G.	\$18,977.40	\$19,519.90	\$542.50
HECK, CHRISTOPHER J.		\$300.00	\$300.00
HEDMAN, SANDRALEE	\$26,381.80	\$26,381.80	
HELM, MARY K.	\$16,311.37	\$16,821.37	\$510.00
HENDERSON II, RONALD L.		\$3,161.70	\$3,161.70
HENDERSON, JESSICA W.	\$81,412.00	\$81,412.00	
HENDERSON, WESLEY K.		\$154.00	\$154.00
HENRY, JOSEPH M.		\$390.00	\$390.00
HERLIHY, KATHRYN S.	\$41,792.19	\$42,926.45	\$1,134.26
HERRICK, CATHLEEN A.	\$45,356.52	\$45,356.52	
HERRINGTON, WILLIAM A.		\$16,815.72	\$16,815.72
HETZEL, DARLENE M.	\$47,273.00	\$52,898.00	\$5,625.00
HIER, COURTNEY L.		\$55.00	\$55.00
HIER, LYNN D.	\$57,948.00	\$58,957.00	\$1,009.00
HIGGINS, APRIL	\$60,998.00	\$65,033.22	\$4,035.22
HILL, DIANNE E.		\$1,572.50	\$1,572.50
HODGKINS, CHAD H.	\$38,124.00	\$44,999.00	\$6,875.00
HODGKINS, KATIE L.	\$36,599.00	\$39,179.00	\$2,580.00
HOLBROOK, KAREN	\$60,998.00	\$60,998.00	
HOLBROOK, MICHAEL L.	\$13,854.75	\$17,449.75	\$3,595.00
HOLMES, DEBBIE C.	\$16,461.90	\$18,511.90	\$2,050.00
HOLMES, MARK A.	\$45,210.00	\$46,029.98	\$819.98
HOLSMAN-FRANCŒUR, KRISTIN E.	\$78,811.00	\$78,811.00	
HOLT, JAMIE E.	\$60,998.00	\$63,773.00	\$2,775.00
HOUSTON, CARA C.		\$2,436.15	\$2,436.15
HOUSTON, TODD A.		\$330.00	\$330.00
HOWARD, SHARON B.	\$15,467.40	\$22,899.85	\$7,432.45
HUBERT, KRISTIN A.	\$92,653.00	\$92,653.00	
HYLWA, THOMAS A.		\$13,535.55	\$13,535.55
IMMEL, FOREST C.		\$5,762.88	\$5,762.88
INGALLS, JUDITH A.		\$24,028.44	\$24,028.44
ISABELLE, CAROLLE F.	\$41,174.00	\$45,174.00	\$4,000.00
IVEY, NANCY L.	\$60,998.00	\$67,682.06	\$6,684.06
JABONASKI, KAREN J.	\$38,577.32	\$38,577.32	
JAKUBOWSKI, KAREN L.	\$29,425.00	\$38,255.00	\$8,830.00
JARVI, KRISTEN E.	\$60,998.00	\$62,579.00	\$1,581.00
JENNINGS, CASEY A.		\$165.00	\$165.00
JENSEN, ERIC M.	\$51,848.00	\$55,728.00	\$3,880.00
JENSEN, MATTHEW T.	\$42,699.00	\$46,339.00	\$3,640.00
JEPSON, LYLE P.	\$100,203.00	\$100,203.00	
JESKI, NANCY B.	\$15,057.90	\$15,941.65	\$883.75
JESKI, STEPHEN J.		\$7,972.80	\$7,972.80
JILLOT, DEBORAH A.	\$47,273.00	\$47,475.50	\$202.50
JOHNSON, CONSTANCE	\$18,977.40	\$19,832.01	\$854.61
JOHNSON, DANA L.	\$54,898.00	\$61,398.00	\$6,500.00
JOHNSON, ELIZABETH A.		\$5,130.00	\$5,130.00
JOHNSON, EMILY F.		\$300.00	\$300.00
JOHNSON, LINDA S.		\$1,445.00	\$1,445.00
JOHNSON, ROBERT A.	\$92,653.00	\$96,653.00	\$4,000.00
JOHNSON, WILLIAM C.		\$340.00	\$340.00
ONES, MARCIE C.	\$29,970.41	\$30,095.41	\$125.00
OSSELYN, STEVEN A.		\$1,168.45	\$1,168.45
OYCE, NICOLE R.	\$48,798.00	\$49,014.57	\$216.57
CAEMMERLEN, GAIL M.		\$180.00	\$180.00
CALLEN, TYLER R.		\$1,215.00	\$1,215.00

KAMYK, SHERRY A.	\$51,848.00	\$57,598.00	\$5,750.00
KAPITAN, BETTY A.	\$40,191.00	\$40,791.00	\$600.00
KEEFE, KEVIN S.		\$170.00	\$170.00
KEITH REED, LISA		\$400.00	\$400.00
KELLY, RITA P.	\$16,508.70	\$20,620.21	\$4,111.51
KENNEDY, CINDY L.	\$36,247.68	\$41,935.25	\$5,687.57
KENNEDY, DEBRA B.	\$15,327.00	\$28,820.10	\$13,493.10
KENT, HEATHER J.	\$13,887.90	\$17,977.90	\$4,090.00
KENT, LINDSEY B.		\$165.87	\$165.87
KERBER, SHAWN M.		\$312.50	\$312.50
KILIC MURRAY, CYNTHIA L.		\$230.00	\$230.00
KIMBALL, MILDRED G.		\$5,605.24	\$5,605.24
KIMMEL, MELINDA J.		\$11,782.50	\$11,782.50
KING, MARILYN D.		\$6,730.57	\$6,730.57
KING, SUMMER D.	\$41,174.00	\$41,354.00	\$180.00
KING, WAYNE L.		\$5,323.50	\$5,323.50
KINSMAN, SABRINA A.		\$2,268.91	\$2,268.91
KIRCHOFF, KRISTEN	\$46,136.39	\$47,476.39	\$1,340.00
KIRK ELKIN, JOHNATHAN A.		\$1,468.12	\$1,468.12
KIRK-ELKIN, TEGAN M.	\$35,074.00	\$35,609.00	\$535.00
KNIGHT, ROBERT		\$5,353.92	\$5,353.92
KRAVITZ, JENNIFER	\$45,749.00	\$53,299.00	\$7,550.00
KREMPA, JOHN F.		\$1,901.25	\$1,901.25
KREMPA, JOYCE E.		\$5,399.55	\$5,399.55
KYSAR, KAREN M.	\$56,423.00	\$57,473.00	\$1,050.00
LABATE, AMY L.	\$53,043.16	\$55,043.16	\$2,000.00
LABATE, ROBERT J.	\$42,699.00	\$42,699.00	
LABELLE, MICHAEL G.		\$390.00	\$390.00
LACLAIR, MAURICE N.	\$38,941.20	\$48,543.52	\$9,602.32
LADABOUCHE, ANNE M.		\$4,492.50	\$4,492.50
LADABOUCHE, STACY L.	\$54,898.00	\$54,898.00	
LAFASO, KIMBERLY S.	\$15,525.90	\$22,429.88	\$6,903.98
LAFAYETTE, ANGELA M.	\$13,490.10	\$19,875.09	\$6,384.99
LAHUE, NANCY E.	\$17,350.20	\$19,295.20	\$1,945.00
LAIRD, MARYBETH	\$45,749.00	\$48,449.00	\$2,700.00
LAMARCA, JOAN	\$39,649.00	\$43,439.00	\$3,790.00
LAMBERT, SUMMER	\$44,224.00	\$44,474.00	\$250.00
LAMPERT, LINDA R.		\$2,928.00	\$2,928.00
LANE, DEBRA A.	\$14,282.00	\$14,282.00	
LANFEAR, ADAM L.		\$430.00	\$430.00
LANFEAR, MELINDA L.		\$3,257.14	\$3,257.14
LANNON, PAULA S.		\$9,941.68	\$9,941.68
LATTANZI, LARRY J.	\$89,029.00	\$89,029.00	
LAVENE, ROBERT	\$39,985.20	\$51,895.33	\$11,910.13
LAVIOLETTE, BEVERLY J.	\$36,247.68	\$38,955.84	\$2,708.16
LEACH, STEPHEN A.	\$36,247.68	\$45,163.84	\$8,916.16
LEBLANC, MICHELE M.	\$30,312.00	\$30,312.00	
LEHMAN, JAMES W.	\$48,798.00	\$48,798.00	
LEHMAN, TOBI R.	\$42,699.00	\$45,124.00	\$2,425.00
LENOX, MICHAEL R.	\$41,174.00	\$41,791.03	\$617.03
LEONARD, SANDRA L.	\$15,467.40	\$15,667.40	\$200.00
LEVINE, WYNETHA E.	\$18,322.20	\$25,376.44	\$7,054.24
LEWIS, GREGORY S.		\$1,267.92	\$1,267.92
LEWIS, SHEILA C.		\$5,172.12	\$5,172.12
LEZAK, ANNE D.		\$3,000.00	\$3,000.00



LINDGREN, THEODORE F.	\$59,473.00	\$62,598.00	\$3,125.00
LOONEY, CARLENE G.		\$1,000.00	\$1,000.00
LOPES, KATHLEEN M.		\$425.00	\$425.00
LOPES, RAYMOND E.	\$60,998.00	\$61,977.57	\$979.57
LOVELAND, TIMOTHY J.	\$51,174.00	\$70,203.82	\$19,029.82
LOWER, FRED A.	\$57,948.00	\$59,263.13	\$1,315.13
LUCCI, WILLIAM	\$82,631.00	\$88,131.00	\$5,500.00
LUCIAN, DOROTHY J.	\$32,904.00	\$32,904.00	
LURVEY, RONALD B.		\$8,687.25	\$8,687.25
LYNCH, GREGORY P.	\$15,210.00	\$16,820.00	\$1,610.00
LYNCH, PATRICIA M.	\$16,657.20	\$19,375.27	\$2,718.07
LYONS, CHAD S.		\$975.00	\$975.00
LYONS, JOHN R.		\$2,075.00	\$2,075.00
MACH-CORNWALL, LAURA D.	\$36,649.00	\$45,149.00	\$8,500.00
MACK, ELEANORA H.	\$14,706.90	\$21,286.90	\$6,580.00
MACLEOD, CAROL B.		\$180.00	\$180.00
MAHAR, ALYSON M.	\$1,932.00	\$1,932.00	
MAHAR, ANN MARIE	\$50,323.00	\$59,991.75	\$9,668.75
MANIERY, DOMINICK A.		\$2,565.93	\$2,565.93
MANNING, JOAN P.		\$4,883.00	\$4,883.00
MARALLO, MARIE T.	\$36,599.00	\$39,646.35	\$3,047.35
MARANO-WRIGHT, TIFFINI L.	\$42,699.00	\$42,699.00	
MARANVILLE, JOANNE M.		\$4,802.78	\$4,802.78
MARCELL, OLIVIA C.		\$2,970.00	\$2,970.00
MARCELL, PATRICIA	\$60,998.00	\$63,498.00	\$2,500.00
MARCELL, SANDRA B.	\$27,357.36	\$27,357.36	
MARCHESE, DEBBY A.	\$15,327.00	\$36,392.10	\$21,065.10
MARRO, STEPHEN R.	\$19,026.00	\$22,997.00	\$3,971.00
MARTIN, CHARLES H.	\$3,978.51	\$6,838.37	\$2,859.86
MASON, SUSANNA B.	\$41,174.00	\$42,684.00	\$1,510.00
MASSIE, KYLE J.		\$1,345.15	\$1,345.15
MATHEWSON, SUSANLEACH	\$17,921.74	\$17,921.74	
MATTHEWS, SCOTT H.		\$5,724.73	\$5,724.73
MATTHEWS, SUSIE E.		\$152.00	\$152.00
MAXFIELD, TIMOTHY A.		\$19,500.00	\$19,500.00
MAY, NANCY M.	\$60,998.00	\$61,248.00	\$250.00
MAYHEW, COLLEEN L.	\$57,948.00	\$64,739.97	\$6,791.97
MAZUR, ANTHONY F.		\$137.50	\$137.50
MAZZARIELLO, LISA P.	\$44,224.00	\$46,974.00	\$2,750.00
MCALLISTER-COOK, TAMARA J.	\$20,638.16	\$29,291.17	\$8,653.01
MCCAFFREY, GLADYS F.		\$1,872.00	\$1,872.00
MCCLALLEN, JANET M.	\$24,923.20	\$25,563.20	\$640.00
MCCLALLEN, LORI B.		\$5,238.95	\$5,238.95
MCCORMACK, DAWN R.	\$60,998.00	\$60,998.00	
MCCORMACK, MARCIA A.	\$36,247.68	\$44,730.39	\$8,482.71
MCCORMACK, TERRILL D.	\$60,998.00	\$60,998.00	
MCCORMACK, VIRGINIA C.	\$16,216.20	\$16,316.20	\$100.00
MCDONOUGH, ASHLEIGH N.		\$6,187.50	\$6,187.50
MCDONOUGH, MATTHEW G.	\$45,749.00	\$49,886.50	\$4,137.50
MCFAUN, AMY D.	\$25,339.15	\$25,339.15	
MCGARRY, ELOISE S.	\$100,203.00	\$100,803.00	\$600.00
MCGARRY, KELLY S.	\$13,976.56	\$17,559.06	\$3,582.50
MCGEE, TAMMIE	\$47,273.00	\$47,773.00	\$500.00
MCGOWAN, JESSICA L.	\$10,963.25	\$10,963.25	
MCGURL, KAREN C.	\$49,280.00	\$50,775.24	\$1,495.24

MCINTOSH, JOAN F.	\$29,425.00	\$33,145.00	\$3,720.00
MCKEARIN, MELISSA A.	\$15,057.90	\$17,371.63	\$2,313.73
MCKEEN, BIANCA J.	\$42,699.00	\$47,845.95	\$5,146.95
MCKEEN, JASON		\$2,160.00	\$2,160.00
MCLAUGHLIN, GREGORY E.		\$19,583.63	\$19,583.63
MCLEMORE, JENNIFER L.	\$29,101.94	\$32,271.94	\$3,170.00
MCCLOUD, PRISCILLA	\$34,154.00	\$34,154.00	
MCNEIL, JENNIFER L.	\$45,749.00	\$47,678.62	\$1,929.62
MCNEILL, CAITLIN M.		\$90.00	\$90.00
MCQUADE, ANDREA C.	\$60,998.00	\$61,260.50	\$262.50
MEAD, MEGAN J.		\$75.00	\$75.00
MEE, JEAN C.	\$50,323.00	\$50,323.00	
MELLO, KATHLEEN M.		\$13,017.06	\$13,017.06
MEROLA, CYNTHIA K.		\$370.25	\$370.25
MESSIER, JEANNE M.	\$41,174.00	\$41,174.00	
METZ, MICHAEL X.		\$120.00	\$120.00
MIGLIS, WILLIAM P.	\$24,581.76	\$26,858.91	\$2,277.15
MIGLORIE, DARLENE M.	\$42,699.00	\$48,499.00	\$5,800.00
MILLER, PETER A.	\$66,998.00	\$69,319.99	\$2,321.99
MILLETT, MARY E.		\$954.75	\$954.75
MITCHELL, MILLCENTMAY	\$11,079.56	\$14,314.82	\$3,235.26
MITIGUY, KATHRYN A.		\$1,160.00	\$1,160.00
MONAHAN, MARGARET G.		\$5,131.42	\$5,131.42
MONAHAN, TAMMY L.		\$3,180.20	\$3,180.20
MONDLAK, JANET		\$3,255.00	\$3,255.00
MOORE, ALEXANDRA	\$9,888.00	\$11,261.00	\$1,373.00
MOORE, NICOLE T.		\$220.00	\$220.00
MOORE, NORA J.	\$28,790.55	\$28,790.55	
MOORE, SALLY B.	\$29,719.00	\$29,719.00	
MORAN, MARY E.	\$131,721.00	\$134,062.72	\$2,341.72
MORAN, TERENCE J.	\$41,174.00	\$49,352.78	\$8,178.78
MORGAN, BRADFORD H.		\$180.00	\$180.00
MORRISON, KRISTIN A.		\$8,012.50	\$8,012.50
MULLIN, MARGARET A.		\$6,712.50	\$6,712.50
MYERS, KELTON J.	\$38,577.32	\$38,577.32	
MYHRE, BRETT B.		\$3,354.34	\$3,354.34
NAGLE, MICHAEL		\$110.00	\$110.00
NASON, M ELIZABETH	\$60,998.00	\$60,998.00	
NASSAU, KENNETH C.		\$35.00	\$35.00
NELSON, DIANE S.	\$53,373.00	\$53,623.00	\$250.00
NELSON, KELLY E.	\$20,286.04	\$22,148.54	\$1,862.50
NELSON, NICHOLLE P.	\$16,156.23	\$19,486.23	\$3,330.00
NEUBOLD, HANS B.		\$5,610.00	\$5,610.00
NEWLAND, TEREESA D.		\$1,612.50	\$1,612.50
NIEDZWIECKI, CHERYL ANN M.	\$48,798.00	\$58,805.00	\$10,007.00
NOLAN, BRENN A K.		\$8,780.36	\$8,780.36
NORMAN, MICHAEL J.	\$69,198.00	\$76,353.61	\$7,155.61
NORTHROP, DIANE L.	\$2,491.97	\$2,924.37	\$432.40
OAKMAN, CHARLES A.		\$5,338.71	\$5,338.71
OAKMAN, JOYCE C.		\$4,958.46	\$4,958.46
OGG, ROBIN S.	\$53,373.00	\$61,703.00	\$8,330.00
O'GRADY, KATHLEEN O.	\$15,467.40	\$20,520.28	\$5,052.88
O'KEEFE, COURTNEY A.		\$1,395.00	\$1,395.00
OLANOFF, ANDREW G.		\$1,125.00	\$1,125.00
OLSEN, GEORGIA		\$26,477.50	\$26,477.50



OLSEN, HEATHER A.		\$493.46	\$493.46
OLSEN, WILLIAM K.	\$108,402.00	\$108,402.00	
OLSON, GLENN L.	\$89,029.00	\$89,029.00	
OLSON, JUDITH T.	\$15,210.00	\$21,646.27	\$6,436.27
OLSON, MARY K.	\$42,699.00	\$50,124.00	\$7,425.00
OLSON, MICHAEL C.	\$32,497.92	\$37,129.38	\$4,631.46
O'MEARA, ALIX L.	\$18,138.82	\$22,703.82	\$4,565.00
ONDERDONK, AMANDA		\$11,917.14	\$11,917.14
O'NEIL, PAMELA J.	\$60,998.00	\$61,748.00	\$750.00
O'NEILL, JANE C.		\$4,261.54	\$4,261.54
O'NEILL, MARGARET	\$33,052.00	\$33,552.00	\$500.00
O'ROURKE, CATHYSELBY	\$59,473.00	\$60,848.00	\$1,375.00
PAGANO, AMANDA J.	\$50,323.00	\$50,323.00	
PAGE, KEITH C.	\$15,467.40	\$18,952.99	\$3,485.59
PALMER, CHRISTIE M.	\$16,322.60	\$25,384.30	\$9,061.70
PARKER, JENNIFER S.	\$53,373.00	\$69,348.00	\$15,975.00
PARKER, LAURA		\$6,490.00	\$6,490.00
PARKER, MARIE T.		\$1,907.65	\$1,907.65
PARSONS, MARLEY L.		\$5,337.50	\$5,337.50
PATRICK, SUSAN B.	\$15,467.40	\$20,822.40	\$5,355.00
PATRY, JAMES P.	\$18,263.70	\$32,146.20	\$13,882.50
PATTERSON, MELISSA W.	\$39,649.00	\$39,649.00	
PAYNE, DENNIS B.	\$39,985.20	\$48,059.95	\$8,074.75
PECOR, THOMAS J.	\$36,247.68	\$44,899.08	\$8,651.40
PEER, KIM A.	\$15,091.05	\$18,045.63	\$2,954.58
PELKEY, CINDY L.	\$16,321.50	\$19,714.40	\$3,392.90
PEPE, JOSEPH C.		\$3,823.01	\$3,823.01
PEPE, LIANNA J.		\$1,185.00	\$1,185.00
PERKINS, DOUGLAS A.	\$15,467.40	\$17,492.40	\$2,025.00
PERKINS, HEATHER L.	\$936.78	\$936.78	
PERKINS, KATHLEEN S.		\$1,500.00	\$1,500.00
PERRON, LARISSA A.		\$525.00	\$525.00
PERRY, DEBORAH	\$15,057.90	\$15,157.90	\$100.00
PETERSON, JOHN E.	\$60,998.00	\$61,248.00	\$250.00
PEW, JENNIFER L.	\$25,503.95	\$27,738.95	\$2,235.00
PEZZETTI, ADA T.		\$4,172.00	\$4,172.00
PFENNING, DIANA M.	\$61,650.00	\$61,750.00	\$100.00
PFENNING, LOUISE L.		\$4,725.00	\$4,725.00
PFENNING, STEPHEN		\$1,475.37	\$1,475.37
PHELAN, MARY C.		\$8,982.50	\$8,982.50
PIERCE, BRITTANY N.		\$1,944.11	\$1,944.11
PIETRYKA, COLLEEN M.	\$28,074.00	\$28,074.00	
PILCHER, PAUL G.	\$60,998.00	\$60,998.00	
PIONTEK, JOANNE C.	\$15,982.20	\$24,227.20	\$8,245.00
PIOTROWSKI, ERIN M.	\$45,749.00	\$55,316.03	\$9,567.03
PLANTIER, DIANE J.	\$20,525.40	\$21,903.46	\$1,378.06
POALINO, TONI M.	\$56,423.00	\$56,423.00	
POCKETTE, TIMOTHY A.		\$3,069.70	\$3,069.70
POCZOBUT, CHRISTOPHER L.		\$6,247.50	\$6,247.50
POLINO, BONITA M.	\$60,998.00	\$63,223.00	\$2,225.00
POLITANO, ERIKA C.	\$56,423.00	\$58,388.81	\$1,965.81
POLJACIK, KARENA.		\$3,161.70	\$3,161.70
POLJACIK, LARNA G.	\$45,749.00	\$53,139.00	\$7,390.00
POLJACIK, MICHELE		\$1,100.00	\$1,100.00
PONTO, SUSAN N.	\$51,567.74	\$52,847.36	\$1,279.62

POREMSKI-BEITZEL, HILARY B.	\$47,273.00	\$50,063.70	\$2,790.70
PORTER, HEATHER D.		\$1,870.00	\$1,870.00
POTTER, DAVID E.		\$2,963.93	\$2,963.93
POTTER, MARINA H.		\$9,432.50	\$9,432.50
POTTER, SUSAN D.	\$15,057.90	\$20,973.28	\$5,915.38
POUR, DOROTHY R.	\$59,473.00	\$63,598.00	\$4,125.00
POWELL, WILLIAM J.		\$85.00	\$85.00
POWERS, MARYCATHERINE	\$16,965.00	\$20,152.25	\$3,187.25
PRINGLE, JANET E.	\$44,224.00	\$46,689.00	\$2,465.00
PRINGLE, JESSICA E.		\$550.00	\$550.00
PROTVANSKY, CAROL M.		\$960.00	\$960.00
PROVOST, NOA L.	\$51,848.00	\$51,848.00	
PURDY, ROBERT E.		\$3,256.65	\$3,256.65
PYENTA, MELISSA A.	\$15,467.40	\$18,671.62	\$3,204.22
QUESNEL, MARY J.	\$19,668.60	\$25,596.61	\$5,928.01
QUINN, CALLIE A.		\$210.00	\$210.00
RADAKER, BEVERLY V.	\$26,376.00	\$26,376.00	
RAFTER, CHRISTINE G.	\$34,649.00	\$34,649.00	
RAISHART, MARK A.	\$38,124.00	\$38,124.00	
RAMEY, KRISTEN	\$48,798.00	\$48,798.00	
RAVENNA, CAROLYN D.	\$60,998.00	\$64,421.09	\$3,423.09
RAY, MITZI G.	\$23,088.00	\$30,814.19	\$7,726.19
RAYMOND, MARY F.	\$16,110.90	\$16,477.67	\$366.77
REED, PAMELA J.	\$89,029.00	\$89,629.00	\$600.00
REIMERS, REBECCA M.		\$1,630.00	\$1,630.00
REIS, ROBERT C.		\$3,242.50	\$3,242.50
REMSEN, ERIK	\$36,599.00	\$38,974.00	\$2,375.00
REMY, ALISON D.	\$47,273.00	\$48,157.06	\$884.06
REUTHER, WILLIAM		\$4,389.39	\$4,389.39
REYNOLDS, DIANA J.	\$19,280.70	\$23,225.12	\$3,944.42
REYNOLDS, EMILY W.		\$5,338.60	\$5,338.60
RICE, JOHN G.	\$79,606.00	\$84,406.00	\$4,800.00
RICHARDS, CHRISTOPHER E.	\$1,249.92	\$1,249.92	
RICKSON, LAURA L.	\$15,114.12	\$22,316.52	\$7,202.40
RILEY, KATHY A.	\$57,948.00	\$58,048.00	\$100.00
RILEY, LIANNE E.	\$35,074.00	\$36,799.00	\$1,725.00
RIXON, MELISSA A.		\$45.00	\$45.00
ROBBINS, ANNE H.		\$1,380.00	\$1,380.00
ROBBINS, CAROL L.	\$57,948.00	\$63,698.00	\$5,750.00
ROBERT, CASEY E.		\$4,906.67	\$4,906.67
ROBERTS, KAREN E.	\$36,247.68	\$37,619.98	\$1,372.30
ROBERTS, RANDY L.	\$59,239.00	\$59,389.00	\$150.00
ROBIDEAU, CATHLEEN	\$9,292.14	\$11,979.64	\$2,687.50
ROBINSON, DEBORAH T.	\$48,798.00	\$54,047.14	\$5,249.14
ROCHE, JOANNA C.		\$3,167.50	\$3,167.50
RODOLFY, DEBORAH J.	\$60,998.00	\$70,498.00	\$9,500.00
ROGERS JR, JOHN P.		\$3,937.71	\$3,937.71
ROGERS, KAREN V.	\$50,323.00	\$51,073.00	\$750.00
ROOT, LORIE A.	\$50,323.00	\$50,323.00	
RORDEN, NINA E.		\$30.00	\$30.00
ROSENBERG, ADAM J.	\$60,998.00	\$61,498.00	\$500.00
ROSWELL, DANIEL J.	\$61,650.00	\$63,650.00	\$2,000.00
ROUCOULET, ROBERT L.	\$51,174.00	\$57,030.32	\$5,856.32
ROWE, DEBORAH L.		\$1,680.00	\$1,680.00
ROWE, MICHAEL		\$5,241.15	\$5,241.15



RYAN, SHARON J.	\$64,295.19	\$65,385.19	\$1,090.00
SABATASO, JOSEPH A.	\$48,798.00	\$50,654.25	\$1,856.25
SACERIC-CLARK, MARY A.		\$255.00	\$255.00
SADOWSKI, DEBORAH L.		\$5,227.50	\$5,227.50
SADOWSKI, JEANETTE M.		\$255.00	\$255.00
SADOWSKI, KEVIN J.	\$36,247.68	\$38,121.83	\$1,874.15
SAMPSON, STEPHEN A.	\$60,832.92	\$71,617.92	\$10,785.00
SANBORN, DEBORAH E.	\$60,998.00	\$80,353.50	\$19,355.50
SANDFORD-WILSON, REBECA L.		\$3,700.00	\$3,700.00
SANDS, RHONDA J.	\$57,371.28	\$59,031.28	\$1,660.00
SANTWIRE, MATTHEW		\$2,025.00	\$2,025.00
SARNOWSKI, KAREN A.		\$5,698.93	\$5,698.93
SAWYER, HEATHER L.	\$32,024.00	\$36,222.37	\$4,198.37
SAWYER, JEFFREY A.	\$15,220.80	\$17,310.80	\$2,090.00
SCHEMBECK, ROBERT J.		\$170.00	\$170.00
SCHOCK, MICHAEL E.	\$14,956.20	\$15,116.20	\$160.00
SCOTT, CHARLOTTE M.	\$16,126.11	\$16,151.11	\$25.00
SEARS, REGINA		\$2,652.50	\$2,652.50
SEMP, JANICE R.	\$17,667.00	\$17,867.60	\$200.60
SENECAL, GLEN C.	\$38,559.36	\$44,938.05	\$6,378.69
SHAPCOTT, BETH A.	\$5,924.00	\$5,924.00	
SHAPPY, PATRICIA M.	\$9,888.00	\$11,473.00	\$1,585.00
SHEA, LYNN	\$15,057.90	\$26,213.90	\$11,156.00
SHELUGA, EDITH		\$3,469.65	\$3,469.65
SHERWOOD, JAMI D.	\$47,273.00	\$58,080.33	\$10,807.33
SHORTLE, BETH A.	\$30,499.00	\$30,784.00	\$285.00
SHORTLE, PAULA W.		\$8,720.00	\$8,720.00
SILISKI, CHRISTOPHER	\$47,273.00	\$47,523.00	\$250.00
SILISKI, ELLADA A.	\$41,174.00	\$43,924.00	\$2,750.00
SILVA, KATHLEEN M.	\$56,423.00	\$61,923.00	\$5,500.00
SIMPSON, DELIA M.	\$28,854.00	\$28,854.00	
SLENKER III, JAMES G.	\$97,290.00	\$97,490.00	\$200.00
SLY, DAVID J.		\$19,715.00	\$19,715.00
SMITH, CHERIE A.	\$17,640.00	\$17,840.00	\$200.00
SMITH, KAREN E.	\$17,280.90	\$17,430.90	\$150.00
SNYDER, LAURA T.	\$16,506.00	\$18,059.11	\$1,553.11
SOLOMON, MELISSA A.	\$47,273.00	\$47,822.88	\$549.88
SOMMER, MARGUERITE E.		\$11,904.00	\$11,904.00
SOWARDS, JAMES C.	\$54,898.00	\$59,180.03	\$4,282.03
SPAFFORD, DARREN S.	\$44,224.00	\$45,107.90	\$883.90
SPAFFORD, DINA A.	\$35,074.00	\$35,254.00	\$180.00
SPALDING-NESS, NANCY	\$56,423.00	\$59,779.25	\$3,356.25
SPAULDING, JOAN B.		\$2,000.00	\$2,000.00
SPAULDING, MOLLY K.		\$3,691.06	\$3,691.06
SPAULDING, RYANNE K.	\$45,749.00	\$52,091.50	\$6,342.50
SPITZER, RACHEL		\$80.60	\$80.60
ST LAWRENCE, GARY J.	\$36,247.68	\$36,812.07	\$564.39
ST LAWRENCE, STEPHEN P.	\$36,247.68	\$38,108.59	\$1,860.91
STACK, JACQUELYN	\$19,059.30	\$20,512.36	\$1,453.06
STACOM, SALLY M.	\$44,224.00	\$44,224.00	
STAGE, ERIC W.		\$1,170.00	\$1,170.00
STAHLE, KATHERINE B.		\$4,598.75	\$4,598.75
STAHLE, ROBERT G.		\$4,598.75	\$4,598.75
STANNARD, MICHAEL R.	\$42,699.00	\$48,199.00	\$5,500.00
STARINSKAS, NICHOLAS A.		\$612.50	\$612.50

STEVENS, ELIZABETH		\$765.00	\$765.00
STEVENS, JEROME P.		\$3,315.00	\$3,315.00
STOODLEY, MICHEAL U.	\$31,803.52	\$36,656.32	\$4,852.80
STRATTON, MERI BETH	\$15,270.32	\$16,655.32	\$1,385.00
STRATTON, TODD A.	\$45,749.00	\$67,944.00	\$22,195.00
SULLIVAN, CHRISTOPHER J.		\$3,044.25	\$3,044.25
SULLIVAN, TONI M.	\$41,174.00	\$43,499.00	\$2,325.00
SUTPHIN, CHARLES R.	\$14,133.60	\$16,033.60	\$1,900.00
SWEET, CHRISTINA R.		\$13,259.40	\$13,259.40
SWEET, LYNNE M.	\$15,057.90	\$23,311.17	\$8,253.27
SWIFT, ANNSUNEE	\$32,024.00	\$38,024.00	\$6,000.00
TABOR, DANE W.	\$39,985.20	\$50,254.68	\$10,269.48
TABOR, HILLARY A.		\$257.50	\$257.50
TABOR, LANCE S.	\$36,247.68	\$40,677.68	\$4,430.00
TAFT, JOHN M.	\$22,915.20	\$28,786.31	\$5,871.11
TAFT, LINDA J.	\$15,467.40	\$22,973.07	\$7,505.67
TAGGART, CHRISTINE		\$170.00	\$170.00
TALLY, ANNA S.		\$3,824.00	\$3,824.00
TANEN, SUSAN L.	\$41,174.00	\$43,674.00	\$2,500.00
TAPTICK, MEGHAN D.	\$49,828.30	\$50,034.55	\$206.25
TAYLOR, JANE I.	\$10,725.82	\$13,725.82	\$3,000.00
TEDESCO, TRACY L.		\$5,380.54	\$5,380.54
TEMPLE, NANCY W.		\$18,925.00	\$18,925.00
TERENZINI, COLLIN T.		\$90.00	\$90.00
TETZLAFF, SARAH C.	\$41,174.00	\$44,060.08	\$2,886.08
THERRIEN, BRENDA L.	\$36,247.68	\$40,641.38	\$4,393.70
THOMAS, KAYLA M.		\$90.00	\$90.00
THOMAS, MICHELE L.	\$15,327.00	\$22,457.50	\$7,130.50
TIMMONS, SALLY	\$57,948.00	\$59,406.41	\$1,458.41
TOBIN, DEBRA M.	\$47,273.00	\$50,497.20	\$3,224.20
TOBIN, VICTORIA A.	\$15,373.80	\$19,419.80	\$4,046.00
TORDONATO, PAULA S.	\$54,898.00	\$57,096.61	\$2,198.61
TOWLE, ROBERT C.		\$715.50	\$715.50
TOWNE, DANIEL	\$38,941.20	\$49,874.14	\$10,932.94
TOWNSEND, ANNA L.		\$777.50	\$777.50
TOWSLEE, BROOKE E.		\$1,468.12	\$1,468.12
TRAPENI, DIANE M.	\$60,998.00	\$65,646.50	\$4,648.50
TRAPENI, PATRICIA M.	\$16,510.38	\$20,951.29	\$4,440.91
TREDWELL, LUANA E.		\$20,800.50	\$20,800.50
TREPANIER, JODI L.	\$10,790.32	\$11,630.02	\$839.70
TREVINO, CYNTHIA J.	\$59,473.00	\$63,785.50	\$4,312.50
TROMBLEY, DAVID A.		\$15,247.13	\$15,247.13
TROY, CATHERINE M.	\$42,699.00	\$43,449.00	\$750.00
TRUCKER, JOANNE C.	\$60,998.00	\$65,228.50	\$4,230.50
TUCKER, JOSEPH J.	\$60,998.00	\$61,023.00	\$25.00
TUERK JR, CONRAD J.	\$56,423.00	\$56,448.00	\$25.00
TUGAS, LEE A.		\$2,288.00	\$2,288.00
TYLER, BOBBIE H.	\$39,604.00	\$42,496.50	\$2,892.50
VALENTE, GRACE A.	\$19,386.90	\$23,926.90	\$4,540.00
VAN DYK, KELLY M.	\$10,369.63	\$10,369.63	
VANDINE, TERESA L.	\$56,423.00	\$56,603.00	\$180.00
VARNEY, JANET M.		\$800.00	\$800.00
VARNEY, MATTHEW J.		\$1,168.45	\$1,168.45
VASSEUR, SARA J.	\$48,798.00	\$53,426.38	\$4,628.38
VEST, GARTH C.		\$60.00	\$60.00

## Appendix III

VICKERS, KYLE M.		\$1,122.50	\$1,122.50
VITAGLIANO, WILLIAM B.		\$1,840.00	\$1,840.00
WADE, WALTER G.	\$18,963.00	\$19,063.00	\$100.00
WALKER, GABRIELLE C.		\$1,362.50	\$1,362.50
WALKER, JUSTIN R.	\$43,399.62	\$43,399.62	
WALLET, JONATHAN M.	\$32,024.00	\$38,255.40	\$6,231.40
WALLSTROM, ERICA L.	\$42,699.00	\$44,326.90	\$1,627.90
WARD, JOAN H.	\$9,047.22	\$9,672.22	\$625.00
WARNER-BLACKMER, MAUREEN D.	\$18,263.70	\$26,523.42	\$8,259.72
WARRENDER, DAVID E.	\$50,323.00	\$61,665.50	\$11,342.50
WATERHOUSE SR, DAVID J.		\$5,247.45	\$5,247.45
WAXMAN, HAROLD L.		\$5,362.50	\$5,362.50
WEBER, JESSICA B.	\$60,998.00	\$61,732.06	\$734.06
WEBSTER, DOLORES P.		\$6,402.50	\$6,402.50
WEBSTER, LUVIA E.	\$60,998.00	\$61,198.00	\$200.00
WEBSTER, NANCY A.	\$39,649.00	\$41,104.00	\$1,455.00
WEIDEMAN, TYLER C.	\$38,124.00	\$46,292.30	\$8,168.30
WELCH, MARY A.	\$29,448.00	\$29,448.00	
WENTZ, WENDY L.	\$32,024.00	\$36,099.00	\$4,075.00
WETHERBY, CODY M.		\$1,178.45	\$1,178.45
WETZLER, GAYLE A.	\$59,473.00	\$63,723.00	\$4,250.00
WETZLER, ROBERT L.	\$29,620.00	\$31,620.00	\$2,000.00
WHITE, JACQUELINE	\$56,423.00	\$60,403.00	\$3,980.00
WHITMAN, MARC A.	\$51,848.00	\$55,558.00	\$3,710.00
WHITNEY, JANET W.	\$25,682.00	\$25,682.00	
WHITTEMORE, GARY P.	\$36,247.68	\$40,412.22	\$4,164.54
WIGMORE, JENNIFER E.	\$48,221.92	\$49,571.92	\$1,350.00
WILCOX, GENEVIEVE C.	\$28,074.00	\$28,074.00	
WILDER, EDWARD C.		\$5,277.87	\$5,277.87
WILKINSON, ANNA A.		\$4,504.00	\$4,504.00
WILLIAMS, ALLISON M.	\$56,423.00	\$56,423.00	
WILLIAMS, GLENN G.	\$41,174.00	\$41,924.00	\$750.00
WILLIAMS, JANE BD	\$60,998.00	\$63,923.00	\$2,925.00
WILLIAMS, LEONARD C.	\$48,798.00	\$48,798.00	
WILLIAMS, SUZANNE S.		\$487.50	\$487.50
WILLMAN, JASON T.		\$1,911.51	\$1,911.51
WILSON, ANN B.	\$60,998.00	\$60,998.00	
WILSON, DAVID A.	\$56,423.00	\$73,012.65	\$16,589.65
WILSON, DONNA J.	\$60,998.00	\$65,610.50	\$4,612.50
WILSON, JAY	\$60,998.00	\$66,748.00	\$5,750.00
WILSON, LAURIE A.	\$60,998.00	\$62,848.00	\$1,850.00
WILSON, MATIA L.		\$1,592.50	\$1,592.50
WILSON, MEGHAN E.	\$32,024.00	\$34,254.00	\$2,230.00
WISELL, DEBRA	\$15,327.00	\$16,287.61	\$960.61
WOLGAMOTT, KYLIE D.	\$45,749.00	\$46,830.35	\$1,081.35
WOOD, BONNIE W.	\$40,191.00	\$40,191.00	
WOOD, MICHAEL J.		\$5,396.12	\$5,396.12
WOOD, TAMMY L.		\$7,202.50	\$7,202.50
WOODBURN, JAMES L.	\$16,657.20	\$19,451.81	\$2,794.61
WOODWARD, JAMES R.	\$48,798.00	\$48,798.00	
WORTMAN, GARY R.	\$36,247.68	\$41,491.08	\$5,243.40
WRIGHT, KERRI G.	\$48,221.92	\$56,759.42	\$8,537.50
WRIGHT, RICHARD W.	\$20,878.20	\$36,822.95	\$15,944.75
WUBBENHORST, CYNTHIA M.	\$46,761.94	\$47,011.94	\$250.00
WYMN, RICHARD W.		\$85.00	\$85.00

YAKUNOVICH, PATRICIA A.	\$18,145.73	\$25,270.73	\$7,125.00
ZALOUDEK, PENNY	\$15,302.11	\$24,879.94	\$9,577.83
ZENO, MARY E.		\$60.00	\$60.00
ZIMMERMAN, DYLAN R.		\$3,334.33	\$3,334.33
ZIPF, MARTHA S.	\$59,472.89	\$59,472.89	
ZULLO, MARY F.		\$7,840.00	\$7,840.00
	<b>Gross</b>		
	<b>Earnings</b>		
	<b>Without</b>		<b>Overtime</b>
	<b>Overtime</b>		
<b>TOTAL SCHOOL SALARIES PAID</b>	<b>\$21,444,320.50</b>		<b>\$3,066,292.31</b>



## FY2011 City of Rutland Real and Personal Property Tax Delinquencies

By Owner, as of June 30, 2011, pursuant to 1 VSA Chapter 5, Subchapter 3

Persons listed are the owner(s) of record as of April 1 the year preceding the tax year as shown.

The City recognizes that transfers may have occurred subsequent to April 1 and that the taxes that subsequently became delinquent may not be the responsibility of the listed individuals.

Amounts shown are taxes only, exclusive of interest and penalties.

<b>2005</b>		
ALLEN DAVID D	52 MERCHANTS ROW	38.63
ENZOR LAMAR ATTY	25 LAFAYETTE ST	301.74
INTERCONNECT TELECOMUNICATION	57 MERCHANTS ROW	413.84
THAYER SPORTS PUBLICATIONS	25 LAFAYETTE ST	70.65
WHITE SAND DUNES INC	75 WOODSTOCK AVE	21.91

<b>2006</b>		
ALLEN DAVID D	52 MERCHANTS ROW	36.49
ATEL BUSINESS CREDIT CORP	210 COLUMBIAN AVE	7,736.24
BROWN'S AUTO REPAIR	81 CLEVELAND AVE	24.79
INTERCONNECT TELECOMUNICA	57 MERCHANTS ROW	40.80
INTERCONNECT TELECOMUNICATION	57 MERCHANTS ROW	322.42
THAYER SPORTS PUBLICATIONS	25 LAFAYETTE ST	67.26
WHITE SAND DUNES INC	75 WOODSTOCK AVE	28.08

<b>2007</b>		
ALLEN DAVID D	52 MERCHANTS ROW	27.25
ATEL BUSINESS CREDIT CORP	210 COLUMBIAN AVE	542.96
BROWN'S AUTO REPAIR	81 CLEVELAND AVE	38.10
CAMPBELL ELIZABETH	27 PARK ST	302.28
HIER'S UPHOLSTERY & ROOFING	461 WEST ST	45.59
INTERCONNECT TELECOMUNICATION	57 MERCHANTS ROW	301.89
NEW ENGLAND OUTDOORSMAN	217 S MAIN ST	46.47
THAYER SPORTS PUBLICATIONS	0	51.36
WHITE SAND DUNES INC	75 WOODSTOCK AVE	13.07

<b>2008</b>		
ALLEN DAVID D	52 MERCHANTS ROW	30.92
ATEL CAPITAL EQUIPMENT FUNDING	210 COLUMBIAN AV	43.65
BROWN'S AUTO REPAIR	81 CLEVELAND AV	39.52
CAMPBELL ELIZABETH	27 PARK ST	1,922.82
GRAND PERFORMANCE STUDIO	129 FOREST ST	88.44
HIERS UPHOLSTERY & ROOFING	461 WEST ST	47.08
INTERCONNECT TELECOMUNICATION	57 MERCHANTS ROW	309.20
NEW ENGLAND OUTDOORSMAN	217 SOUTH MAIN ST	48.08
PITTS S L PROPERTY MAINTINANCE	103 FAIRVIEW AV	31.03
PRATICO MICHAEL	223 SOUTH MAIN ST	4,780.80
RYAN JENNIE C	120 RIVER ST	740.59
THAYER SPORTS PUBLICATIONS	25 LAFAYETTE ST	52.76

(continued)

## FY2011 City of Rutland Real and Personal Property Tax Delinquencies

By Owner, as of June 30, 2011, pursuant to 1 VSA Chapter 5, Subchapter 3

<b>2009</b>		
ALLEN DAVID D	52 MERCHANTS ROW	29.04
BOUDREAU RICHARD A	122 ROBBINS ST	3,766.40
CANCIO-BELLO DR SANTIAGO	247 STRATTON RD	267.83
DELONG EDITH J	80 CRESCENT ST	6,054.64
FRESH FARM'S BEEF INC	136 PARK ST	1,188.43
GAJOTTI DIANE	46 KINGSLEY AV	1,291.04
GRAND PERFORMANCE STUDIO	129 FOREST ST	82.56
HALL JASON C	31 BILLINGS MOBILE	335.80
HANSON ESTHER MAY	98 STRONGS AV	175.32
HATCH JOHN T	129 ROBBINS ST	3,837.54
HIERS UPHOLSTERY & ROOFING	461 WEST ST	43.92
HORCHNER JOHN R	0 EASTERLY AV	1,210.79
INTERCONNECT TELECOMUNICATION	57 MERCHANTS ROW	289.76
IRON WORKS / DBA THE SPA	132 GRANGER ST	199.77
JENSEN MAUREEN	68 WALES ST	16.15
KIMBERLY'S SALON	89 CRESCENT ST	61.32
MAINOLF DAVID	82 E. WASHINGTON ST	2,307.18
MAXFIELD KENT A	233 SOUTH MAIN ST	1,087.60
MAYHEW BRIAN	185 DORR DR	321.58
MAYO EARLE R & SHIRLEY	31 EAST ST	3,445.56
NEW ENGLAND OUTDOORSMAN	217 SOUTH MAIN ST	44.92
OSBORNE JEFFRY	14 CHAPLIN AV	4,445.68
PHATKAT PRODUCTIONS	105 GROVE ST	24.12
PIPER REPAIR	1 SCALE AV	49.24
PITTS S L PROPERTY MAINTINANCE	103 FAIRVIEW AV	29.16
POEPOE JOAN C	88 PARK AV	735.83
PRATICO MICHAEL	223 SOUTH MAIN ST	4,662.44
RYAN JENNIE C	120 RIVER ST	1,322.81
SARGENT WILLIAM & DEBORAH	33 ALLEN ST	1,174.32
SHARP GLENN I JR	21 EAST ST	599.55
STICKNEY HOWARD A JR	68 PINE ST	1,432.14
THAYER SPORTS PUBLICATIONS	25 LAFAYETTE ST	49.24
TORRIE BLAKE HOLDINGS, LLC	118 POST ST	1,487.66
WALES STREET USED FURNITURE	71 WALES ST	9.16
WHITE SAND DUNES INC	75 WOODSTOCK AV	3.72
YAGER JAMES M	2 PREVILE AV	599.44

<b>2010</b>		
166 STATE STREET LLC	166 STATE ST	3,616.32
A TO B TRANSPORTATION SERVICE	8 ELM ST	31.40
ALLEN DAVID D	52 MERCHANTS ROW	26.20
BARDWELL HOUSE ASSOC	142 MERCHANTS ROW	2,475.03
BARDWELL HOUSE ASSOC.	142 MERCHANTS ROW	771.79
BAUER JAMES P	21 EAST ST	3,940.80
BERGENDAHL ESTERINA M	31 MEADOW ST	933.99
BERGENDAHL ESTERINA M	29 MEADOW ST	904.95
BOUDREAU RICHARD A	122 ROBBINS ST	2,107.04
BROWN'S AUTO REPAIR	81 CLEVELAND AV	32.88
BRUCE'S TRANSMISSION	1 SCALE AV #021	74.28
CANCIO-BELLO DR SANTIAGO	247 STRATTON RD	315.76
CANINE TO FIVE	1 SCALE AV #5	31.03
CARA MIA'S PIZZERIA	50 STRONGS AV	2.79

(continued)

**FY2011 City of Rutland Real and Personal Property Tax Delinquencies**  
**By Owner, as of June 30, 2011, pursuant to 1 VSA Chapter 5, Subchapter 3**

## 2010 (continued)

CARROLL MICHAEL J	131 LIBRARY AV	6.58
CATERPILLAR FINANCIAL CORP	25 GREEN HILLS LANE	599.53
CHABOT JEFF	36 EAST ST	1,260.87
CHABOT JEFFREY R	15 CHURCH ST	3,643.15
CHADBURN MICHAEL & SHERRY	122 FOREST ST	694.99
COBURN WESLEY	89 FIRST ST	3,606.40
CONWAY JAMES M	175 DORR DR	1,154.84
DARELLA RE LLC	115 LIBRARY AV	2,209.40
DELONG EDITH J	80 CRESCENT ST	4,745.08
DETER SECURITY, INC.	233 SOUTH MAIN ST	33.36
DEUTSCHE BANK & YOUNG DANA	109 FOREST ST	1,278.97
DOANER MICHAEL	125 CURTIS AV	1,683.40
DOANER MICHAEL	41 PINE ST	66.77
DZIUBA ALBERT F JR	259 LINCOLN AV	1,325.58
EARLE MICHAEL E	137 OAK ST	3,269.83
EUBER ROGER	185 DORR DR	65.39
EXXON MOBIL CORPORATION	51 GRISWOLD DR	1,250.40
EXXON MOBIL CORPORATION	53 GRISWOLD DR	1,268.28
FESTALOR LLC	29 TERRILL ST	1,877.89
FRANCIS JOHN R	95 STATE ST	3,050.32
FRESH FARM'S BEEF INC	136 PARK ST	1,451.64
GAJOTTI DIANE	46 KINGSLEY AV	4,420.52
GARTNER ALLEN S	57 STRONGS AV	3,917.16
GARTNER ALLEN S & EDWARD M	60 STRONGS AV	5,704.80
GOULETTE CHAD E	29 NICHOLS ST	3,830.40
GRAND PERFORMANCE STUDIO	129 FOREST ST	74.28
GREAT OUTDOORS TRADING CO.	219 WOODSTOCK AV	235.74
HALL JASON C	31 BILLINGS MOBILE	520.56
HANSON ESTHER MAY	98 STRONGS AV	1,956.72
HARTE'S FLOORING	0	55.20
HATCH JOHN T	129 ROBBINS ST	1,883.54
HIER LORING G	461 WEST ST	2,699.19
HIERS UPHOLSTERY & ROOFING	461 WEST ST	39.48
HINRICHSEN CYNTHIA S	48 GRISWOLD DR	1,316.37
HOCK TAMMY	12 LEONARD ST	42.82
HORCHNER JOHN R	0 EASTERLY AV	2,076.80
INDUSTRIAL WELDING SUPPLIES INC	87 CLEVELAND AV	19.76
INTERCONNECT TELECOMMUNICATION	57 MERCHANTS ROW	260.08
IRA VALLEY BUILDERS INC	24 CURTIS AV	1,507.30
IRON WORKS / DBA THE SPA	132 GRANGER ST	181.98
ITG PROPERTIES INC DARELLA RE LLC	109 GRANGER ST	768.33
J & N RETAIL/ WIRELESS FOR LESS	161 S MAIN ST	44.28
JACOBS GORDON M JR	117 STATE ST	1,828.17
JENSEN MAUREEN	68 WALES ST	3,895.24
JTT PROPERTIES	0	4.14
KEHOE DARLENE	40 WATER ST	228.22
KENNEY DONALD P JR	113 LIBRARY AV	5,446.72
KIMBERLY'S SALON	89 CRESCENT ST	55.20
KING JOHN C JR	10 TREMONT ST	440.09
KIRK BRIAN	50 WILLIAMS ST	1,434.02
LAMBERT GEORGE M	194 STRATTON RD	3,303.72

(continued)

**FY2011 City of Rutland Real and Personal Property Tax Delinquencies**  
**By Owner, as of June 30, 2011, pursuant to 1 VSA Chapter 5, Subchapter 3**

## 2010 (continued)

LAUGHING MOON GALLERY	97 STATE ST	15.68
MAINOLFI DAVID	82 E. WASHINGTON ST	4,960.04
MANIERY MICHELLE	16 STONE RIDGE DR	1,464.43
MAPLE TERRACE COMM. CARE HOME	143 MAPLE ST	840.69
MARKOWSKI & MARKOWSKI CORP INC	143 MAPLE ST	8,715.71
MASON MICHAEL S	1 BELMONT AV EXT	1,846.59
MAXFIELD KENT A	233 SOUTH MAIN ST	8,237.76
MAYO EARLE R & SHIRLEY	31 EAST ST	4,125.68
MERCHANTS ROW LLC	68 MERCHANTS ROW	7,299.41
MERCHANTS ROW LLC	66 MERCHANTS ROW	3,276.10
MESH LLC	3 BROOK VIEW LN	1,458.96
MOVIEPLEX 9	0 RUTLAND PLAZA	545.12
MSG ENTERPRISES LLC	15 BELDEN RD	138.50
MSG ENTERPRISES- AVELLINO'S PIZZA	15 BELDEN RD	11.47
NEW ENGLAND OUTDOORSMAN	144 WOODSTOCK AV	40.52
OSBORNE JEFFRY	14 CHAPLIN AV	4,139.92
PAYNE TIMOTHY J	57 PINE ST	1,491.00
PENNOCK CHRISTOPHER C	31 COTTAGE ST	7,541.48
PERRY HENRY A	223 LINCOLN AV	2,342.55
PIPER REPAIR	1 SCALE AV	44.28
PITTS S L PROPERTY MAINTINANCE	103 FAIRVIEW AV	26.36
POEPOE JOAN C	88 PARK AV	664.96
PRATICO MICHAEL	223 SOUTH MAIN ST	4,341.12
PRESCOTT KENNETH W	185 DORR DR	752.15
QUISNOS SUB	254 SOUTH MAIN ST	1,798.40
RACINE ROBERT H	115 LINCOLN AV	1,091.25
RAGOSTA JAMES	440 WEST ST	1,826.08
RICKETTS CAROL R	19 DIVISION ST	1,124.47
ROCKEFELLER GRAEME	134 DORR DR	2,221.68
RONDEAU PAM	31 LINCOLN AV	130.64
RYAN JENNIE C	120 RIVER ST	1,163.72
SANTAMASSINO JOAN	63 JACKSON AV	1,666.42
SARGENT WILLIAM & DEBORAH	33 ALLEN ST	958.56
SAVOY JEFFREY	383 WEST ST	22.12
SCHEPSMAN DAVID	18 WOODSTOCK AV	2,460.28
SECOND CITY LLC	84 WOODSTOCK AV	220.82
SECOND CITY LLC	202 COLUMBIAN AV	258.74
SECOND CITY LLC	48 STRONGS AV	625.98
SECOND CITY LLC	222 STRATTON RD	385.95
SMITH VICKY	226 GROVE ST	35.14
SPRAGUE STEVEN R	141 N MAIN ST	3,403.44
STICKNEY HOWARD A JR	68 PINE ST	1,441.08
STUART JIM	191 KILLINGTON AV	1,758.31
TCZ REALTY LLC	43 SUMMER ST	2,559.68
THAYER SPORTS PUBLICATIONS	25 LAFAYETTE ST	44.28
THE RED MOON	118 POST ST	24.24
THEODORE JAMES T	129 CURTIS AV	710.54
THEODORE JAMES T	15 WOODSTOCK AV	675.22
THEODORE JAMES T	33 WOODSTOCK AV	538.78
THEODORE JAMES T	80 STRONGS AV	19.18
THEODORE JAMES T	38 COTTAGE ST	539.80

(continued)



**FY2011 City of Rutland Real and Personal Property Tax Delinquencies**  
**By Owner, as of June 30, 2011, pursuant to 1 VSA Chapter 5, Subchapter 3**

<b>2010 (continued)</b>		
THEODORE JAMES T	45 PLEASANT ST	28.34
THEODORE JAMES T	49 WILLIAMS ST	2,236.30
TICE SANDRA L	198 STRATTON RD	1,117.58
TORRIE BLAKE HOLDINGS, LLC	118 POST ST	5,542.04
TRILOGY LEASING CO LLC	0	21.76
TRM ATM CORPORATION	0	63.92
TURCO DONALD R ET-AL	0 DORR DR	6.99
WALES STREET USED FURNITURE	71 WALES ST	8.12
WEST THOMAS L	222 DORR DR	911.34
WHITNEY ROBERT F	66 E. WASHINGTON ST	3,174.24
WHITTEMORE JEREMY	4 ROYCE ST	527.18
WILLIAMS SINDEE GLADYS A	191 CURTIS AV	678.36
YAGER JAMES M	2 PREVILLE AV	570.43
ZULLO VICTOR	294 WEST ST	195.55

<b>2011</b>		
16 CHURCH STREET LLC	16 CHURCH ST	926.34
166 STATE STREET LLC	166 STATE ST	4,114.89
261 WEST 22ND ST SPONSOR CORP	171 DORR DR	1,024.38
261 WEST 22ND ST SPONSOR CORP	49 SOUTH MAIN ST	1,768.77
261 WEST 22ND STREET SPONSOR	54 TERRILL ST	1,090.01
AAA NORTHERN NEW ENGLAND	0 Misc	3.90
ABILDGAARD CHRISTA	73 WATKINS AV	339.06
ACKERMAN LAWRENCE	50 CHURCH ST	3,444.51
ALCORN-GLADE KAREN G	25 TEMPLE ST	1,113.51
ALL ABOUT DANCE/GRAND PERFORM	158 SOUTH MAIN ST	51.76
ALLEN DAVID D	52 MERCHANTS ROW	24.68
AMSDEN ROBERT	93 WOODSTOCK AV	4,710.86
AMSDEN ROBERT	93 WOODSTOCK AV	35.76
ANDERSON ILEEN R	64 GROVE ST	5,545.50
ANGEL PENNY L	38 ENGREM AV	858.33
ANZALONE MARY & JOSEPH	53 FOREST ST	610.70
ARNOLD RANDY S	259 CHURCH ST	3,381.56
AWESOME GRAPHICS INC	0	71.43
BALTIC REALTY LLC	109 GROVE ST	674.62
BALTIC REALTY LLC	22 WOODSTOCK AV	1,040.99
BALTIC REALTY LLC	73 SOUTH MAIN ST	1,394.92
BALTIC REALTY LLC	26 WOODSTOCK AV	987.82
BALTIC REALTY LLC	28 WOODSTOCK AV	1,237.89
BALTIC REALTY LLC	144 SECOND ST	473.56
BALTIC REALTY LLC	146 SECOND ST	473.56
BARDWELL HOUSE ASSOC	142 MERCHANTS ROW	72,543.24
BARDWELL HOUSE ASSOC.	142 MERCHANTS ROW	1,157.72
BATTLE CHARLES	88 RIVER ST	2,274.74
BAUER JAMES P	21 EAST ST	3,794.72
BEAN JUDITH M	162 BAXTER ST	688.57
BELDEN KENT D	16 BELDEN RD	8.88
BEMIS ARTHUR C	101 CENTER ST	2,452.54
BEMIS ARTHUR C	93 PARK AV	2,281.38
BENSON LINDA A	66 PHILLIPS ST	1,035.27
BENSON STEPHEN E A	145 CURTIS AV	1,963.08
BERGENDAHL ESTERINA M	207 STATE ST	3,820.89

(continued)

**FY2011 City of Rutland Real and Personal Property Tax Delinquencies**  
**By Owner, as of June 30, 2011, pursuant to 1 VSA Chapter 5, Subchapter 3**

<b>2011 (continued)</b>		
BERGENDAHL ESTERINA M	31 MEADOW ST	3,117.16
BERGENDAHL ESTERINA M	29 MEADOW ST	3,633.40
BERNARDO SANDRA	62 WILLIAMS ST	3,143.76
BERTRAND STEPHANIE	9 BILLINGS MOBILE	165.58
BIGELOW EDWIN A	40 MOON BROOK DR	2,507.78
BILLINGS HAROLD	0 DORR DR	149.55
BLANCHARDS SERVICE CENTER	161 STATE ST	3.92
BLANCHETTE MICHELLE CYR	19 STRATTON RD	907.23
BLOCKBUSTER VIDEO INC #50003	175 SOUTH MAIN ST	308.41
BODY TECH NUTRITION	74 MERCHANTS ROW	9.18
BOOK KING	9 CENTER ST	17.23
BOUDREAU RICHARD A	122 ROBBINS ST	3,612.36
BOURQUE PETER C JR	113 STATE ST	2,856.27
BPC-BEAUDRY PAINTING CO	271 N MAIN ST	48.80
BRADLEY PAUL	26 BROOKSIDE MBL P	178.78
BRIDE JOHN H - ET AL	121 PARK AV	1,565.23
BRONIEWSKI BEATRICE TRUST 2009	4 GRANDVIEW TERR	1,108.11
BROWN CHARLES E	5 SPELLMAN TERR	2,384.04
BROWN CRAIG E	215 MUSSEY ST	376.35
BROWN HEIDI C	76 STRATTON RD	658.19
BROWN'S AUTO REPAIR	81 CLEVELAND AV	30.60
BRUCE'S TRANSMISSION	1 SCALE AV #021	69.52
BRUNO KATHRYN J	109 FOREST ST	2,621.48
BULLOCK STACIA J	82 ENGREM AV	1,231.43
BUSINESS WORDS	189 CRESCENT ST	6.22
CAITMAR INC	48 CHURCH ST	1,419.00
CAITMAR INC D/B/A CORNER WASH	48 CHURCH ST	60.20
CAMERON CHARLENE W - ET AL	104 GIBSON AV	179.52
CAMPBELL ELIZABETH	27 PARK ST	1,010.11
CANCIO-BELLO DR SANTIAGO	247 STRATTON RD	295.92
CANINE TO FIVE	1 SCALE AV #5	58.00
CARA MIA'S PIZZERIA	50 STRONGS AV	70.56
CARROLL, JAMES P. ATT'Y	135 N MAIN ST	7.36
CARTER BRETT J	215 MUSSEY ST	83.08
CASEY GREGG J	165 DORR DR	4,248.46
CHABOT JEFF	36 EAST ST	3,840.81
CHABOT JEFFREY R	15 CHURCH ST	3,596.55
CHAMBERLAND GEORGE T SR	106 FOREST ST	78.21
CHAMBERLAND GEORGE T SR	118 CURTIS AV	85.16
CITIFINANCIAL INC	54 CHERRY ST	2,093.62
CITIFINANCIAL SERVICES INC	26 NICHOLS ST	1,970.66
CLARK ARNOLD E	0 STRATTON RD	6.27
CLASSEN DAVID	140 GROVE ST	5,204.16
CLASSEN DAVID K	142 GROVE ST	5,818.92
CLASSEN DAVID K	17 MEADOW ST	6,277.56
CLASSEN DAVID	92 CRESCENT ST	4,104.16
CLEM & COMPANY/CLEM'S CAFE	3 CENTER ST	108.75
COBURN WESLEY	89 FIRST ST	3,392.96
COLD RIVER FRAMEWORKS	22 CENTER ST	79.18
COLLINS JAMES L	32 GIORGETTI BLVD	79.70
COMSTOCK WILLIAM J	40 HAZEL ST	2,937.18
CONWAY JAMES M	175 DORR DR	1,216.28

(continued)



**FY2011 City of Rutland Real and Personal Property Tax Delinquencies**  
**By Owner, as of June 30, 2011, pursuant to 1 VSA Chapter 5, Subchapter 3**

2011 (continued)

COOPER FRANK INC/O'BRIENS	0 RUTLAND PLAZA	11.10
COTA MARVIN C	19 ELMWOOD DR	4,124.79
COVELL MARY	4 SPELLMAN TERR	998.50
CREATIVE WOOD FLOORS & MORE	20 NEWPORT DR	10.32
CREED CHRISTOPHER P	232 COOLIDGE AV	3,645.56
CREED JAMES	9 PARK ST	943.76
CREED BROTHERS MKT INC	165 SOUTH MAIN ST	12,837.56
CREEDS ICE MACHINES	232 COOLIDGE AV	1,139.40
CROSSMAN JAMES	47 CLEVELAND AV	42.56
CROSSMAN TIMOTHY D	25 MELROSE AV	930.50
CUMMINGS TIMOTHY	9 CHAPLIN AV	3,636.76
DAIGNAULT GERALD L	40 ENGREM AV	3,333.30
DALEY JUDITH A	124 WALNUT ST	315.33
DANILCHICK THEODORE	112 WALES ST	2,828.60
DARELLA RE LLC	107 GRANGER ST	1,639.98
DARELLA RE LLC	109 GRANGER ST	2,931.16
DARELLA RE LLC	91 RIVER ST	657.98
DARELLA RE LLC	115 LIBRARY AV	4,140.72
DAVIS AARON C - ET AL	175 WOODSTOCK AV	732.07
DEANGELIS GINO & V - ET AL	24 ENGREM AV	5,147.64
DELANEY MICHAEL	47 CRESCENT PL	1,379.12
DELANEY MICHAEL J	134 CHURCH ST	3,810.90
DELANEY MICHAEL J	132 CHURCH ST	4,303.56
DELEHANTY PATRICK J	64 CRAMTON AV	632.08
DELONG EDITH J	80 CRESCENT ST	3,659.12
DENNO CHRISTINE M	7 MOON BROOK DR	2,281.32
DENSMORE THOMAS D	3 RIDGEWOOD LN	603.46
DEROSIA JAMES I	302 WEST ST	6,709.56
DERSTINE BENJAMIN N	135 PEARL ST	13.02
DEWAR RODERICK F	17 CHARLES ST	873.94
DISCOUNT FOOD OF RUTLAND LLC	87 CLEVELAND AV	11.36
DITOMASO JAMES	49 BAXTER ST	1,028.53
DLC CORPORATION/FRIARS TAVERN	56 STRONGS AV	10.20
DOANER MICHAEL	125 CURTIS AV	2,058.60
DOANER MICHAEL	41 PINE ST	3,672.12
DOLLAR GENERAL	260 N MAIN ST	2,959.48
DOWNS STEVEN E JR	70 WOOD AV	820.10
DRAKE RICHARD A	132 LIBRARY AV	855.21
DUBY JASON	253 CHURCH ST	43.57
DUNTON MARIA DR	0	160.47
DURYEA MARY ANN	50 COUNTRY GROVE	1,446.42
DWH II LLC D/B/A SIRLOIN SALOON	202 SOUTH MAIN ST	5,067.82
DZIUBA ALBERT F JR	259 LINCOLN AV	2,533.92
E.P. REALTY LLC	198 N MAIN ST (C-5)	111.17
EARLE MICHAEL E	137 OAK ST	3,020.92
ECONO LODGE	238 SOUTH MAIN ST	432.46
EDDY ENTERPRISES INC	92 WOODSTOCK AV	767.41
EDGEWOOD STUDIOS	1 SCALE AV #12-A	26.87
ELLIS GREGORY H	40 WASHINGTON ST	2,272.88
ELLIS GREGORY DMD PC	40 WASHINGTON ST	109.90
ENZOR LAMAR, ATTY	73 CENTER ST	41.40
ERICOB VERMONT REALTY CORP	19 KINGSLEY CT	89.81

(continued)

**FY2011 City of Rutland Real and Personal Property Tax Delinquencies**  
**By Owner, as of June 30, 2011, pursuant to 1 VSA Chapter 5, Subchapter 3**

2011 (continued)

ERICOB VERMONT REALTY CORP	114 PARK AV	91.34
ERICOB VERMONT REALTY CORP	117 PARK AV	101.76
ERICOB VERMONT REALTY CORP	100 SOUTH ST	89.05
ERICOB VERMONT REALTY CORP	116 PARK AV	93.76
ERICOB VERMONT REALTY CORP	33 SUMMER ST	100.99
ERICOB VERMONT REALTY CORP	119 PARK AV	72.11
ERICOB VERMONT REALTY CORP	75 SOUTH MAIN ST	64.29
ERICOB VERMONT REALTY CORP	77 SOUTH MAIN ST	59.11
ERICOB VERMONT REALTY CORP	19 E. WASHINGTON ST	98.46
ESNID LLC	28 ALLEN ST	1,350.88
EUBER ROGER	185 DORR DR	764.36
FARRELL GREGG C	5 NORTHEAST DR	142.03
FAVILLE RAYMOND C	94 GROVE ST	1,808.40
FEB REALTY LLC	141 STRONGS AV	303.56
FESTALOR LLC	29 TERRILL ST	3,439.52
FIELD MICHELLE C	85 FOREST ST	139.26
FIELDS WILLIAM	232 CHURCH ST	47.90
FINANCIAL FREEDOM SENIOR FUND	63 FOREST ST	969.54
FOSTER STEVEN P	95 GIBSON AV	585.48
FOTHERGILL MARK E	65 CHURCH ST	1,083.37
FOWLER JEFFREY J	199 PEARL ST	552.59
FRANCIS JOHN R	95 STATE ST	5,688.56
FRAZIER SHEILA S	203 MUSSEY ST	243.34
FREEMAN-MARCUS JEWELERS	76 MERCHANTS ROW	933.12
FRESH FARM'S BEEF INC	136 PARK ST	1,365.80
FYFE ROGER J	15 ROYCE ST	1,298.28
GAIOITI DIANE	46 KINGSLEY AV	5,176.32
GALLIPO JOSEPH	14 MADISON ST	4,024.40
GALLIPO JOSEPH	18 ROYCE ST	3,682.35
GARCIA MICHAEL M.D.	4 COMMONS ST	13.34
GARDNER-LEBLANC CYNTHIA -	97 TEMPLE ST	470.17
GARTNER ALLEN S	57 STRONGS AV	3,685.44
GARTNER ALLEN S & EDWARD M	60 STRONGS AV	5,366.96
GENNETTE WAYNE	265 HORTON ST	4,659.12
GILLAM HOSPITALITY GROUP LLC	170 SOUTH MAIN ST	26.74
GILMAN MARK	20 E. WASHINGTON ST	1,490.46
GILMAN MARK L	169 N MAIN ST	1,193.03
GOTTLIN SHAWN A	111 MAPLE ST	3,380.32
GOULETTE CHAD E	29 NICHOLS ST	3,688.40
GREEN MOUNTAIN CARDIOLOGY	6 COMMONS ST	247.33
GREEN MOUNTAIN ROCK CLIMBING	223 WOODSTOCK AV	3.85
GREENE RICHARD A	78 CRESCENT ST	4,352.44
GREG'S AUTO SERVICE	74 STRONGS AV	36.99
GRIFFIN ARDIE	200 CHURCH ST	123.47
GRIFFIN JOHN & KATHERINE J	23 PARK ST	2,468.12
GRINOLD PAUL	9 CLEMATIS AV	1,057.24
GRISWOLD S T & CO INC	133 FOREST ST	20.40
H & C REALTY CORP	113 PARK AV	1,231.23
HADLEY BETTINA	49 CHAFFEE ST	1,491.85
HAIR TRENDS	292 WEST ST	7.12
HALL GRETCHEN	98 EAST ST	926.34
HALL JASON C	31 BILLINGS MOBILE	317.12

(continued)



**FY2011 City of Rutland Real and Personal Property Tax Delinquencies**  
**By Owner, as of June 30, 2011, pursuant to 1 VSA Chapter 5, Subchapter 3**

## 2011 (continued)

HANSON ESTHER MAY	98 STRONGS AV	1,841.04
HANSON EUGENE	102 CHURCH ST	1,468.72
HARNETT MATT	150 BELLEVUE AV	1,279.85
HARRIS MICHELLE A	55 PHILLIPS ST	463.44
HARTE'S FLOORING	0	51.76
HATCH JOHN T	129 ROBBINS ST	4,302.92
HAYES DEBORAH E	112 GRANGER ST	444.84
HENDERSON JOHN	19 MANSFIELD PL	1,210.23
HERITAGE FAMIL FEDERAL CREDIT	248 CHURCH ST	2,383.47
HERRICK CATHLEEN A	4 WENDY LN	3,786.40
HIER LORING G	461 WEST ST	3,667.56
HIER LORING G	77 JACKSON AV	2,120.20
HIERS UPHOLSTERY & ROOFING	461 WEST ST	36.96
HILL STEVEN J	49 WEST ST	45.20
HINRICHSEN CYNTHIA S	48 GRISWOLD DR	3,353.62
HOBBS BRIAN J	162 WOODSTOCK AV	4,866.79
HOGAN DANIEL	82 CHARTER HILL LOTS	191.91
HORCHNER JOHN R	0 EASTERLY AV	1,954.04
HOWARD AUTO, BOB	1 SCALE AV #22	34.63
HOYLE JOSHUA K	17 CLARK ST	49.64
HUBBARD BROTHERS INC	0 Misc	4.57
HUNSICKER WILLIAM W	29 ROYCE ST	306.03
HWS VENTURES LLC	157 N MAIN ST	2,382.82
INDEPENDENT WIRELESS ONE	14 SHELDON PL	6.82
INTERCONNECT TELECOMUNICATION	57 MERCHANTS ROW	243.68
INVIGORATE INC	132 GRANGER ST	266.32
IRA VALLEY BUILDERS INC	24 CURTIS AV	3,748.60
J & N RETAIL INC/WIRELESS FOR	161 S MAIN ST	41.40
JACKSON HEWITT TAXES	118 MERCHANTS ROW	3.39
JACOBS GORDON M JR	117 STATE ST	4,558.22
JEIFA BERNARD J	0 ORCHARD DR	375.40
JEIFA BERNARD J (L-12)	0 ORCHARD DR	396.08
JENSEN MAUREEN	68 WALES ST	3,653.04
JILLY'S	24 MERCHANTS ROW	16.71
JJS BAGEL CORP VERMONT BAGEL C	155 WOODSTOCK AV	304.48
J-L LLC A VERMONT LLC	125 PARK AV	1,274.45
JOHNSON DENNIS	52 MORSE PL	2,178.36
JOHNSON DOUGLAS A	16 ELM ST	486.69
JOHNSON-HOWARD DEBORAH A	48 WILLIAMS ST	3,250.08
JONES ROBERT A	6 CLOVER ST	36.39
JONES KATHLEEN F	26 CURTIS AV	188.85
JOY OF NAILS	130 WOODSTOCK AV	7.36
JRLJ LLC	78 N MAIN ST	1,104.97
JRLJ LLC	45 ALLEN ST	409.58
J-T LLC	36 BAXTER ST	900.59
KARR CHRISTOPHER C	37 COTTAGE ST	2,378.22
KEHOE DARLENE	40 WATER ST	900.44
KELLY DAVID F	132 CONVENT AV	815.01
KENNEY DONALD P JR	113 LIBRARY AV	5,124.40
KILIC HAYRETTIN - ANNUNITY TRUST	86 CENTER ST	278.14
KIMBERLY'S SALON	89 CRESCENT ST	51.76
KING JOHN C JR	10 TREMONT ST	1,443.89

(continued)

**FY2011 City of Rutland Real and Personal Property Tax Delinquencies**  
**By Owner, as of June 30, 2011, pursuant to 1 VSA Chapter 5, Subchapter 3**

## 2011 (continued)

KING ROBERT L	109 LIBRARY AV	2,094.00
KINSLEY GEDRICK	202 STATE ST	1,296.87
KINSMAN CONI J	131 BAXTER ST	506.93
KIRK BRIAN	50 WILLIAMS ST	4,718.96
KIRKMAN JACKIE	24 SOUTH MAIN ST	706.46
KNOX GERALDINE	5 GREEN KNOLLS LN	3,386.10
KRABY PAUL - LIVING TRUST	217 COLUMBIAN AV	1,104.97
KRAWIEC DAVID N	60 CLEVELAND AV	1,653.17
LAFAVE BRIAN	109 BAXTER ST	866.66
LAFAVORE DEBORAH	7 BILLINGS MOBILE	92.94
LAFRANCOIS SCOTT M	7 MEADOW ST	2,211.02
LAIRD CARLETON	9 ELMWOOD DR	1,375.74
LAMB RONALD	33 ALLEN ST	187.76
LAMBERT GEORGE M	194 STRATTON RD	3,181.00
LAPPOINT SCOTT F	118 GIBSON AV	4,124.76
LAUGHING MOON GALLERY	97 STATE ST	14.76
LAVECCHIA NICHOLAS A & FRANCES	48 CHESTNUT AV	2,769.17
LAVENE ROBERT A	58 EVERGREEN AV	898.02
LAYDEN THOMAS PC	135 N MAIN ST	7.12
LEFEVRE RICHARD G	112 CRESCENT ST	1,085.07
LOCKERBY WALTER W	113 TEMPLE ST	189.65
LORMON EDWARD C JR	19 DEER ST	1,355.73
LUCA JESSICA L	2 GRISWOLD DR	648.00
M.E.R. CARDIOLOGY	6 COMMONS ST	447.12
MAILHOT DAVID A	127 CURTIS AV	2,322.75
MAILHOIT CATHERINE B	103 FOREST ST	2,330.32
MAILHOIT JAMES C SR	42 CHESTNUT AV	1,017.73
MAILHOIT JULIA M	54 ALLEN ST	1,895.00
MAINOLFI DAVID	82 E. WASHINGTON ST	4,776.04
MANGAN JOHN F	4 AVENUE A	1,148.45
MANGAN JOHN F	83 BROWN ST	983.67
MANIERY MICHELLE	16 STONE RIDGE DR	1,317.20
MAPLE TERRACE COMM. CARE HOME	143 MAPLE ST	1,033.56
MARCHINKOWSKI EDWARD SR	111 FOREST ST	2,115.72
MARCUS FAMILY PROPERTIES LLC	76 MERCHANTS ROW	2,923.04
MARCUS FAMILY PROPERTIES LLC	74 MERCHANTS ROW	1,775.79
MARKOWSKI & MARKOWSKI CORP	143 MAPLE ST	10,760.52
MARRO JOSEPH E & KARLENE	17 HILLCREST RD	1,192.50
MASON MICHAEL S	1 BELMONT AV EXT	3,220.52
MAXFIELD KENT A	233 SOUTH MAIN ST	7,749.72
MAYHEW BRIAN	185 DORR DR	167.22
MAYO EARLE R & SHIRLEY	31 EAST ST	4,207.16
MCFARLAND RONALD	122 CRESCENT ST	3,055.56
MCGINNIS ELIZABETH	88 VERNON ST	1,718.10
MCPHEE GORDON	76 PLAIN ST	843.17
MCWITHEY WENDELL	116 CURTIS AV	246.51
MEAD JOAN	46 CRESCENT ST	924.37
MERCHANTS ROW LLC	68 MERCHANTS ROW	7,802.20
MERCHANTS ROW LLC	66 MERCHANTS ROW	3,313.12
MERRILL RICHARD L	90 CLEVELAND AV	169.81
MERRITT DONALD P	1 SONIA DR	1,879.90
MESH LLC	3 BROOK VIEW LN	1,372.44

(continued)

School Department Employee Salaries

	Base Wages	Total Earnings	Other Compensation
TOWSLEE, BROOKE E.		\$1,468.12	\$1,468.12
TRAPENI, DIANE M.	\$61,744.00	\$63,821.50	\$2,077.50
TRAPENI, PATRICIA M.	\$16,793.92	\$25,090.26	\$8,296.34
TRAVERS, JESSILYNN		\$1,911.51	\$1,911.51
TREDWELL, LUANA E.		\$13,786.50	\$13,786.50
TREPANIER, JODI L.	\$17,980.46	\$21,269.67	\$3,289.21
TREVINO, CYNTHIA J.	\$61,744.00	\$64,719.00	\$2,975.00
TROMBETTA, ANTHONY F.		\$195.00	\$195.00
TROMBLEY, DAVID A.		\$13,450.33	\$13,450.33
TROY, CATHERINE M.	\$44,764.00	\$47,549.84	\$2,785.84
TRUCKER, JOANNE C.	\$61,744.00	\$65,742.00	\$3,998.00
TRUMAN, BRITTANY J.		\$70.00	\$70.00
TUERK JR, CONRAD J.	\$57,113.00	\$57,113.00	\$0.00
TYL, JERIANNE	\$28,973.33	\$28,973.33	\$0.00
TYLER, BOBBIE H.		\$1,917.50	\$1,917.50
VALENTE, GRACE A.	\$19,878.30	\$22,003.30	\$2,125.00
VAN DYK, KELLY M.	\$58,657.00	\$58,757.00	\$100.00
VANDINE, TERESA L.	\$58,657.00	\$61,032.00	\$2,375.00
VARNEY, JANET M.		\$200.00	\$200.00
VARNEY, MATTHEW J.		\$1,168.45	\$1,168.45
VASSEUR, SARA J.	\$50,939.00	\$56,856.33	\$5,917.33
VEST, GARTH C.		\$350.00	\$350.00
WADE, WALTER G.	\$19,492.20	\$19,592.20	\$100.00
WAKEFIELD, JAMIE C.	\$37,770.18	\$37,770.18	\$0.00
WALKER, GABRIELLE C.		\$1,200.00	\$1,200.00
WALLET, JONATHAN M.	\$35,503.00	\$42,234.40	\$6,731.40
WALLSTROM, ERICA L.	\$44,764.00	\$46,639.00	\$1,875.00
WARNER-BLACKMER, MAUREEN D.	\$11,565.30	\$18,107.30	\$6,542.00
WARRENDER, DAVID E.	\$52,482.00	\$67,585.50	\$15,103.50
WATERHOUSE SR, DAVID J.	\$5,531.51	\$5,531.51	\$0.00
WATERHOUSE, DAVID J.		\$1,470.00	\$1,470.00
WATERHOUSE, MEGHAN L.		\$680.00	\$680.00
WAXMAN, HAROLD L.		\$4,120.00	\$4,120.00
WEBER, JESSICA B.	\$61,744.00	\$62,928.26	\$1,184.26
WEBSTER, DOLORES P.		\$6,292.50	\$6,292.50
WEBSTER, LUVIA E.	\$61,744.00	\$61,769.00	\$25.00
WEBSTER, NANCY A.	\$41,677.00	\$44,257.00	\$2,580.00
WEEKS, LEVI N.		\$200.00	\$200.00
WEIDEMAN, TYLER C.	\$41,677.00	\$49,545.30	\$7,868.30
WELCH, MARY A.	\$35,688.00	\$36,688.00	\$1,000.00
WELCH, SAMANTHA V.	\$9,860.76	\$10,660.76	\$800.00
WENTZ, WENDY L.	\$33,959.00	\$37,589.00	\$3,630.00
WETHERBY, CODY M.		\$5,072.51	\$5,072.51
WETZLER, GAYLE A.	\$61,744.00	\$65,744.00	\$4,000.00
WETZLER, ROBERT L.	\$30,508.00	\$32,508.00	\$2,000.00
WHITE, JACQUELINE	\$58,657.00	\$61,897.00	\$3,240.00
WHITMAN, MARC A.	\$54,026.00	\$58,341.00	\$4,315.00
WHITNEY, JANET W.	\$26,452.00	\$26,552.00	\$100.00
WHITTEMORE, GARY P.	\$37,521.36	\$44,052.36	\$6,531.00
WICKMAN, DONALD H.		\$4,000.00	\$4,000.00

School Department Employee Salaries

	Base Wages	Total Earnings	Other Compensation
WIERZBICKI, TIMOTHY J.		\$467.13	\$467.13
WIGMORE, JENNIFER E.	\$53,025.19	\$60,644.16	\$7,618.97
WILCOX, GENEVIEVE C.	\$28,916.00	\$29,516.00	\$600.00
WILDER, EDWARD C.	\$5,578.52	\$5,578.52	\$0.00
WILKINSON, ANNA A.		\$4,880.00	\$4,880.00
WILKINSON, JESSICA		\$3,405.00	\$3,405.00
WILLIAMS, ALLISON M.	\$58,657.00	\$58,657.00	\$0.00
WILLIAMS, AMANDA O.		\$9,225.00	\$9,225.00
WILLIAMS, GLENN G.	\$43,221.00	\$45,433.50	\$2,212.50
WILLIAMS, JANE BD	\$61,744.00	\$63,844.00	\$2,100.00
WILSON, ANN B.	\$61,744.00	\$61,994.00	\$250.00
WILSON, DAVID A.	\$35,828.33	\$49,602.88	\$13,774.55
WILSON, DONNA J.	\$61,744.00	\$66,494.00	\$4,750.00
WILSON, JAY	\$61,744.00	\$67,244.00	\$5,500.00
WILSON, LAURIE A.	\$61,744.00	\$62,369.00	\$625.00
WISELL, DEBRA	\$15,818.40	\$17,618.40	\$1,800.00
WOLGAMOTT, KYLIE D.	\$41,652.00	\$41,652.00	\$0.00
WOOD, BONNIE W.	\$41,397.00	\$41,497.00	\$100.00
WOOD, MICHAEL J.		\$5,396.12	\$5,396.12
WOOD, TAMMY L.		\$6,967.50	\$6,967.50
WOODBURN, JAMES L.	\$17,173.80	\$20,608.80	\$3,435.00
WOODWARD, JAMES R.	\$49,395.00	\$49,395.00	\$0.00
WORTMAN, GARY R.	\$34,521.36	\$42,391.61	\$7,870.25
WRIGHT, KERRI G.	\$50,438.59	\$54,013.59	\$3,575.00
WRIGHT, RICHARD W.	\$21,407.40	\$37,477.15	\$16,069.75
WUBBENHORST, CYNTHIA M.	\$49,395.00	\$49,895.00	\$500.00
YAKUNOVICH, PATRICIA A.	\$35,688.00	\$42,288.00	\$6,600.00
ZALOUDEK, PENNY	\$21,989.00	\$27,645.96	\$5,656.96
ZEITLER, LINDSAY W.	\$20,851.18	\$27,932.34	\$7,081.16
ZELKIN, MAYA R.		\$720.00	\$720.00
ZIPF, MARTHA S.	\$61,827.64	\$62,627.64	\$800.00
ZULLO, MARY F.	\$6,763.77	\$11,806.35	\$5,042.58
<b>TOTAL SCHOOL SALARIES PAID</b>	<b>\$21,761,468.54</b>		<b>\$2,782,373.93</b>



**FY2011 City of Rutland Real and Personal Property Tax Delinquencies**  
**By Owner, as of June 30, 2011, pursuant to 1 VSA Chapter 5, Subchapter 3**

2011 (continued)		
RUTLAND INDUSTRIES INC	123 PARK ST	7,262.88
RYAN JENNIE C	120 RIVER ST	2,452.52
RYAN PATRICIA ANN	67 CENTER ST	2,547.50
SADOWSKI LAURIE	185 DORR DR	83.08
SAHAYOG LLC / PATEL JAY	238 SOUTH MAIN ST	1,190.05
SALANDER JAMES M	50 KINGSLEY AV	112.72
SALGO JASON & LUNDA A	25 BAXTER ST	896.43
SALON SOLUTIONS	16 CHAPLIN AV	58.00
SALSA FROM THE GUT	20 JAMES ST	12.84
SAMMARCO LEONARD	7 KINGSLEY CT	830.80
SANTAMASSINO JOAN	63 JACKSON AV	2,621.90
SARGENT WILLIAM & DEBORAH	33 ALLEN ST	895.09
SCHEPSMAN DAVID	18 WOODSTOCK AV	4,732.28
SECOND CITY LLC	6 HOPKINS ST	2,111.90
SECOND CITY LLC	61 SCHOOL ST	1,762.96
SECOND CITY LLC	10 CLEVELAND AV	4,179.78
SECOND CITY LLC	49 FOREST ST	2,893.68
SECOND CITY LLC	84 WOODSTOCK AV	623.07
SECOND CITY LLC	202 COLUMBIAN AV	730.26
SECOND CITY LLC	48 STRONGS AV	1,761.06
SECOND CITY LLC	16 MEADOW ST	1,879.26
SECOND CITY LLC	79 SCHOOL ST	1,606.78
SECOND CITY LLC	74 GROVE ST	2,334.56
SECOND CITY LLC	76 GROVE ST	2,892.84
SECOND CITY LLC	70 GROVE ST	1,210.48
SECOND CITY LLC	222 STRATTON RD	1,089.15
SECRETARY OF US DEPT OF HUD	126 FOREST ST	144.63
SHOREY CHARLES	18 BILLINGS MOBILE	67.04
SHOREY CHARLES A JR	4 BILLINGS MOBILE	747.68
SHIRAK DAVID	232 N MAIN ST	10,933.36
SHIRLOIN SALOON	202 SOUTH MAIN ST	383.60
SMALL PLANET COMMUNICATIONS	56 HOWE ST	310.96
SMITH DENNIS	31 HOPKINS ST	2,309.64
SMITH DENNIS J	86 STRONGS AV	6,061.52
SMITH LISA J	161 BAXTER ST	225.67
SMITH VICKY	108 N MAIN ST	710.66
SMITH VICKY	0 CLINTON AV	979.94
SMITH VICKY	226 GROVE ST	4,713.95
SMITH-TAYLOR PAULA - ET AL	25 VERNON ST	205.62
SNOW CRAIG W	236 PEARL ST	814.15
SOINE MARJORIE J	71 NORTH ST EXT	1,167.44
SOULIA DAVID L	107 CRESCENT ST	3,342.04
PAULDING GORDON W SR	90 GROVE ST	6,201.12
PILLANE LOWELL T JR	21 CURTIS AV	101.98
POO MARNY R	8 HOPKINS ST	653.00
PRAGUE STEVEN R	141 N MAIN ST	4,326.80
TATE OF VT RAILWAY	118 POST ST	4,725.60
TELLATO NICHOLAS A	18 GAY ST	1,315.96
TICKNEY HOWARD A JR	68 PINE ST	1,355.88
TICKNEY PETER	69 ALLEN ST UNIT 2	1,839.38
TOMPERS STANLEY B	33 LINCOLN AV	2,884.36
STONEGATE PROPERTIES LLC	133 FOREST ST	3,815.06

(continued)

**FY2011 City of Rutland Real and Personal Property Tax Delinquencies**  
**By Owner, as of June 30, 2011, pursuant to 1 VSA Chapter 5, Subchapter 3**

2011 (continued)		
STONEGATE PROPERTIES LLC	0 FOREST ST	1,276.12
STONEGATE PROPERTIES LLC	25 GRISWOLD DR	1,409.04
STONEGATE PROPERTIES LLC	27 GRISWOLD DR	1,409.04
STONEGATE PROPERTIES LLC	32 GRISWOLD DR	1,409.04
STONEGATE PROPERTIES LLC	34 GRISWOLD DR	1,409.04
STONEGATE PROPERTIES LLC	51 GRISWOLD DR	1,176.40
STONEGATE PROPERTIES LLC	53 GRISWOLD DR	1,193.04
STUART JIM	191 KILLINGTON AV	2,429.76
SUNDAZE TANNING SALON	135 N MAIN ST	10.35
TASTEE BAKERY	96 STRONGS AV	24.16
TAYLOR TRACY	189 N MAIN ST	97.24
TAYLOR TRACY S	44 BAXTER ST	51.13
TCZ REALTY LLC	43 SUMMER ST	5,506.52
TENNEY BROOK COUNTRY LLC	232 N MAIN ST	22,564.64
THAYER SPORTS PUBLICATIONS	25 LAFAYETTE ST	41.40
THE GYMNASIUM	11 COTTAGE ST	59.34
THE PINES AT RUTLAND	99 ALLEN ST	273.77
THE RED MOON	118 POST ST	22.64
THEODORE JAMES T	129 CURTIS AV	2,023.30
THEODORE JAMES T	15 WOODSTOCK AV	1,922.60
THEODORE JAMES T	33 WOODSTOCK AV	1,534.10
THEODORE JAMES T	80 STRONGS AV	6,550.04
THEODORE JAMES T	38 COTTAGE ST	1,536.96
THEODORE JAMES T	45 PLEASANT ST	9,673.88
THEODORE JAMES T	49 WILLIAMS ST	8,281.44
THOMAS ROY W	31 BURNHAM AV	2,368.31
THREE D'S CAFE INC	86 STRONGS AV	22.19
TICE SANDRA L	198 STRATTON RD	1,076.10
TIEMAN HENRI-JAMES	8 HARVARD ST	3,342.42
TJR PROPERTIES LLC	44 WASHINGTON ST	4,101.77
TNM LLC	103 BAXTER ST	414.02
TODRIF HARRISON & KELLEY	52 PROSPECT ST	1,463.87
TOP DOG MUSIC	45 HILLCREST RD	40.92
TORRIE BLAKE HOLDINGS, LLC	118 POST ST	5,214.16
TOWLE ARLYN JR	222 STRATTON RD	50.88
TOWNE LORI - TRUSTEE OF	141 CURTIS AV	802.08
TRAPANI DAVID T	411 WEST ST	23.32
TRAPANI JOSEPH SR - TRUSTEE	65 RIVER ST	7,255.41
TRAPANI JOSEPH T & DAVID T	0 WEST ST	20.35
TRM ATM CORPORATION	0	59.76
TURCO JOHN	0 DORR DR	6,688.80
TURKS AUTO BODY	43 DORR DR	205.08
TURNER RAMONA M & HENRY	120 CRESCENT ST	560.70
TWEER JAMES W	65 CLEVELAND AV	945.72
U S BANK NATL ASSOC FOR TRST	21 KENDALL AV	4,453.12
UNITED STATES OF AMERICA	69 ALLEN ST L-3-1	2,386.04
US BANCORP EQUIPMENT FINANCE	0 Misc	203.40
UTLEY BRUCE	15 PINE ST	1,070.91
UTLEY BRUCE	17 PINE ST	947.11
UTLEY BRUCE	103 LINCOLN AV	1,015.24
UTLEY BRUCE	19 PINE ST	2,689.26
UTLEY BRUCE	23 BAXTER ST	868.19

(continued)

**FY2011 City of Rutland Real and Personal Property Tax Delinquencies**  
**By Owner, as of June 30, 2011, pursuant to 1 VSA Chapter 5, Subchapter 3**

<b>2011 (continued)</b>		
UTLEY BRUCE E	15 BAXTER ST	820.83
VALACH WILLIAM J	38 BAXTER ST	1,001.12
VALENTIN JOSEPH A	114 MAPLE ST	728.43
VEILLETTE DENISE	15 BILLINGS MOBILE	529.80
VERMONT COFFEE EXCHANGE	98 MERCHANTS ROW	886.92
VERMONT CYBER SOLUTIONS D/B/A	18 MERCHANTS ROW	3.69
VERMONT HOUSING FINANCE	44 ROBERTS AV	58.15
VERQUEST	101 CENTER ST	29.58
VIP PET GROOMING SALON	99 STATE ST	60.84
WADE WALTER E	130 CURTIS AV	312.38
WAGENHEIM CHARLES A	39 CENTER ST	1,508.09
WALES STREET USED FURNITURE	71 WALES ST	41.40
WALKER DAVID E	46 WATKINS AV	2,021.76
WEBSTER SUSAN J	75 TRAVERSE PL	809.20
WEBSTER BERNIE PLUMBING & HEAT	204 LINCOLN AV	18.71
WEBSTER DONALD T	136 CURTIS AV	831.64
WELCH GARY	185 DORR DR	238.78
WELLSPRING OF LIFE MINISTRIES	16 CHAPLIN AV	1,708.12
WEST MARY E	114 SOUTH ST	691.60
WEST THOMAS L	222 DORR DR	3,429.56
WETHERBY EDWARD C	110 BAXTER ST	1,080.08
WETMORE REBECCA A	34 MEADOW ST	1,511.23
WHEELER JEREMY	122 FOREST ST	1,961.52
WHITE SAND DUNES INC	75 WOODSTOCK AV	9.00
WHITNEY ROBERT F	66 E. WASHINGTON ST	3,343.12
WHITTEMORE JEREMY	4 ROYCE ST	2,822.80
WILDER MIKE P	33 ALLEN ST	99.69
WILLIAMS PETER E - ET AL	14 CRESCENT ST	1,613.42
WILLIAMS SINDEE GLADYS A	191 CURTIS AV	638.04
WILSON CRAIG M	3 CROWN ST	1,821.43
WOOD JANE M - ET AL	126 PARK AV	598.48
WOOD HEATHER	3 ROYCE ST	1,175.48
WOODARD BRETT	75 EDGERTON ST	4,691.76
WORTMAN ELIZABETH A - ET AL	32 STRATTON RD	1,510.50
WREAKS CHARLES F IV	138 WEST ST	6,309.76
WYNN REALTY	202 N MAIN ST	73.10
ZCT 135 REALTY LLC	135 GROVE ST	5,040.85
ZULLO VICTOR	294 WEST ST	1,572.08

**FY 2011 City of Rutland Water & Sewer Delinquencies,**  
**By Owner, as of June 30, 2011, including penalties, fees & interest**

Name	Location	Total
16 CHURCH ST LLC,	CHURCH ST 16	345.95
ACCAVALLO, DONALD J	JACKSON AVE 46	336.11
ACKLEY, DAVID K & NANCY	CRESCENT ST 124	376.29
ADAMS, C B BAILEY & BARB	CRESCENT ST 67	1,932.72
ALBERICO, CHRISTOPHER S	GIBSON AVE 124	1,696.05
ALLEN, JODY A	GRANGER ST 104	1,025.10
ALMODOVAR, S DALEY & DENN	BELLEVUE AVE 56	585.85
AMERIO, B GODIN & WENDEL	SOUTH ST 129	908.96
ANAGNOS, STRATTON & BARB	GROVE ST 97	388.55
ANGEL, B ZALOUDK & PENN	ENGREM AVE 38	382.25
APEX INC,	US ROUTE 4 EAST 6183	2,068.57
ARNADO, SHAUN V	WILLIAMS ST 41	679.96
ARNOLD, RANDY S & JACKIE	CHURCH ST 259	822.03
BAIRD, LEON B & ELIZABET	COLUMBIAN AVE 241	476.99
BAKER, CHERIE	CRAMTON AVE 53	485.94
BALTIC REALTY LLC,	WOODSTOCK AVE 22	308.48
BALTIC REALTY LLC,	S MAIN ST 73	335.43
BALTIC REALTY LLC,	WOODSTOCK AVE 26	484.74
BARDWELL HOUSE/E P MGMNT	MERCHANTS ROW 142	6,207.17
BATEMAN, DANIEL & THERES	LAFAYETTE ST 52	320.03
BATES, RONALD J & NANCY	NORTH ST 67	513.13
BATTLE, CHARLES	RIVER ST 88	1,342.45
BATTLE, CHARLES E	GRANGER ST 98	722.48
BAUER, JAMES P	EAST ST 21	1,142.79
BEAN IRREV TRUST, LAURA	BAXTER ST 162	383.32
BEDARD, SARAH E & KYLE	CRESCENT ST 118	471.25
BELL, BONNIE J	SOUTH ST 89	674.86
BERGENDAHL, ESTERINA M	STATE ST 207	353.17
BERGENDAHL, ESTERINA M	MEADOW ST 31	679.72
BERGENDAHL, ESTERINA M	MEADOW ST 29	788.39
BIGELOW, MATTHEW G	SHELDON PL 9	355.58
BLAKE HOLDINGS LLC, TORR	POST ST 118	4,777.75
BLANCHARD, KENNETH & HEL	VERNON ST 81	526.87
BOURASSA JR, J T POWER &	HAZEL ST 85	338.91
BOYLE, BRUCE & NATALIE	JEFFERSON ST 24	304.69
BRADLEY ESTATE, DOROTHY	US ROUTE 4 EAST 4637	1,137.90
BRUSO, K AMERIO & LEE	RIVER ST 154	388.10
BULLOCK, WILLIAM C & DON	TUTTLE MEADOW DR 3	790.60
BURKE, ROBERT & MARION	GRANGER ST 113	336.68
BURLESON, DEWEY	ALPINE DR 783	828.14
BURNHAM, FRANK P JR & MA	ADAMS ST 166	406.05
BURNS, MICHELE A	ADAMS ST 163	780.87
BUSHEE, KRISTINE	POST ST 127	365.02
CAGGIGE, SCOTT & JODI	DEER ST 12	368.87
CAMPBELL, JULIE	E CENTER ST 11	634.27
CARLETON, AMANDA N	THRALL AVE 14	346.12
CARRARA, DIANNE L	HILL POND RD 4	914.25
CARROLL, MICHAEL & JOSEP	LIBRARY AVE 131	923.45
CARUSO, LARRY E & NICOLE	ELM ST 10	320.22
CARVALHO, MARIE H	CLINTON AVE 16	695.76
CAVACAS, HURLEY R JR & T	WEST ST 375	352.04
CHABOT, DENNIS SR & SUSAN	BAXTER ST 36-1/2	613.07
CHABOT, JEFF & LISA	PROSPECT ST 54	305.14
CHABOT, JEFF & LISA	EAST ST 36	828.98
CHABOT, JEFFERY R & LISA	CHURCH ST 15	666.84



**FY 2011 City of Rutland Water & Sewer Delinquencies,  
By Owner, as of June 30, 2011, including penalties, fees & interest**

Name	Location	Total
CHABOT, JEFFREY R & LISA	CHURCH ST 17	738.51
CLARK, BRIAN & SUSAN	ST JOHN ST 174	632.82
CLARKE REALTY LTD PARTNE	SEWARD RD 155	19,931.92
CLASSEN, DAVID K	MEADOW ST 17-19	556.74
CLASSEN, DAVID K	CRESCENT ST 92	1,184.26
CLASSEN, DAVID K	GROVE ST 140	1,316.75
CLASSEN, DAVID K	GROVE ST 142-144	1,902.34
COBURN, WESLEY & BRIAN R	FIRST ST 89	1,104.81
COFFEY, MARIA	FAIRVIEW AVE 125	483.83
COLBURN JR, S A QUESNEL	CHASE AVE 250	404.70
COLTEY, APRIL MASON & AA	STATE ST 238	545.12
COMTOIS, MICHAEL T & TRI	BELLEVUE AVE 105	438.24
CONI'S COIFFURES,	BAXTER ST 131	482.05
CONNERS, JOHN G	BAXTER ST 173	450.44
CORMIER, KENNETH J & SHE	CRESCENT ST 54	358.34
COTA, CLIFTON J & ELLA M	CLOVER ST 13	1,539.76
CRAW-WASHBURN, JARED & T	PINE ST 9	1,564.01
CREED BROTHERS MARKET IN	S MAIN ST 165	341.14
CREED BROTHERS MARKET IN	S MAIN ST 165	11,144.92
CREED, CHRISTOPHER	COOLIDGE AVE 232	478.97
CREED, CHRISTOPHER & DEB	EDGERTON ST 70	805.30
CURRIE, STEVEN A & SHARO	ORCHARD DR 13	482.77
DAIGLE, DANIEL M & NICOL	CAMPBELL RD 26	500.25
DARELLA RE LLC,	RIVER ST 93(BACK)	666.89
DARELLA RE LLC,	GRANGER ST 109	835.03
DARELLA RE LLC,	LIBRARY AVE 115	1,785.39
DAVIS, DEBRA L	HAZEL ST 52	424.84
DAVIS, MICHAEL & DARLENE	CHASE AVE 257	701.74
DAY, DEBBIE	VERNON ST 9	325.33
DEACON, PENNY	HARRISON AVE 78	1,336.25
DEAN, JOHN M JR & CINDY	MEADOW ST 3	807.42
DELLISANTI, NICHOLAS	GROVE ST 125	2,435.92
DELONG, J COUTANT & CHRI	WEST ST 445	380.96
DENNISON, J PEARSON & JU	SOUTH ST 118	488.95
D'ENTREMONT ET AL, MARTI	CLEVELAND AVE 62	388.99
DERBY, EARL	STRATTON RD 491	1,047.54
DEUTSCHE BANK,	PINE ST 40	3,546.95
DEVINE, MARK T & ALICE M	EMERITUS ST 15	303.34
DISORDA, SHIRLEY A	PARK ST 41	407.47
DOANER, MICHAEL	PINE ST 41	708.17
DOANER, MICHAEL & DONNA	CURTIS AVE 125	624.60
DURGINS DRY CLEANING,	TERRILL ST 5	755.80
EARLE, MICHAEL & LAUREN	OAK ST 137	485.97
EDDY MICHAEL S, TOWN OF	COLD RIVER RD 2852	936.43
EDDY, MICHAEL S	COLD RIVER RD 2852	1,554.27
EDWARDS, RAUL L	WEST ST 385	389.13
ELIAS, S ALAN	PINE ST 36	1,629.24
ELIAS, S ALAN	PINE ST 37	3,278.11
ELTINGE, CHARLES R	EAST ST 2	437.22
ENGLISH, MICHAEL E	HARRISON AVE 87	339.41
ERICOB & ERICOB VT,	S MAIN ST 75	309.85
ERICOB & ERICOB VT,	PARK AVE 119	311.20
ERICOB & ERICOB VT,	PARK AVE 114	345.44
ERICOB & ERICOB VT,	PARK AVE 117	387.99
ERICOB & ERICOB VT,	SUMMER ST 33	435.64

**FY 2011 City of Rutland Water & Sewer Delinquencies,  
By Owner, as of June 30, 2011, including penalties, fees & interest**

Name	Location	Total
ERICOB & ERICOB VT,	E WASHINGTON ST 19	726.40
ERICOB & ERICOB VT,	KINGSLEY CT 19	824.04
ERICOB & ERICOB VT,	SOUTH ST 100	1,001.83
FABIAN, MARIE T	CHURCH ST 206	674.82
FALCO, MICHAEL SR & NANC	RIVER ST 66	721.03
FAVILLE, RAYMOND & LINDA	GROVE ST (REAR) 94	415.95
FELLS, PAULA & MICHAEL	SCHOOL ST 76	1,461.84
FERNALD, ELIZABETH & DEN	GRANGER ST 83	572.05
FERRARA, CLAIRETTE	SOUTH ST 158	2,689.86
FERRARA, F DRAGLIN & CLA	E WASHINGTON ST 5	490.37
FESTALOR LLC,	TERRILL ST 29	923.31
FISHER, CHERYL A	ADAMS ST 195	839.15
FLOOD, ANDREA	BUTTERFLY AVE 4	844.23
FLOOD, BETTY JEAN & MICH	KILLINGTON AVE 36	349.37
FOLSOM, BRUCE	MAPLE ST 120	1,412.98
FOSTER, GEORGE & SHIRL	WATER ST 62	762.31
FOWLER, KATHLEEN	CRAMTON AVE 51	682.92
FRANCIS, E J FLAIM & MAR	EAST ST 52-54	437.23
FREDETTE, RONALD SR & JO	PHILLIPS ST 9	494.51
FULLER, STEPHEN M & BRID	MORSE PL 54	642.74
GAJOTTI, DIANE	KINGSLEY AVE 46	2,181.59
GALVIN, SEAN	WILLIAMS ST 35	941.79
GAROFANO, JOHN W & PATRI	STATE ST 209	421.84
GEMINI DIAMOND RUN MALL,	US ROUTE 7 SOUTH 828	438.51
GEMINI DIAMOND RUN MALL,	US ROUTE 7 SOUTH 828	494.48
GEMINI DIAMOND RUN MALL,	US ROUTE 7 SOUTH 828	691.64
GEMINI DIAMOND RUN MALL,	US ROUTE 7 SOUTH 828	715.35
GEMINI DIAMOND RUN MALL,	US ROUTE 7 SOUTH 828	1,693.88
GEMINI DIAMOND RUN MALL/	US ROUTE 7 SOUTH 828	550.16
GILMAN, VIRGINIA T	KINGSLEY AVE 1-3	1,340.84
GOTTLIN, SHAUNETTE M	BAXTER ST 48	433.16
GOTTLIN, SHAWN A	MAPLE ST 111	670.42
GOULETTE, CHAD & KAREN	NICHOLS ST 29	627.81
GRACE, MOLLY H	TEMPLE ST 45	365.52
GREENE, RICHARD A	CRESCENT ST 83	778.61
GREENE, RICHARD A	CRESCENT ST 78	1,052.94
GREENFIELD, BRIAN E & ME	THRALL AVE 38	640.37
GUERTIN, CYNTHIA R	VERNON ST 89	464.55
HADLEY, PAUL	PLAIN ST 68	516.63
HAGAN, R RUBY & JONATHAN	STRATTON RD 77	427.86
HAGENBARTH, CHESTER	ROUND ROBIN RD 501	3,084.72
HANNEY, MICHAEL J	OVERBROOK DR 57	1,335.63
HANSEN, JOHN	ALPINE DR 747	10,585.04
HARNETT, MATT & LORRAINE	BELLEVUE AVE 150	417.03
HATCH, JOHN & CHERYL	ROBBINS ST 129	8,597.64
HAWES, RUDOLPH & DONNA	S MAIN ST 91	319.17
HEIMS, LAURIE C	ALTA TERR 2	325.00
HENDERSON, JOHN & LINDA	MANSFIELD PL 19	797.66
HENRY, GREGORY & EILEEN	THRALL AVE 54	461.99
HENRY, R TURNER & BRIAN	CRESCENT ST 120	784.05
HIER, KENNETH A SR & LIN	WATKINS AVE 66	539.91
HINCKLEY, DAVID W	E WASHINGTON ST 44	1,111.87
HINTERNEDER, DARRIN E &	N MAIN ST 163	886.86
HOANG, ROMANO JADEN	PIEDMONT DR 28	538.07
HOCK, TAMMY	LEONARD ST 12	1,049.39



**FY 2011 City of Rutland Water & Sewer Delinquencies,  
By Owner, as of June 30, 2011, including penalties, fees & interest**

Name	Location	Total
HOLLAND ET AL, ROBERT A	CHESTNUT AVE 51	343.38
HOLT, DARLENE	WATER ST 40	509.85
HOUSEAL, LARRY	NEWPORT DR 11	976.25
HULL TRUSTEE, JO ANN	NORTH ST 17	464.62
HUNNEWELL, SUSAN M	COURT SQ 9	1,009.25
HUNT, DAVID J & ANN C	BUTTERFLY AVE 15	753.02
HUNT, STEPHANIE J	FRANKLIN ST 82	885.53
INVIGORATE HEALTH CENTER	GRANGER ST 132	3,457.89
JENNE, BETTY B & PHILIP	CENTRAL AVE 3	598.22
JENNEJAHN, WENDY	HARRINGTON AVE 120	415.51
JENSEN, MAUREEN	WALES ST 68	580.09
JOHNSON, STEPHEN L & MAR	SCHOOL ST 71	658.69
JONES, J ANDERSON & AARO	FOREST ST 119	353.39
KARR, CHRISTOPHER C	COTTAGE ST 37	340.51
KEEFE, CHRISTOPHER J & D	PEARL ST 147	1,956.61
KELLEY, ROBERT W	LAVERNE DR 8	306.51
KENNEDY, DAVID J	FOREST ST 60	374.79
KENYON, JED P	MEADOW ST 38	1,328.43
KILLINGTON PICO MOTOR IN	US ROUTE 4 EAST 4840	384.46
KING, JOHN JR & ELIZABET	TREMONT ST 10	555.11
KING, ROBERT L & SUZANNE	LIBRARY AVE 109-109	541.83
KING, WAYNE L	EVERGREEN AVE 37	486.90
KINGSBURY, SAMUEL H & BR	ALLEN ST 42	616.84
KIRBACH, PETER R & CHRIS	PHILLIPS ST 11	410.73
KIRK, BRIAN	ELM ST 11	2,174.65
KIRK, BRIAN	WILLIAMS ST 50	3,036.88
KNOX, JOHN F & TAMMY L	BROWN ST 86	527.73
KORZUN ET AL, ANGELA M	HARRINGTON AVE 66	1,023.31
KYSAR, KAREN M	WILLIAMS ST 26	595.43
L & R REALITY CORP,	CHURCH ST 50	538.21
LAFRANCOIS, M LADUC & RO	DEER ST 9	409.43
LAFRANCOIS, SCOTT M & AM	MEADOW ST 7	334.45
LAIRD, CARLETON & AGNES	ELMWOOD DR 9	366.15
LAKKUNDI, MARY ANNE	HERITAGE HILL CIR 25-	694.14
LAMBERT, GEORGE M	STRATTON RD 194	2,201.44
LAROUCHE, MARK J & SARA	BROWN ST 101	357.45
LAVICTORIE, LEE G & LIND	MADISON ST 28	325.62
LEE, GARY A & DEBORA L	HAZEL ST 51	689.34
LEMIRE, JOHN & KATHY	HOPKINS ST 5	481.75
LEWIS, TARA E	DORR DR 243	412.18
LOVELAND, TIMOTHY & COLL	STONERIDGE DR 32	593.53
LOWELL, E DELONG & MICHE	CRESCENT ST 80	2,456.81
LYNCH, KIM M MURRAY/JOHN	ADAMS ST 143	419.53
MACFARLANE, JACK & PENNY	KILLINGTON AVE 138	678.79
MADISON, JAMES E & TRACI	OAK ST 139	307.57
MAILHOT JR, CATHERINE &	FOREST ST 103	358.17
MAINOLFI, DAVID & NANCY	E WASHINGTON ST 82	1,487.15
MARCHINKOWSKI, EDWARD SR	FOREST ST 111	425.82
MARKOWSKI & MARKOWSKI CO	MAPLE ST 143	1,368.21
MARKOWSKI & MARKOWSKI CO	MAPLE ST 143	6,375.24
MARRINER, BRADLEY & PHEL	E CENTER ST 20	405.53
MARSHALL, BRIAN M & DARC	E WASHINGTON ST 42	753.16
MARTELLE, KELLY C	KILLINGTON AVE 29	301.20
MARTELLE, KELLY C	HARRINGTON AVE 74	451.07
MASON, MICHAEL S & DEBOR	BELMONT AVE EXT 1	680.84

**FY 2011 City of Rutland Water & Sewer Delinquencies,  
By Owner, as of June 30, 2011, including penalties, fees & interest**

Name	Location	Total
MASON, NICHOLAS C & TRAC	LIBRARY AVE 135	850.70
MATTHEWS, SUSIE	STONE MEADOW LN 152	2,152.87
MAYO, EARLE/SHIRLEY/SALL	EAST ST 31	2,504.46
MAZZARIELLO, CHRISTOPHER	PERRY LN 21	1,185.61
MCCUTCHEON, KEVIN & SHEI	STONERIDGE DR 58	418.96
MC FARLAND, RONALD	CRESCENT ST 122	626.59
MCINTYRE, ROBERT N	CHURCH ST 240	528.86
MCKEE, ERIC & ELIZABETH	E WASHINGTON ST 72	734.80
MCLEOD, MELISSA L	PEARL ST 209	405.95
MCPHEE, RONNA & BARRY A	STRATTON RD 17	656.04
MCWITHEY BISCHOFF, BARBA	CURTIS AVE 116	6,042.50
MEAD, RONALD & DEBORAH	GIBSON AVE 94	704.45
MEDINA, THERESA A AUSTIN	BRIGHTVIEW AVE 18	1,556.16
MENDON MOUNTAINVIEW LODG	US ROUTE 4 EAST 5854	5,531.01
MERCHANTS ROW LLC,	MERCHANTS ROW 70	317.90
MERRILL, KALEB & RENEE	BAXTER ST 42	371.34
MERRILL, TRAVIS S & MICH	PARK AVE 96	648.76
MESSER, CHRISTOPHER R &	NEWPORT DR 20	366.30
METZLER, HAL W	PARK AVE 86	459.84
MIGLORIE, VICTOR & DARLE	CATHERINE DR 32	312.18
MILLER, ROBERTA I & KAYL	CENTRAL AVE 9	710.43
MITOWSKI, THOMAS E	CHURCH ST 106	538.66
MOCH, WANDA A	HOWE ST 31	1,124.60
MONAHAN, F COLBURN & ANG	SOUTH ST 103	961.29
MONTAGNE, S STOUTES & MA	E WASHINGTON ST 18	591.31
MOORE, MEGAN E	CRAMTON AVE 17	346.71
MOORE, MICHAEL & DENISE	MADISON ST 26	491.02
MOORE, MICHAEL & RENEE	NICOLE PL 4	681.25
MORGAN, BRADFORD H & KAT	GIBSON AVE 98	622.88
MORTENSON, BRIAN & LINDA	PINE ST 38	498.90
MURRAY, STEPHANIE	MAPLE ST 116	984.90
MUSCATELLO, TODD & SHANN	STRATTON RD 28	832.33
NICHOLS-POCKETTE, PATRIC	PEARL ST 119	526.34
NOEL, WILLIAM S & KIMBER	HAZEL ST 46	820.58
NOWICK, DAVID & PATRICIA	HIGH ST 31	638.27
NOYES, FRED R	EAST ST 74	405.55
O'BRIEN'S SALON,	MERCHANTS ROW 101	601.03
OGUS, ROBERT	EDGERTON ST 75	1,047.86
OSBORNE, JEFFREY	CHAPLIN AVE 14	357.06
OSNOE, ROBERT	BLACK BEAR PATH 264	4,535.52
PALLUTO - GRAHAM, MARGAR	CRESCENT ST 191	409.73
PERRY, ANDREW & CHRISTIN	E CENTER ST 42	644.25
PERRY, FREDERICK B & LIS	EVERGREEN AVE 13	407.03
PERRY, HENRY A & DOLORES	LINCOLN AVE 223	1,184.02
PETE'S TIRE BARN,	RANDBURY RD 62	6,355.12
PICO MANOR/ECONO LODGE,	US ROUTE 4 EAST 4297	1,978.04
PITTS, JEFFREY & TAMMY	FAIRVIEW AVE 103	1,162.38
PLUCIN, STEPHEN C	CENTRAL AVE 22	700.34
PLUMB, JACK & DIANE	CURTIS AVE 138	953.77
POLITIS, HOLLY L	ADAMS ST 229	441.39
POMYKALA, DAVID A & LORR	CLEVELAND AVE 64	579.05
PORTER, JENNIFER M	NEWPORT DR 18	544.64
POTTER, STANLEY & SUSAN	RIVER ST 152	706.75
PYSHER, KENNETH & DANIEL	WEST ST 43	2,594.48
QUAAS, SCOTT D & KATHY R	BRIGHTVIEW AVE 9	1,424.61



**FY 2011 City of Rutland Water & Sewer Delinquencies,  
By Owner, as of June 30, 2011, including penalties, fees & interest**

Name	Location	Total
R4R INC,	US ROUTE 4 EAST 5496	1,863.34
RABIDEAU, STEVEN C & SHA	DORR DR 143	630.27
RAGOSTA ET AL, JOSEPH J	ENGREM AVE 24	315.07
RAKOW, B HYJEK & EUGENE	HILLSIDE RD 39	372.76
RAYMOND, RALPH	SOUTH ST 156	501.28
RED ROOF INN, GANGAGI LL	US ROUTE 7 SOUTH 401	3,681.64
RED ROOF INN/GANGAGI, TO	US ROUTE 7 SOUTH 401	103,576.64
RICKETTS, CAROL R	DIVISION ST 19	2,086.41
RIOS, JORGE L	PRIOR DR 79	1,871.11
ROBINSON, RICHARD L & MA	LYMAN AVE 7	334.01
ROCKEFELLER, GRAEME	DORR DR 134	551.46
ROGERS, DONALD E & JEAN	LINCOLN AVE 37	337.15
ROMANO, DAVID & MELISSA	RUTLAND AVE 4	1,134.71
ROMANO, DEAN M	STATE ST 217	855.84
RONDEAU, PAM	LINCOLN AVE 31	408.04
ROSS, LOUIS A	MEADOW ST 40	388.10
ROUNDS, DONNA L	ELM ST 9	339.35
ROWELL, BARBARA	GIBSON AVE 114	349.71
RUTLAND COUNTY AGRICULTU	S MAIN ST 175	3,231.98
RYAN, PATRICIA A	CENTER ST 67-71	531.92
RYAN, WESLEY J & MELISSA	CHURCH ST 202	531.65
SAFE SHELTER REAL ESTATE	US ROUTE 4 EAST 6848	300.03
SANTOPOLO, THOMAS J & DO	WENDY LN 3	374.10
SARGEANT, SETH G	ALLEN ST 80	368.54
SARGENT, FREDERICK & LIS	GRANGER ST 143	376.87
SAVAGE, D&P ARNADO & MAR	STRONGS AVE 90	618.44
SCHENCK HERRLIN REALTY L	WEST ST 80-92	422.35
SCHEPSMAN, DAVID & DONNA	WOODSTOCK AVE 18	309.79
SECOND CITY LLC,	SCHOOL ST 61	531.00
SENECAL, KIMBERLY M	CRESCENT ST 89	349.33
SENECAL, LAURIE ANN	TEMPLE ST 105	325.04
SHAPPY, SANDRA M	AVENUE B 4	795.20
SHARROW, SCOTT E & DIANE	FAIRVIEW AVE 106	766.78
SHOLES, RUSSELL F	SEABURY ST 5	489.91
SKJETNE, BJARNE	US ROUTE 4 EAST 1967	4,366.90
SKWARA, S SUMNER & MARK	US ROUTE 4 EAST 5983	1,863.94
SLACK, HARRY	ROUND ROBIN RD 408	3,748.43
SMITH, DENNIS J	STRONGS AVE 86	558.21
SMITH, ROBERT C	CHERRY ST 58	737.99
SMITH, WILLIAM & EVELYN	TERRILL ST 31-33	559.96
SMITH-FORTIER, DARRYL &	LINCOLN AVE 222	848.33
SNOW, GREG	BO'S PLACE 86	1,023.78
SOMMER, MARGUERITE	KINGSLEY AVE 48	349.87
SOULIA, DAVID L & KARA J	CRESCENT ST 107	1,284.17
SOUTHWORTH, DEANE & ANN	E WASHINGTON ST 15	432.07
SPOO, MARNY R	HOPKINS ST 8	398.84
SPRAGUE, CHRIS	N MAIN ST 98	307.87
SPRAGUE, STEVEN R	N MAIN ST 141	386.83
ST LAWRENCE, PATRICK	CURTIS AVE 139	976.58
STEERE, DONALD	US ROUTE 4 EAST 607	339.28
STEVENS, VINCENT & DONNA	ENGREM AVE 19	597.61
STONE, EDGAR L & CHERYL	CHURCH ST 209	1,107.19
STONE, KRISTEN	EDGERTON ST 58	2,756.57
STONE, SCOTT & TORI	CHESTNUT AVE 50	923.90
STRANGWAY, ANTHONY M &	NORTH ST 14	642.25

**FY 2011 City of Rutland Water & Sewer Delinquencies,  
By Owner, as of June 30, 2011, including penalties, fees & interest**

Name	Location	Total
SWAHN, DAVID C & DAWNA E	KILLINGTON AVE 152	578.87
TALL, SUZANNE E	CRESCENT ST 39	806.71
TAYLOR, TRACY & JUSTINE	US ROUTE 4 EAST 99	1,443.61
TCZ REALTY LLC,	SUMMER ST 43	4,472.72
THAYER, GREGORY & JULIAN	RIVER ST 107	3,843.23
TERRIAULT, DONALD & CAR	CALLIE WAY 5	804.56
THOMAS, TAMMY ANN	BELLEVUE AVE 102	3,605.45
THOMPSON, SARA E	KILLINGTON AVE 76	467.93
TIELEMAN, HENRI-JAMES/LA	HARVARD ST 8	487.30
TOWNE TRUSTEE, LORI	CURTIS AVE 141	329.74
TRASK, D BABCOCK & WILLI	CURTIS AVE 112	673.99
TRAYNOR, NATHAN J	LINCOLN AVE 59	721.50
TROMBLEY, BOWEN & LOIS	STONERIDGE DR 34	1,102.24
URBANI, TRACEY L	CRESCENT ST 126	643.13
UTLEY, BRUCE	BAXTER ST 23	512.98
VALENTIN, JOSEPH A & PAM	MAPLE ST 114	868.44
VAN GUILDER, BRUCE L & L	LINCOLN AVE 187	519.75
VINCENT, TAMMY L & DAVID	PHILLIPS ST 57	437.03
VUMBACO, ROSS & REBECCA	KILLINGTON AVE 34	801.75
WADE, WALTER E & LOIS M	CURTIS AVE 130	1,131.79
WAGENHEIM, CHARLES A & E	CENTER ST 39-41	856.45
WALKER, T HARRINGTON & D	WATKINS AVE 46	387.84
WALSH, PAUL S & NICOLE M	CRESCENT ST 86	1,036.15
WASHBURN, JARED & TRICIA	NORTHEAST DR 9	600.15
WEIGHT WATCHERS, CHASE G	US ROUTE 7 SOUTH 312	10,019.12
WELLS FARGO BANK,	MAPLE ST 115	1,170.74
WEST, MARY E	SOUTH ST 114	983.67
WEST, THOMAS & PATRICIA	STRATTON RD 23	888.13
WEST, THOMAS L & PATRICI	DORR DR 222	876.77
WHITE, PAUL A & BRENDA L	CHARLES ST 2	428.58
WHITNEY, NEIL E & PATRIC	CHAPLIN AVE 10	656.92
WHITTMORE, P CARTON/ JER	ROYCE ST 4	785.82
WIGMORE, TIMOTHY R & JEN	TAFT AVE 4	2,878.72
WILD, S REILLY & EDITH L	DAVIS ST 79	656.35
WILLIAMS, GLADYS A	CURTIS AVE 191	802.66
WILLIAMS, KRISTOPHER J	LIBRARY AVE 94	931.63
WILLIAMS, ROBIN D & DAWN	SEABURY ST 7	463.51
WINTERS, MICHAEL S & MAR	SOUTH ST 105	377.29
WOLVEN, ELIZABETH A	RIVER ST 90	662.02
WOLVEN, ROBERT J JR & DA	CRAMTON AVE 10	376.07
WOOD, STANLEY A	COLUMBIAN AVE 200	1,446.73
WRAGA, MICHAEL & BARBARA	SHERWOOD RD 6	559.78
WREAKS IV, CHARLES F	WEST ST 138	571.53
YAKUNOVICH, THOMAS JR &	EMMETT AVE 26	692.45
YOUNG, KRISTOPHER W	MORSE PL 37	603.60
ZCT 135 REALTY LLC,	GROVE ST 135-137	7,566.24
ZELLE, ROBERT A	STATE ST 157	1,525.62
ZELLE, ROBERT A	CLEVELAND AVE 40	4,787.35

**TOTAL \$ 520,245.65**



Expenses and Disbursements

The following is a list of payments made to vendors and individuals from the City of Rutland's General Fund. Payments of in excess of \$300 are listed below. Many of the items are disbursement payments for which the City received funds from another source. Please note that while payments are made from City accounts, many of those payments are actually "pass throughs" from the City to an outside vendor.

Company Name	Paid Amount	Company Name	Paid Amount
A & J AUTO PARTS INC	7,560.09	AVI SALLOWAY	800.00
A H HARRIS CORP INC	5,176.59	AXA EQUITABLE (PR)	6,760.00
A W CHESTERTON CO	3,698.77	B E MCGEE INC	8,213.71
AAA POLICE SUPPLY	2,892.32	B G MECHANICAL SERVICE INC	3,761.40
AARON AUDET	500.00	B&B ELECTRIC, INC.	4,857.33
ACCOLADE PUBLIC SAFETY EQUIPMENT	1,050.00	BAC TAX SERVICE CORP	389.64
ACS FIREHOUSE SOFTWARE	845.00	BAF INC	5,965.12
ADAM BRUA	410.00	BARBARA ALLEN	1,271.47
ADIRONDACK TIRE CORP	1,412.45	BARRY BOVE	930.83
ADMAR SUPPLY CO INC	2,650.00	BECKER ARENA PRODUCTS INC	1,667.54
ADVANCE TESTING CO INC	360.00	BELDEN COMPANY INC	3,860.00
ADVANTAGE SPORT USA INC	149,900.00	BELTRONICS INC	685.50
AFLAC (PR)	20,967.44	BEN MEADOWS COMPANY	1,751.22
AFSCME OF NEW ENGLAND (PR)	36,345.75	BEN SENECAL	330.00
AIR CLEANING SYSTEMS	2,135.00	BENEFIT STRATEGIES LLC (AP)	1,523.86
AIRGAS EAST	2,585.07	BENEFIT STRATEGIES LLC (PR)	31,815.58
ALDERMANS CHEVROLET INC	2,031.07	BENS UNIFORMS INC	8,042.44
ALEX DUMAS	583.00	BERGERON PROTECTIVE CLOTHING	13,598.42
ALL CLEANED UP	1,464.00	BETH ROBERTS	-484.00
ALL HANDS FIRE EQUIPMENT LLC	2,021.44	BETHESDA NORTH MARIOTT	1,779.75
ALLEN ENGINEERING AND CHEMICAL	9,589.43	BLAKE EQUIPMENT CO INC	2,045.11
ALLIED AUTO PARTS	8,457.96	BLODGETT SUPPLY CO INC	2,967.43
AMERICAN EXPRESS	766.20	BLOOMER & BLOOMER PC	5,750.00
AMERICAN TEST CENTER CORP	1,120.00	BLUE CROSS BLUE SHIELD (AP)	2,460,856.88
AMERICAN TRAINCO, INC	980.00	BLUE CROSS BLUE SHIELD (PR)	153,306.55
AMERICAN WATER WORKS ASSOC	326.00	BMA ARCHITECTS & PLANNERS	1,337.34
AMERIGAS - RUTLAND	30,846.53	BOB HOWARDS AUTO	18,873.20
ANDREW COSTELLO	1,762.50	BODYGEARS	2,228.86
ANDREW RICE	1,249.89	BODYTECH NUTRITION INC	17,550.00
ANITA BROWN	901.50	BOND AUTO PARTS	3,815.62
ANNE LEZAK	700.00	BOX ALARM LEATHER LLC	1,414.00
ANTHONY BOSSI	970.89	BRAD LAFASO	8,112.54
ANTHONY CARRARA	346.44	BRAD MORGAN	1,500.00
APPLIED INDUSTRIAL TECHNOLOGIES	5,092.00	BRADLEY HALE	764.39
APRIL CIOFFI	1,273.50	BRENTWOOD INDUSTRIES INC	2,128.55
AQUACHECK	10,058.09	BRIAN HICKEY	741.66
ARMORED TEXTILES INC	8,245.50	BRISTOL ID TECHNOLOGIES	3,344.00
ASCAP	305.00	BROADCAST MUSIC INC	309.00
ATLANTIC COAST POLYMERS INC	15,228.20	BROMLEY MOUNTAIN	940.00
ATLANTIC DETROIT DIESEL ALLISON	1,897.67	BROWN ENTERPRISES INC	700.00
AUBUCHON HARDWARE	404.26	BROWN'S RIVER MAROTTI CO	1,654.51
AVANTI ENTERPRISES LTD	4,500.00	BUSINESS INTERIORS	2,728.62
AVENET LLC	924.00	BUSINESSCARD SERVICES	1,381.00

Company Name	Paid Amount	Company Name	Paid Amount
CALEA	14,420.00	COMPROSEC CORPORATION	6,778.87
CALVARY BIBLE CHURCH	400.00	CONNECTICUT MUT LIFE INS. CO (PR)	3,380.00
CAMEROTA TRUCK PARTS	2,150.00	CONTOUR DESIGN INC	419.80
CARDIAC SCIENCE CORP	1,268.77	CONTROLLED POWER CO INC	11,455.75
CARGILL INC	306,898.37	CORELOGIC	1,109.09
CARLETON LAIRD III	772.66	CORRETTE & ASSOCIATES	76,730.50
CARRARA'S SERVICES	1,495.00	COTT SYSTEMS INC	14,974.81
CARRINGTON EXTERIOR	364.00	COUNTRY HOME PRODUCTS INC	480.43
CARROT-TOP INDUSTRIES INC	1,947.52	COUNTRYSIDE GLASS CORP	1,317.85
CARTIER MEATS	817.50	COURTYARD MARRIOTT-MANCHESTER	468.70
CASELLA CONSTRUCTION INC	26,136.71	CPJ BUILDERS CO	970.00
CASELLA HYDRAULICS	643.55	Cragins SERVICE STATION	2,880.81
CASELLA WASTE MGT INC 50	374,469.76	CRAIG GHIO	396.00
CASELLA WASTE MGT, INC. 03	18,453.36	CREAN INC	2,750.00
CATAMOUNT WEB SOLUTIONS LLC	1,998.00	CRIME REPORTS	3,564.00
CCV BENNINGTON	870.00	CRISTINA & THOMAS CALCAGNI	470.00
CEA SOUTH INC	88,834.95	CRITERIUM-LALANCETTE ENGINEERS	685.50
CENTRAL VT COMMUNICATIONS	29,785.32	CROWNE PLAZA HOTEL	539.55
CENTRAL VT CONTRACT CLEANING	17,689.00	CUES INC	2,274.23
CENTRAL VT MOTORCYCLES INC	522.56	CVDS INC	1,663.30
CENTRAL VT PUBLIC SERVICE CORP	789,252.65	D2 FLYING EFFECTS LLC	5,455.00
CENTRAL VT TRUCK REPAIR INC	12,433.24	DALE PATTERSON	618.84
CENTRO HERITAGE SPE 6 LLC	1,000.00	DAVID & SARA KEARNS	943.73
CENTURION PROTECTION INC	500.00	DAVID COOPER	822.00
CGLIC-BLOOMFIELD EASC (PR)	60,565.41	DAVID DOENGES	490.00
CGLIC-BLOOMFIELD EASC (AP)	114,391.54	DAVID LACHANCE	1,075.70
CHAFFEE ART CENTER	970.00	DAYCO INC	4,895.00
CHARLEBOIS INC	6,501.79	DEBONIS & WRIGHT (PR)	520.00
CHARLES HEMP	550.00	DEBRA PERKINS	1,356.94
CHIEF SUPPLY CORP	1,425.39	DELL MARKETING LP	2,583.37
CHILD SUPPORT (OFFICE OF) (PR)	25,456.04	DESIGN GRAPHICS INC	911.00
CHOICE CARE CARD	3,876.00	DICK'S SPORTING GOODS	579.90
CHRIST THE KING SCHOOL	500.00	DONALD POWERS PC	1,311.13
CHRISTIE PLUMBING & HEATING	1,075.00	DORAN ROOFING CO INC	39,952.00
CHRISTOPHER BEARD	2,000.00	DOWNEAST BICYCLE SPECIALISTS	2,703.55
CHRISTOPHER BOOTH	580.44	DOWNTOWN RUTLAND PARTNERSHIP	261,477.50
CHRISTOPHER GURNEY	619.07	DRAMATIC PUBLISHING	1,486.42
CHRISTOPHER LOURAS	822.20	DROWN'S ANIMAL CONTROL SVC	520.20
CHRISTOPHER SILISKI	1,128.19	DUBOIS & KING INC	3,981.00
CINDI WIGHT	4,303.20	DUKE'S SALES & SERVICE INC	2,970.00
CITY OF RUTLAND	1,076.85	DURELL BURNS	1,335.57
CITY OF RUTLAND TREAS. OFFICE (PR)	2,020.00	EARLES TRUCK REPAIR INC	16,320.83
CLARKS TRUCK CENTER	5,925.43	EASTERN METAL/USA SIGN	2,117.81
CMC PRINTING GRAPHICS COMM INC	1,944.12	EASTERN SYSTEMS GROUP	616.92
COAST TO COAST COMPUTER	1,383.97	EASTWOOD ANIMAL CLINIC	2,068.20
COLONIAL LIFE INSURANCE (PR)	17,015.44	ED EATON FIRE TRUCK REPAIR	8,425.89
COMCAST	4,805.57	EDWARD DELAURI	604.00
COMMERCIAL BUILDING SERVICES	1,787.00	ELAINE BARKER	970.00
COMMUNITY COLLEGE OF VERMONT	906.00	ELECTRONIC DATA COLLECTION	10,020.65



Company Name	Paid Amount	Company Name	Paid Amount
ELEVATOR SALES AND SERVICE, INC	4,903.58	GENERAL & CUSTOM PRINTING	405.00
ELLCOTT & ELLCOTT, P.C. (PR)	816.00	GENERATOR MAINTENANCE SYSTEMS	5,367.42
ELSAG NORTH AMERICA LLC	1,600.00	GEORGE NOSTRAND	500.00
ENDYNE, INC	11,723.04	GHOUSEN	1,300.13
ENTENMANN-ROVIN COMPANY	2,234.75	GIANCOLA CONTRUCTION CORP	201,374.00
ENTERPRISE WIRELESS ALLIANCE	495.00	GILBERT KAHN	877.87
ENVIRONMENTAL PRODUCTS & SVS	408.00	GINA FUCCI	428.95
EQI FINANCING PARTNERSHIP III	31,665.37	GLOBE MANUFACTURING COMPANY	384.27
ERA	563.45	GOLDEN RULE CREATIONS INC	405.00
ERIC GRANDE ATTY	1,739.95	GOVT FINANCE OFFICERS ASSOC	654.00
ERIK WENER	750.00	GRAYBAR ELECTRIC CO INC	8,979.03
EVAN PILACHOWSKI	495.73	GREAT WEST RETIREMENT SVCS (PR)	145,522.20
EVERETT J PRESCOTT INC	1,294.16	GREEN MOUNTAIN ROCK CLIMBING	2,491.00
EW SLEEPER COMPANY	5,058.87	GREEN SCREEN GRAPHICS CORP	1,392.00
F W WEBB COMPANY	17,650.19	GREEN TREE SERVICING LLC	3,495.11
FABIAN EARTH MOVING INC	1,659.20	GREGORY DRAPER	1,465.00
FAIRPOINT COMMUNICATIONS INC	2,883.60	GRINOLD BROS INVESTMENTS	970.00
FARRELL DISTRIBUTING	1,891.10	GT OUTDOOR POWER EQUIPMENT	3,078.80
FASTENAL COMPANY	2,349.40	GUY BABB	22,200.00
FBI LEEDA	420.00	GW SAVAGE WATEROUT LLC	3,566.38
FBI NAA/NE	425.00	GWENDOLYN W. HARRIS, ESQ. (PR)	650.00
FBINAA-NH CHAPTER	590.00	HACH COMPANY	7,924.12
FEDERAL EXPRESS CORP	996.17	HADEKA STONE CORP	3,648.00
FERGUSON WATERWORKS	104,622.58	HANNAFORD BROS. CO.	3,982.55
FILTER BELTS INC	2,232.41	HANNAH MCMILLEN	652.12
FIRE HOOKS UNLIMITED INC	358.72	HARTE'S FLOORING INC	611.40
FIRE TECH AND SAFETY OF	5,899.45	HARTIGAN CO	1,888.00
FIREMATIC SUPPLY CO INC	2,586.36	HDR ENGINEERING INC	77,457.79
FIRST AMERICAN REAL ESTATE TAX	1,152.13	HENDY BROTHERS INC	13,685.72
FIRST LINE SECURITY INC	2,502.00	HENRY HECK	608.53
FISKE ELECTRIC LLC	1,126.09	HERITAGE FAMILY CREDIT UNION	4,869.34
FITZ VOGT ENTERPRISES INC	693.00	HIGH TECHNOLOGY SERVICES OF VT	13,110.97
FLOORMASTER LLC	1,083.45	HODGES BADGE COMPANY INC	1,012.43
FLSMIDTH KREBS INC	374.06	HOLLAND COMPANY INC	14,985.40
FOLEY DISTRIBUTING CORP	17,537.26	HOME AND FARM CENTER	1,249.52
FORMAX	722.00	HOME DEPOT CREDIT SERVICES	9,354.00
FORMULA FORD LINCOLN MERCURY	1,271.32	HOUSING TRUST RUTLAND CNTY	3,971.17
FRANCIS CIOFFI	406.54	HOWARD P FAIRFIELD LLC	6,053.56
FRANK J ZAMBONI CO INC	1,408.20	HOWARDS FIRE CONTROL	2,260.83
FRANK ZETELSKI	926.00	HOWE CENTER LTD	16,103.26
FULLER SAND & GRAVEL INC	430,013.39	HOWIE'S HOCKEY TAPE	869.91
G M W E A	450.00	HOYLE TANNER AND ASSOCIATES INC	3,000.00
G STONE SALES AND RENTALS	2,267.40	HSBC BUSINESS SOLUTIONS	4,849.23
GALETON GLOVES	887.86	HUBBARD BROTHERS, INC.	16,778.35
GALLS AN ARAMARK CO LLC	947.99	HUBBARD'S PORTABLE RESTROOMS	1,375.00
GARAVENTA USA INC	522.00	HUGH COLOMB	385.00
GARDEN TIME INC	2,999.99	HUNTER NORTH ASSOCIATES LLC	888.00
GARLANDS HOME AND GARDEN	2,564.67	HURKA CARPENTRY AND PAINTING	2,900.00
GASB	570.00	HURLEY CAVACAS JR	330.00

Company Name	Paid Amount	Company Name	Paid Amount
HYATT REGENCY	2,696.55	KAMAN INDUSTRIAL TECHNOLOGIES	1,892.16
IACP	515.00	KATHERINE JACKSON	970.00
IACP HOUSING	1,286.20	KATHLEEN KREVETSKI	506.48
IBF SOLUTIONS INC	3,235.27	KATHLEEN MOONEY	470.00
IDENTI-KIT SOLUTIONS	408.00	KATHY & GEORGE CESARSKI	571.85
IDEXX LABORATORIES INC	4,879.32	KAYLA BLANK	450.00
IKON OFFICE SOLUTIONS	32,398.51	K-D ASSOCIATES INC	1,330.00
INDEPENDENT COMPRESSOR SVC	1,034.95	KEITH PAGE	2,027.99
INFRA-RED ANALYZERS INC	1,750.00	KEITHS II SPORTING GOODS	36,833.71
INITIAL IDEAS	5,448.63	KEMIRA WATER SOLUTIONS INC	78,829.44
INNER-TITE CORP	364.17	KENLAN, SCHWIEBERT, FACEY & GOSS	1,508.79
INRELAS INC	12,295.99	KEVIN GENO	1,200.25
INTERAGE PROGRAM	2,500.00	KEVIN PRATICO	547.00
INTERNATIONAL ASSOC FIRE CHIEFS	468.00	KEYSER ENERGY	220,440.74
INTERSTATE BATTERY GREEN MTN	3,605.78	KILLINGTON ADVENTURE CENTER	924.00
IRA B. LOBEL	1,865.00	KING SUPPLY CO	352.29
IROQUOIS MANUFACTURING CO	2,996.00	KINNEY PIKE/RUTLAND	11,172.00
IRVING ENERGY	13,482.53	KIWANIS FOUNDATION NEW ENGLAND	600.00
ISG THERMAL SYSTEMS USA INC	742.00	KME FIRE APPARATUS	30,707.08
ITT WATER AND WASTEWATER USA	6,682.00	KOMLINE SANDERSON	4,079.18
J & R SPRINKLER CO	631.72	KUHN STEPHEN (PR)	1,551.93
J R BULLOCK	970.00	L E WEED & SON, LLC	8,178.00
JAMAICA COTTAGE SHOP INC	1,395.00	L W GREENWOOD AND SONS INC	908.12
JAMES CHADWICK	744.33	LAB SAFETY SUPPLY INC	493.25
JAMES JORDAN	1,550.00	LADABOUCHE FURNITURE INC	2,124.00
JAMES MANNING	1,973.18	LAFOND'S AUTO	959.50
JAMES MILLS SR	1,080.00	LAMOUREUX & DICKINSON	4,749.56
JANET O'BRIEN	354.75	LARRY BOYLE	1,016.00
JARED JOHNSON	850.00	LAVALLEY BUILDING SUPPLY	8,492.07
JASON JOHNSON	1,301.65	LAWES AGRICULTURAL SERVICE	2,397.50
JASON WILLMAN	330.74	LCS CONTROLS INC	3,018.00
JAY THOMAS	385.96	LEWIS HOTALING	986.36
JBC SAFETY PLASTIC INC	2,098.50	LHS ASSOCIATES, INC	5,478.40
JCI JONES CHEMICALS INC	73,952.31	LIGHTHOUSE UNIFORMS CO	2,439.10
JENNIFER LYNN HOGAN	2,320.50	LINCOLN NAT'L LIFE INS CO (PR)	572.00
JOHN BERNHARD	783.66	LITLON LOAN SERVICING	3,202.58
JOHN C STEWART AND SON INC	4,583.17	LJS TRUCKING	1,640.00
JOHN COVELL	970.00	LORI BAXTER	375.00
JOHN DEBLASIO	2,395.16	M & K COMMERCIAL DIVING	999.00
JOHN HOCK	1,094.50	M & M EXCAVATING INC	534,058.05
JOHN MCKEARIN	496.66	MAC STEEL COMPANY (AP)	3,618.22
JOHN PEDONE	691.70	MAGEE OFFICE PLUS	5,073.23
JOHNSON ENERGY INC	228,544.44	MAHER CORPORATION	6,023.13
JONATHAN BLAKE	28,000.00	MARBLE CITY SWING BAND	1,000.00
JONATHAN'S RESTAURANT	1,015.00	MARILYN SHELTON	2,825.00
JOSEPH P CARRARA AND SONS INC	27,650.73	MARK GIBEAULT	1,440.00
JOSEPH SILISKI	345.12	MARKOWSKI EXCAVATING INC	1,877.00
JOYCE BLONGY	304.00	MARTHA WELCH	970.00
JULIE TRIPODI	1,445.50	MARY BRISSON	970.00



Company Name	Paid Amount	Company Name	Paid Amount
MARY WASSERMAN	801.49	NBF ARCHITECTS P.C.	56,450.92
MASS MUTUAL (PR)	12,962.60	NCL OF WISCONSIN INC	5,839.70
MASS MUTUAL VA (PR)	90,719.00	NEAL JORDAN	875.00
MASSACHUSETTS PORT AUTHORITY	1,750.00	NELSON PAINT COMPANY	486.36
MAYER & MAYER (PR)	1,025.00	NEOPOST USA INC	1,180.00
MCCORMACK MACHINE CO INC	1,150.00	NEW ENGLAND DISPATCH LLC	1,309.58
MCKEE GIULIANI AND CLEVELAND	400.00	NEW ENGLAND EMERGENCY EQUIP	474.00
MCLEODS SPRING & CHASSIS	427.31	NEW ENGLAND MUNICIPAL	750.00
MCMASTER CARR SUPPLY CO	2,556.26	NEW ENGLAND MUNICIPAL RESOURCE	8,548.94
MEADOWMERE RESORT	3,960.20	NEW ENGLAND SERVICE GROUP	12,410.74
MELANSON CO INC	1,396.92	NEW ENGLAND SPORTS SALES INC	11,664.52
MELANSON COMPANY INC	1,487.88	NEXTEL COMMUNICATIONS	14,233.28
MELEN & SONS	2,175.00	NFPA	2,683.80
MELISSA MCLEOD	2,426.00	NFPA CERTIFICATION DEPT	990.00
MEMPHIS NET & TWINE CO INC	765.24	NH DEPT OF HEALTH & HUMAN SVS(AP)	355.50
MERCHANTS BANK (PR/941)	1,175,999.24	NH DEPT OF HEALTH & HUMAN SV (PR)	25,723.60
MERRITT, LYNN (PR)	300.00	NICK MCCARDLE	816.76
MES-NY INC	14,560.79	NOAH CROWTHER	300.00
MHQ MUNICIPAL VEHICLES	59,350.00	NOBLE ACE HARDWARE	30,626.25
MICHAEL NOTTE	789.17	NOLANS AUTO REPAIR	1,421.25
MICHELE FAY	600.00	NORTH AMERICAN EQUIP UPFITTERS	6,153.09
MICHELE PERRY	401.54	NORTHEAST CHIMNEY SERVICE	1,200.00
MICROCHECK INC	455.74	NORTHEAST MAILING SYSTEMS LLC	998.50
MID AMERICA SPORTS ADVANTAGE	2,290.02	NORTHERN NURSERIES INC	17,891.25
MIDDLEBURY YOUTH LACROSSE CLUB	1,375.00	NORTHERN SAFETY COMPANY INC	992.80
MILL RIVER LUMBER LTD	2,740.00	NORTHERN TOYOTALIFT	449.00
MILTON SANDERSON	478.00	NORTHLAND HOLDER INC	4,616.63
MINDY HASTINGS	1,648.32	NORTHSTAR FIREWORKS	2,500.00
MINUTEMAN VT PRINT AND MAIL	4,837.24	NORTRAX INC	1,174.94
MISTY MEADOWS SPRING WATER	902.90	OFFICE EQUIPMENT FINANCE SVS	3,227.32
MITCHELL LECLAIR	2,600.00	OGUNQUIT PLAYHOUSE FOUNDATION	3,477.00
MITCHELLS TEES	1,389.00	OLD DOMINION BRUSH COMPANY	2,890.00
MKF PROPERTIES LLC	2,450.00	ONE COMMUNICATIONS CORP	40,843.76
MODERN CLEANERS	17,630.00	ONE RING A DING	5,535.64
MOFFETT TURF EQUIPMENT	1,510.78	ONE TO ONE PROGRAM	6,000.00
MONSON COMPANIES, INC.	13,829.24	OTIS ELEVATOR CO	2,743.32
MOON BROOK MANAGEMENT CO	11,952.07	OTTER CREEK ENGINEERING INC	173,201.27
MORGAN GOLDEN	506.54	OTTER VALLEY SUPPLY	873.40
MOUNTAIN GLASS CORP	2,068.06	OVERHEAD DOOR COMPANY	5,394.75
MOUNTAIN MEADOWS LODGE	645.50	P R I A C (PR)	272,956.31
MRT TRACK EQUIPMENT INC	982.61	P R I A C (AP)	555,109.42
MUNICIPAL SUPPLY SALES CO	1,039.43	PAMELA PETRIE	1,311.92
MUSCO CORPORATION LLC	2,174.84	PARAMOUNT THEATRE	28,243.00
MUSIC THEATRE INTERNATIONAL	5,640.00	PARROS GUN SHOP	10,366.31
N E W W A	370.00	PATRIOT PROPERTIES INC	6,600.00
NANCY BARKER	503.26	PAUL CROSSMAN JR	349.25
NANCY MANNING	935.00	PENN VALLEY PUMP CO INC	3,885.80
NATHANIEL ELWERT	694.94	PEOPLE'S UNITED BANK RETIREMENT	11,010.00
NATIONAL RECREATION & PARK ASSN	348.00	PERMALINE CORP OF NEW ENGLAND	6,265.40

Company Name	Paid Amount	Company Name	Paid Amount
PETER KELLEY	1,139.80	ROBERT BLACK	1,722.83
PETE'S TIRE BARNS INC	3,847.94	ROBERT BUSHEY	513.00
PHEAA (PR)	3,034.52	ROBERT SARGENT	485.91
PINK RIBBON BUTTERFLY PROJECT	1,015.00	ROBERT SCHLACHTER	1,338.82
PIONEER MOTORS & DRIVES INC	7,288.24	ROBERT WOLVEN JR	461.00
PISTOLS AND ROSES	1,050.00	ROCK - N- RESCUE	3,260.30
PITTSFORD SMALL ENGINE REPAIRS	1,077.00	ROD ROOT	827.00
PIZZAGALLI CONSTRUCTION CO	183,500.00	ROD'S ELECTRIC MOTOR REPAIR	422.03
POLICE BENEVOLENT ASSOC. (PR)	9,090.00	ROGER DUMAS	1,232.23
POLYGUARD PRODUCTS INC	1,712.20	ROLFE INDUSTRIES INC	1,568.00
POM INCORPORATED	1,820.89	ROSEMARY KENNEDY	515.50
POSTMASTER	320.00	ROSENS UNIFORMS	875.25
POTTER PLUMBING AND HEATING INC	2,711.93	ROTELLA BUILDING MATERIALS INC	3,796.77
POWER & TEL	2,534.12	ROUSE TIRE SALES	1,152.66
POWERPLAN	23,008.45	ROUSSEAU PLUMBING AND HEATING	2,879.00
PRATICO'S LANDSCAPING & FENCE CO	1,575.00	ROYAL GROUP	730.27
PREMIER COACH CO INC	4,983.00	RSVP	8,475.00
PRINTELECT	4,562.35	RUDOLPH BARNES	583.04
PROCTOR YOUTH LEAGUE	300.00	RUGS & REMS	2,035.34
PRORIDER INC	2,065.90	RUTLAND AREA FARM & FOOD LINK	2,057.40
PUMP SERVICE AND SUPPLY OF TROY	9,143.60	RUTLAND AREA HOSPICE INC	8,000.00
Q C SERVICES	2,779.86	RUTLAND AREA VISITING NURSE	35,000.00
QPR	17,232.05	RUTLAND CITY BAND	6,500.00
QUALITY BICYCLE PRODUCTS INC	4,808.03	RUTLAND CITY PETTY CASH	1,052.96
QUICKPRINT OF RUTLAND	3,242.44	RUTLAND COMMUNITY HOUSING 1	750,000.00
QUIRK BROS	1,940.00	RUTLAND COUNTY AGRICULTURAL	344.48
R B ALLEN CO INC	4,593.44	RUTLAND CTY GIRLS SOFTBALL ASSN	850.00
R C ALLEN COMMUNICATIONS	345.00	RUTLAND CTY HUMANE SOCIETY	14,500.00
RADIO COMMUNICATIONS MGMT INC	1,077.54	RUTLAND CTY SOLID WASTE DISTRICT	1,255.32
RAMUNTOS PIZZA	505.40	RUTLAND CTY WOMENS NETWORK	10,000.00
RAY BEANE INC	15,985.27	RUTLAND ECONOMIC DEVELOPMENT	2,530.00
RAYMOND DEAN	459.99	RUTLAND FREE LIBRARY	627,265.00
RBG INC	2,921.92	RUTLAND HERALD	10,047.06
RED RIVER COMPUTER INC	26,432.00	RUTLAND HISTORICAL SOCIETY INC	4,750.00
REGIONAL AMBULANCE SERVICE INC	86,983.75	RUTLAND MENTAL HEALTH	321.00
RENAISSANCE NASHVILLE HOTEL	971.11	RUTLAND POLICE UNION LOCAL 1201	10,000.00
REYNOLDS AND SON INC	13,000.06	RUTLAND PRINTING COMPANY INC	2,986.55
RHOMAR INDUSTRIES INC	4,128.23	RUTLAND PUBLIC SCHOOLS	3,070,302.61
RICHARD A SHERBURNE INC	360.86	RUTLAND REDEVELOP AUTHORITY	66,761.76
RICHARD BLONGY	376.63	RUTLAND REG. CHAMBER COMMERCE	537.50
RICHARD PECK	395.49	RUTLAND REG. MEDICAL CENTER	2,604.44
RICHARD REED AND SON INC	5,100.00	RUTLAND REG. PLANNING COMMISSION	750.00
RICHARD RUANE	400.00	RUTLAND RUBBISH	2,221.88
RICHARD WEBSTER	10,000.00	RUTLAND UNITED NEIGHBORHOOD	131,500.00
RICK REDINGTON	900.00	RUTLAND VETERINARY CLINIC	638.00
RIEDEL SHOES INC	2,497.23	S & E ENTERPRISES	470.00
RK MILES	371.03	S & S WORLDWIDE INC	1,288.40
ROBERT & LINDA AMELANG	1,044.75	S D IRELAND CONCRETE CONST	8,140.02
ROBERT B ALLEN	1,123.00	S.E. BENSON	95,842.48



## Appendix VI

Company Name	Paid Amount	Company Name	Paid Amount
SALVATORE J BELLOMO	10,400.00	SUSTAINABLE RUTLAND	7,500.00
SAM FRANK INC	5,664.31	SYSTEMS EAST INC	888.00
SAMUEL FRENCH INC	2,920.00	TAMMY BROWN	1,645.00
SANEL AUTO PARTS CO	6,141.25	TASER INTERNATIONAL	489.90
SASKIA GROOM	2,178.34	TD BANKNORTH (PAYROLL 941 TAX)	1,313,658.47
SCHWAAB INC	806.62	TD EQUIPMENT FINANCE INC	47,631.66
SCOTT TUCKER	2,706.12	TED R HUBBARD SR	1,390.00
SCRANTON APPRAISALS INC	1,350.00	TENCO NEW ENGLAND INC	19,461.90
SECOND CITY LLC	470.00	TERRACON CORPORATION	356.00
SECURSHRED INC	881.00	THE BURLINGTON FREE PRESS	853.00
SENSIBLE SOLUTIONS & SUPPORT	6,714.93	THE FORT MILLER CO INC	19,230.30
SEYFARTH SHAW LLP	13,173.30	THE INNS & SPA AT MILLS FALLS	1,152.88
SHANNON CHEMICAL CORPORATION	36,230.20	THE PRUDENTIAL INSURANCE CO (PR)	14,939.16
SHAPIRO'S COUNTRY DEPT STORE	3,590.75	THE SHARPENING SHED	611.00
SHARON KEENE	403.76	THIELSCH ENGINEERING INC	36,789.73
SHARP & CO PRINTERS	8,247.00	THOMAS JOYCE	350.00
SHAWN HUDGELL	756.00	TI SALES INC	78,675.46
SHELBURNE LIMESTONE CORP	7,392.21	TIRELOCK	410.00
SHERWIN WILLIAMS	8,014.33	TITLE SOURCE INC	995.49
SHERYL BURGESS	879.20	TOOLCRAFT RENTAL AND SALES	905.72
SHIRLEY DAVIDSON	427.50	TOWN OF MENDON	46,444.14
SKI DOOR INC	1,397.00	TOWN OF RUTLAND	17,476.52
SLATE VALLEY ELECTRIC INC	2,869.80	TRACY ADAMS	1,315.00
SOUTH SHORE DISTRIBUTING LLC	8,967.33	TRAFFIX DEVICES INC	3,398.10
SOUTHWESTERN VT COUNCIL AGING	20,000.00	TREAS. STATE OF NEW HAMPSHIRE	400.00
SOUTHWORTH MILTON	54,407.99	TREAS. STATE OF VERMONT	29,300.35
SOVERNET COMMUNICATIONS	8,829.67	TREES INCORPORATED	325.00
SPECTORSOFT CORPORATION	7,045.00	TYLER TECHNOLOGIES INC	1,290.10
STADIUM SYSTEMS INC	4,238.89	U S POSTAL SERVICE	12,560.08
STANDARD INSURANCE COMPANY	10,361.75	UNH	460.00
STANTEC CONSULTING SERVICES	4,638.23	UNION SECURITY (PR)	1,820.00
STAPLES BUSINESS ADVANTAGE	20,701.67	UNITED PARCEL SERVICE	422.93
STAPLES CREDIT PLAN	474.96	UNITED STATES TREASURY	750.00
STATE OF VERMONT	8,488.54	UNITED WAY OF RUTLAND CTY (PR)	510.00
STATE OF VERMONT	591.00	UPPER VALLEY AQUATIC CENTER	525.00
STATE OF VERMONT	426.00	US BANCORP SVC PROVIDERS	569.96
STEPHANIE JONES	3,561.95	USA BLUEBOOK	5,530.85
STEPHANIE RAMIREZ	1,000.00	UTILITRONICS	772.67
STEPHANIE WRIGHT	412.02	VACE INSURANCE CHAMBER BEN.	2,430.00
STEPHEN LONG	1,089.98	VAILLANCOURT TREE-LANDSCAPE	24,205.00
STEPHEN MARRO	1,815.50	VALK MANUFACTURING COMPANY	3,820.10
STEVE DAVINE	776.60	VALLEY LACROSSE	325.00
STEVEN LONGLEY	1,096.84	VANTIUM CAPITAL INC	935.69
STEWART'S SHOPS CORP	2,360.60	VELLANO BROTHERS INC	2,950.45
STITZEL, PAGE & FLETCHER P.C.	11,939.72	VENTEK INTERNATIONAL	361.87
STONEHEDGE GOLF COURSE	300.00	VERIZON WIRELESS	9,054.48
STRICTLY SPEAKING	3,345.00	VT AGENCY OF TRANSPORTATION	497.78
STUDENT CRAFTS CORP	1,810.00	VT AMATEUR SOFTBALL ASSOC	735.00
SUPERCO SPECIALTY PRODUCTS	334.00	VT CAL RIPKEN BASEBALL LEAGUES	320.00

Company Name	Paid Amount	Company Name	Paid Amount
VT COMMERCIAL REFRIGERATION	9,120.89	WHITE RIVER PAPER COMPANY	3,722.32
VT DEPARTMENT OF HEALTH	2,070.00	WILK PAVING INC	132,736.32
VERMONT DEPT OF LABOR	32,939.93	WILKEM SCIENTIFIC LTD	2,045.50
VERMONT DEPT OF PUBLIC SAFETY	22,378.00	WILLIAM & ADELE WINK	497.40
VERMONT DEPT OF TAXES	491.00	WILLIAM LOVETT	861.42
VERMONT DIGITAL	35,599.32	WILLIAM SANTWIRE	479.35
VT INFORMATION CONSORTIUM T	435.00	WINDWARD PETROLEUM	6,116.93
VERMONT JUDICIAL BUREAU	5,600.00	WINMILL EQUIPMENT CO INC	1,051.12
VT LEAGUE OF CITIES AND TOWNS	18,307.00	WOODARD MARINE INC	560.00
VERMONT MUNICIPAL BOND BANK	104,425.10	YANKEE ELECTRIC SUPPLY	22,903.97
VERMONT RAILWAY INC	3,968.39	YANKEE PAINT	525.39
VERMONT STATE PARKS	300.00	ZALINGER CAMERON & LAMBEK PC	3,572.00
VERMONT STATE TREASURER	10,166.67	ZEE MEDICAL INC	2,378.87
VERMONT STATE TREASURER	580.00		
VERMONT SYSTEMS INC	8,387.36		
VERMONT WORKS FOR WOMEN	498.00		
VILLAGE CAR WASH INC	1,008.00		
VIS CONSTRUCTION CONSULTANTS	6,372.00		
VISION SERVICE PLAN	31,410.67		
VLCT PACIF	62,338.00		
VLCT PROPERTY AND CASUALTY	1,098,168.00		
VOSS SIGNS LLC	687.00		
VRPA-VT RECREATION PARKS ASSN	32,982.00		
VT AGENCY NATURAL RESOURCES	12,873.20		
VT CRIMINAL JUSTICE TNG COUNCL	982.00		
VT DEPT OF HEALTH LABORATORY	3,264.00		
VT DEPT OF TAXES (PAYROLL)	336,651.73		
VT DEPT OF TAXES (PR) WAGEGAR)	780.00		
VT ELEVATOR INSPECTION SVS, INC	575.00		
VT RURAL WATER ASSOC	896.00		
W B MASON CO INC	6,526.84		
W2007 EQUITY INNS REALTY LLC	3,063.50		
WALMART	500.00		
WARREN CONNER	3,927.35		
WARREN THOMAS BLAIR	851.00		
WASHINGTON HILTON	1,857.96		
WATERSLIDE WORLD	1,828.00		
WEIR SPECIALTY PUMPS	876.81		
WELLS COMMUNICATION SERVICE	30,625.63		
WELLS FARGO HOME MORTGAGE	2,114.15		
WENDY BEATTIE	669.00		
WENDY BISSELL	1,314.77		
WENDY SCHNEIDER	388.75		
WENDY WILTON	1,092.58		
WEST PAYMENT CENTER	5,634.84		
WESTON & SAMPSON ENGINEERS	660.00		
WEYBRIGHT & ASSOCIATES INC	14,942.60		
WHEELING PARK COMMISSION INC	1,500.00		
WHELEN ENGINEERING COMPANY	1,067.55		

<u>Part I Crimes</u>	<u>FY-11</u>	<u>FY-10</u>	<u>FY-06</u>	<u>FY-01</u>	<u>FY-96</u>	<u>FY91</u>	<u>FY86</u>
Homicide	0	0	1	2	0	0	0
Rape	7	20	8	15	51	5	5
Robbery	9	16	6	16	1	7	7
Aggravated Assault	21	25	21	20	17	15	23
Burglary	169	138	115	198	100	270	224
Theft	599	636	698	753	639	1093	754
Auto Theft	19	23	38	36	46	155	75
Arson	0	4	30	6	5	2	16
<u>Total Part I Crimes</u>	<u>824</u>	<u>862</u>	<u>917</u>	<u>1046</u>	<u>859</u>	<u>1547</u>	<u>1104</u>

<u>Part II Crimes</u>	<u>FY-11</u>	<u>FY-10</u>	<u>FY-06</u>	<u>FY-01</u>	<u>FY-96</u>	<u>FY91</u>	<u>FY86</u>
Forgery	6	7	12	22	18	31	32
Fraud/Bad Checks	55	46	88	126	39	96	75
Embezzlement	3	0	2	7	5	5	3
Stolen Property	12	7	9	4	16	88	49
Vandalism	244	295	383	369	382	754	571
Weapons	5	3	10	11	2	2	0
Sex Offenses	26	32	24	23	17	59	66
Drug Offenses	52	65	98	39	46	41	114
Offenses Against Family/Child	59	71	104	354	297	116	47
Liquor Violations	37	29	66	59	40	68	26
Disorderly Conduct	831	776	708	485	556	678	403
Simple Assault	103	142	126	185	179	219	204
All Other Crimes	342	370	440	330	154	464	398
<u>Total Part II Crimes</u>	<u>1775</u>	<u>1843</u>	<u>2070</u>	<u>2014</u>	<u>1751</u>	<u>2621</u>	<u>1988</u>
<u>TOTAL PART I AND II CRIM</u>	<u>2599</u>	<u>2705</u>	<u>2987</u>	<u>3060</u>	<u>2610</u>	<u>4168</u>	<u>3092</u>

	<u>FY-11</u>	<u>FY-10</u>	<u>FY-06</u>	<u>FY-01</u>	<u>FY-96</u>	<u>FY91</u>
<u>Total Accidents</u>	<u>574</u>	<u>586</u>	<u>856</u>	<u>916</u>	<u>869</u>	<u>1055</u>
Fatals	1	0	0	0	2	3
Personal Injury	111	49	69	68	82	126
Property Damage	448	526	770	834	783	833
Hit & Run Accidents	14	11	17	14	2	93
<u>Total Motor Vehicle Citations</u>	<u>3615</u>	<u>3610</u>	<u>5747</u>	<u>1812</u>	<u>1469</u>	<u>2308</u>
Driving Under the Influence	58	53	82	63	103	83
Driving Under Suspension	185	227	472	115	156	144
Speeding	751	1049	1577	723	426	656
All Other	2621	2281	3616	911	784	1425
<u>Parking Enforcement</u>						
Total Tickets Issued	6391	5177	9538	9383	4847	14065
<u>Response to Alarms</u>	264	287	479	601	690	1047
<u>Total Police Incidents</u>	13234	13618	12677	13456	11159	16467
<u>Total Police Criminal Arrests</u>	534	511	631	570	807	901
<u>Internal Affairs Investigations</u>	<u>1</u>	<u>6</u>	<u>4</u>	<u>3</u>	<u>8</u>	<u>29</u>
Sustained	0	4	1	1	3	8
Non-Sustained	0	1	3	2	1	18
Under Investigation	1	1	0	0	4	3
<u>Employee Commendations Recd</u>	27	29	66	60	54	74
<u>Animal Control</u>						
Total Number of Calls	623	677	599	800	565	1470
Warnings Issued to Dog Owners	6	16	12	12	29	56
Fines Issued	37	40	35	49	8	8
Total Animals Impounded	125	105	144	238	549	511
<u>Sexual Offender Registry</u>		114	90			
In M.V.R.C.F.		135	135	145		
FSU Furlough		82	96	92		
Probation		381				
Parole		57				



RUTLAND FREE LIBRARY ASSOC., INC.  
Report of the Treasurer  
July 1, 2009 - June 30, 2010

**INCOME**

## Tax Appropriations

City of Rutland	\$	627,285
Town of Rutland	\$	77,391
Mendon	\$	19,699
Ira	\$	2,415
Tinmouth	\$	2,415

Lawrence Trust	\$	2,059
Nella Grimm Fox Trust	\$	116,009
Consolidated Endowments	\$	24,250
Fund Raising & Grants	\$	59,523
Fees, incl Non Resident cds	\$	51,730
Friends of the Library	\$	6,459

Total Operating Income \$ 989,234

**EXPENSE**

Books & Periodicals	\$	53,700
Software	\$	13,404
Audio Visuals & Programming	\$	25,606
Supplies & Services	\$	99,058
Salaries & Wages	\$	516,624
Employee Benefits	\$	244,881
Building Maintenance	\$	72,329
USDA Equipment grant exp	\$	35,706
Miscellaneous & inv fees	\$	6,453

Total Operating Expenses \$ 1,067,763

Excess of Expenses over Income \$ (78,528)

Unrealized Gain (Loss) \$ 79,190  
Other Income \$ 79,190

**NET Income** \$ 662

Respectfully submitted,

Russell North, Treasurer

**DEPARTMENT OF EDUCATION  
RUTLAND PUBLIC SCHOOLS**

6 Church Street  
Rutland, Vermont 05701

**SUPERINTENDENT OF EDUCATION**

Mary E. Moran

**ASSISTANT SUPERINTENDENT**

Robert S. Bliss

**CHIEF FINANCIAL OFFICER**

Peter P. Amons

**DIRECTOR OF SUPPORT SERVICES**

Eloise S. McGarry

Per Pupil Costs and Enrollment

For the School Year Ended - June 30, 2011

TOTAL EXPENSES: (Audited).....	\$47,040,182
Elementary.....	\$7,263,083
Secondary.....	\$12,522,445
Area Stafford Technical.....	\$5,476,408
Other including State/Federal & District Support Grants.....	\$21,778,246

## Enrollments and Average Daily Membership (ADM\*):

	Enrollment	ADM*
All Schools	2741	2416.80
Elementary	1202	1122.37
Secondary	1310	1243.34
Stafford Technical Center	163	***

\* ADM includes resident students only.

\*\*\* The ADM enrollments at the Stafford Technical Center are counted at the home high school of residency as secondary students.

## RUTLAND PUBLIC SCHOOLS BUDGET

	July 1, 2010 June 30, 2011	July 1, 2011 June 30, 2012
District	\$4,590,947.00	\$3,112,584.00
Elementary	\$9,105,584.00	\$9,184,210.00
Support Services	\$7,929,447.00	\$9,503,082.00
High School	\$9,939,522.00	\$9,015,325.00
Middle School	\$3,919,200.00	\$3,319,983.00
Vocational	\$3,814,447.00	\$3,790,455.00
Adult	\$380,755.00	\$389,240.00
State and Federal Grants	\$4,101,752.00	\$4,851,546.00
Lunch	\$1,228,050.00	\$1,215,856.00
<b>GRAND TOTAL BUDGET</b>	<b>\$45,009,704.00</b>	<b>\$44,382,281.00</b>

## ANTICIPATED RECEIPTS

	July 1, 2010 June 30, 2011	July 1, 2011 June 30, 2012
Balance	\$1,500,000.00	\$800,000.00
Tuition	\$3,761,047.00	\$3,455,195.00
Interest	\$30,000.00	\$5,000.00
Miscellaneous	\$97,000.00	\$5,000.00
State education Fund*	\$26,334,690.00	\$26,046,670.00
Transportation	\$235,000.00	\$250,000.00
Driver Education	\$18,000.00	\$15,000.00
Voc. Tuition and Grants	\$4,156,165.00	\$3,685,014.00
Athletic Receipts	\$48,000.00	\$45,000.00
Lunch	\$1,228,050.00	\$1,215,856.00
Federal and State	\$4,101,752.00	\$4,851,546.00
Special Education Reimbursement	\$3,500,000.00	\$4,008,000.00
<b>GRAND TOTAL RECEIPTS</b>	<b>\$45,009,704.00</b>	<b>\$44,382,281.00</b>

\*In FY10 Rutland City Homestead Tax Payments to the State Education Fund net of prebates and rebates, are \$4,436,581. FY10 Rutland City Non-Residential Tax payment are \$ 7,425,159 for total payments into the Educational fund of \$ 11,861,740 toward the cost of educating all Vermont schoolchildren.

## RUTLAND SCHOOL DEPARTMENT

In accordance with Rutland City Board of Education Policies, a free appropriate public education for all children with disabilities is guaranteed. If your child is disabled, or you know of a child with a disability from birth through age 21 who is not currently being served, please contact the Support Services Office at 773-1917.

## APPENDIX XI

**Fiscal Year 2011**  
**City of Rutland, Vermont**

## AUDITED FINANCIAL STATEMENTS



CITY OF RUTLAND, VERMONT  
AUDITED FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2011

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**CORRETTE & ASSOCIATES**

CERTIFIED PUBLIC ACCOUNTANTS

P. O. Box 4039 • St. Johnsbury, VT 05819 • (802) 748 - 4858

Toll Free (888) 748 - 4867

FAX (802) 748 - 2497

**INDEPENDENT AUDITORS' REPORT**

To the Board of Aldermen  
City of Rutland  
Rutland, Vermont

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Rutland, Vermont, as of and for the year ended June 30, 2011, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City of Rutland, Vermont's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Rutland, Vermont as of June 30, 2011, and the respective changes in financial position, and where applicable, cash flows thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note IV.G to the financial statements, the City has changed its measurement of the value of long-term receivables during fiscal year ended June 30, 2011.

In accordance with Government Auditing Standards, we have also issued a report dated February 14, 2012 on our consideration of the City of Rutland, Vermont's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our



testing of internal controls over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary information on pages 3 through 12 and pages 52 and 53 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Rutland, Vermont's financial statements as a whole. The combining and individual non-major governmental funds financial statements are presented for purposes of additional analysis and are not a required part of the financial statements. The combining and individual non-major governmental funds financial statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Corrette & Associates, P.C.

February 14, 2012

Vermont License #092-0000130

## MANAGEMENT'S DISCUSSION AND ANALYSIS FISCAL YEAR ENDED JUNE 30, 2011

Presented here is Management's Discussion & Analysis report for the City of Rutland, Vermont for the fiscal year ended June 30, 2011. Responsibility for both the accuracy of the data and the completeness and fairness of this presentation, including all disclosures, rests with management. To the best of our knowledge and belief the data contained herein is accurate in all material respects. This data is reported in a manner designed to fairly present the City's financial position and the result of operations of the various funds of the City. All disclosures necessary to enable the reader to gain an accurate understanding of the City's financial activities have been included.

The City is responsible for establishing an accounting and internal control structure designed to ensure that the physical, data, informational, intellectual, and human resource assets of the City are protected from loss, theft, and misuse and to ensure that adequate accounting information is maintained and reported in conformity with generally accepted accounting principles (GAAP). Management also strives to ensure that these assets are put to good and effective use. The internal control structure is designed to provide reasonable assurance that these objectives are attained.

### Financial Highlights

- The assets of the City of Rutland exceeded liabilities at June 30, 2011 by \$29,626,062, comprised of investment in capital assets, net of related debt and restricted funds.
- The City's total net assets increased due to an increase in cash in both governmental and the proprietary funds and a reduction in both current and long term liabilities.
- Total unrestricted net assets in the proprietary funds are a deficit of \$490,439 at year end, an improvement of \$3,613,122 from the prior year.
- The City's General Fund fund balance increased by \$9,889. A budgeted decrease of \$725,744 was expected, due to the application of prior year's surplus toward the tax rate.
- The General Fund fund balance at year end is \$3,840,583 or 22.13% of General Fund revenues, and the unassigned fund balance in the General Fund was \$2,794,074 or 16.10% of General Fund revenues.
- The City implemented GASB statement 54 which changes the terminology and classifications used in reporting governmental fund balances, for greater clarity and compliance with standards.
- The Water Fund and Sewage Disposal Fund had cash at June 30, 2011, whereas no proprietary fund had cash at the end of the prior year.



Overview of the Financial Statements

The financial statements presented herein include all of the activities of the City using the integrated approach as prescribed by GASB Statement 34.

This discussion and analysis is intended to serve as an introduction to the City's financial statements. The basic financial statements comprise three components:

- 1. Government-wide financial statements
- 2. Fund financial statements
- 3. Notes to the basic financial statements

Government-Wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the City's finances, in a manner similar to most private-sector companies.

The statement of net assets presents information on all of the City's assets and liabilities, with the difference between the two reported as net assets. Over time, increases and decreases in net assets may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All of the current year's revenue and expenses are taken into account regardless of when cash is received or paid.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All the funds of the City can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on current period inflows and outflows of spendable resources, as well as spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the City's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between the governmental activities statement of net assets and statement of activities.

The City maintains sixteen individual governmental funds. Information is presented in the governmental fund balance sheet and the statement of revenues, expenditures, and changes in fund balances for the General Fund, which is considered a major fund. The remaining non-major government funds are included in supplemental schedules.

The City adopts an annual appropriation budget for its General Fund. A budgetary comparison has been provided for the General Fund with adopted budget to demonstrate compliance with the budget.

The City has seven fiduciary funds which are used to account for resources not owned by the City. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the City's own programs.

Notes to the Basic Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Government-Wide Financial Analysis

Net Assets at June 30 are as follows:

	2011 Total Primary Government	2010 Total Primary Government
Current and Other Assets:		
Current Assets	12,927,680	8,709,535
Capital Assets	47,199,249	49,972,512
Other Assets	1,169,957	1,412,493
Total Assets	\$ 61,296,886	\$ 60,094,540
Current and Other Liabilities:		
Long-term bonds and capital leases payable	15,129,185	16,836,220
Compensated absences payable	2,654,156	3,061,282
Other post employment benefits payable (OPEB)	12,290,283	15,443,844
Other liabilities	1,597,200	909,899
Total Liabilities	\$ 31,670,824	\$ 36,251,245
Net Assets:		
Invested in capital assets, net of related debt	32,070,064	33,136,292
Restricted for specific purposes	2,216,466	1,930,664
Unrestricted	(4,660,468)	(11,233,661)
Total net assets	\$ 29,626,062	\$ 23,833,295



Statement of Activities

The Statement of Activities reports total operating expenses and change in net assets for the year ending June 30, 2011:

	2011 Total Primary Government	2010 Total Primary Government
Program Revenues:		
Charges for services	9,635,775	8,847,188
Operating grants	804,343	1,083,969
Capital grants & contributions	828,197	437,927
Total Program Revenues	\$ 11,268,315	\$ 10,369,084
General Revenues:		
Property Tax assessments (Includes PILOT)	13,829,903	13,135,840
Rooms, Meals & Entertainment Tax	447,386	441,157
Interest and investment earnings	74,767	183,475
Donations	240,124	551,610
Change in Other Post Employment Benefits	3,153,550	-
Sale of fixed assets, stock	-	400
Transfers	22,063	-
Miscellaneous	50,726	119,387
Total general revenues	\$ 17,818,519	\$ 14,431,869
Total revenues	\$ 29,086,834	\$ 24,800,953
General Expenses:		
General government	3,669,047	2,978,044
Public safety	7,653,274	7,696,023
Highways & Streets	2,259,572	2,089,077
DPW Administration	1,121,428	1,111,299
Economic Development	181,317	132,598
Culture & recreation	2,395,406	2,506,126
Total governmental activities:	\$ 17,280,044	\$ 16,513,167
Business-type activities	5,257,700	6,745,119
Total Primary Governmental activities	\$ 22,537,744	\$ 23,258,286
Change in net assets:		
Net assets-beginning of year (restated)	23,076,972	22,290,628
Net assets-end of year	29,626,062	23,833,295
Change in net assets:	\$ 6,549,090	\$ 1,542,667

Government-wide Financial Analysis

Net assets increased \$6,549,090 for the year ended June 30, 2011. Net assets for year ended June 30, 2010 were restated due to recognition of loss on present value of notes receivable due the City from community development housing projects. At year end the City of Rutland is able to report positive total net assets balances, for the government as a whole as well as for its governmental and business-type activities.

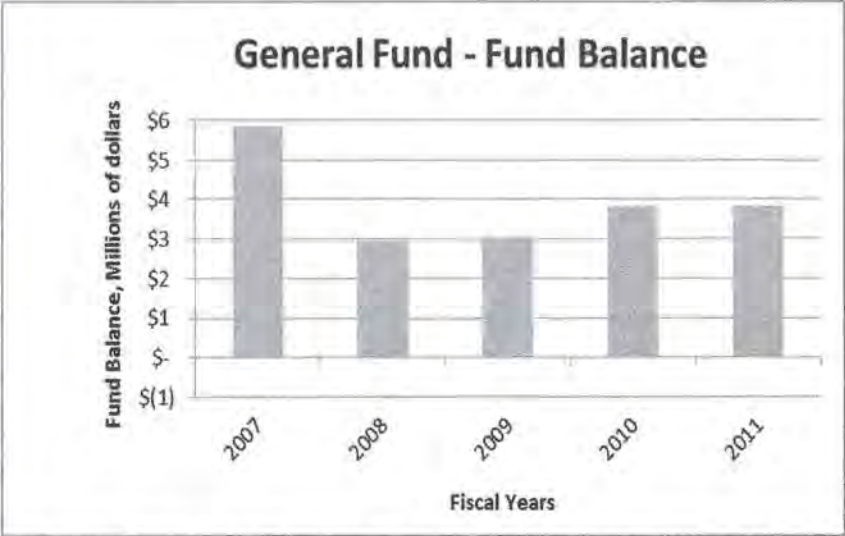
The net assets of the City of Rutland reflect its investment in capital assets (land, buildings and systems, improvements other than buildings, machinery and equipment, and infrastructure) less any related debt outstanding used to acquire those assets. The City of Rutland uses those assets to provide services to citizens; consequently they are not available for future spending. Although the City of Rutland's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to pay this debt must be provided from other sources, since capital assets themselves cannot be used to liquidate these liabilities.

Governmental Funds

At June 30, 2011 the City of Rutland's governmental funds reported combined fund balance of \$7,777,389, an improvement of \$995,674 over the prior period. The governmental funds are comprised of the General Fund and non-major government funds such as the Equipment Replacement Fund, Fire Equipment Fund, Zamas Fund, and others used for special purposes. The City of Rutland maintains sixteen governmental funds. Of these only the General Fund is considered to be a major governmental fund.

General Fund-Fund Balance

The General Fund shows a fund balance of \$3,840,583 at June 30, 2011. The fund balance at June 30, 2010 is \$3,830,694. Therefore, the General Fund fund balance increased \$9,889.



Note: 2007 General Fund fund balance was overstated due to unresolved inter-fund activity between the General Fund and the proprietary funds. Prior period adjustments in 2008 corrected this overstatement.

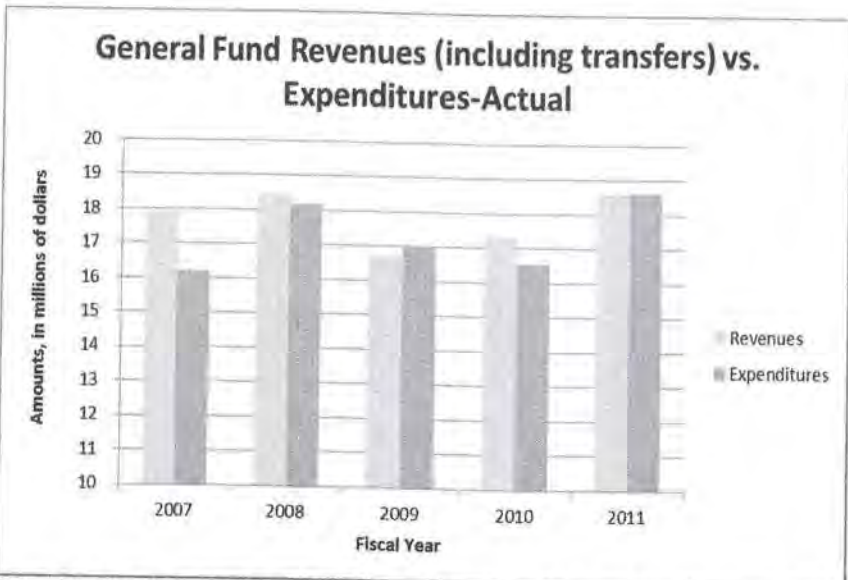


General Fund Budget vs. Actual

Final actual revenues exceeded budgeted revenues by \$1,433,151 before transfers. All sources of revenue, including grant revenues, were higher than expected except for taxes, PILOT, and charges for services. General tax revenues were lower than expected due to delinquencies at year end, errors and omissions, and other adjustments affecting the grand list. Increases in grant revenue were consumed by increased expenditures in grant programs. As a result of delinquent payments collected, penalties and interest revenue exceeded budget by 30%. Fines and forfeitures exceeded budget by 77% due to increased traffic ticket revenue, as the Town of Rutland paid the amount due the City earlier than expected, and increased collector's fees.

Final actual expenditures were higher than budgeted amounts by \$517,518. Certain City departments posted significantly lower expenses than budgeted, including City Clerk, Treasurer, Attorney, Building and Zoning, Police, Fire, Highways, DPW Administration, and some Recreation divisions. Health care insurance costs were reduced by changing the City's plan design in January 2011, which contributed to lower costs in several departments. Some departments saw reductions to staff due to retirements and terminations, which reduced actual costs by year end. Some departments exceeded budget, including: Executive, Community Development, and Giorgetti Park due to grant expenditures, which were offset by grant revenues. Increases in Libraries relate to a capital improvement project for the library building, completed in FY 2012, and increases in Government Buildings was primarily due to an increase in insurance premiums for property and casualty coverage.

The General Fund has an excess of revenue over expenditures of \$915,633. After operating transfers the net increase to fund balance was \$9,889. The City planned a deficit of \$725,744 by application of a prior year General Fund surplus of \$900,000 to stabilize the tax rate. This planned deficit was largely offset by the excess of revenue over expenditures which minimized the impact to the fund balance by year end.



Note: The City planned a deficit in 2011 by applying \$900,000 of prior year's surplus to the budget to stabilize the tax rate

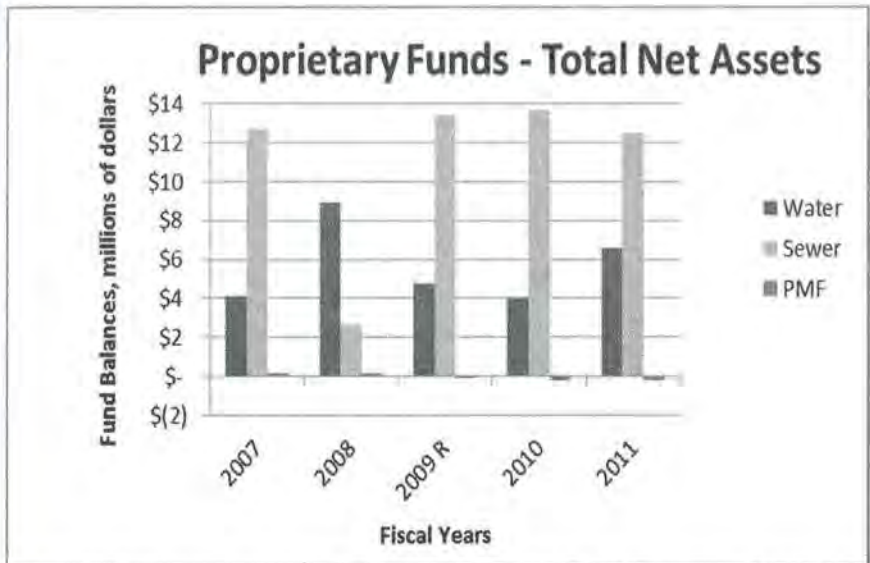
Proprietary Funds

The City of Rutland maintains three proprietary funds: Water Fund, Sewage Disposal Fund, and the Parking Meter Fund. The proprietary funds report the same functions as the business-type activities in the government-wide financial statements.

Overall the proprietary funds experienced an increase in net assets of \$1,470,906 over the prior fiscal year, of which \$771,488 was due to an increase in cash in Water Fund and Sewage Disposal Fund. Unrestricted net assets are negative for the proprietary funds overall, at a deficit of \$490,439 at June 30, 2011, an improvement of \$3,613,122 over the prior year. Despite the improvement in unrestricted net assets, the negative number indicates net assets of the proprietary funds are represented primarily by capital assets.

The City sets water and sewer rates in conjunction with the approval of the budgets for the Water Fund and the Sewage Disposal Fund. Parking rates and fines are established by City ordinances.

The City presented a statement of cash flows for the proprietary funds for the year which demonstrates that total cash at June 30, 2011 is \$771,488 for all funds combined, whereas no proprietary fund had cash at June 30, 2010. Accounts receivable decreased by \$366,039 at year end due to slightly better collection and a write down of uncollectible accounts in the Parking Meter Fund. The City utilizes a pooled cash account for the General Fund and the proprietary funds. The City reports cash balances of the proprietary funds in the pooled cash account to governance monthly.



Note: 2009 Net assets are restated due to recognition of capital assets previously understated. Prior period adjustments in 2011 corrected this understatement.



**Capital Assets**

The City considers a capital asset to be an asset whose costs exceed \$5,000 and has a useful life of greater than five years. Assets are depreciated using the straight-line method over the course of their useful lives. Additions to capital assets were made in FY 2011 totaling \$1,938,621 in Governmental activities and \$958,971 in Business-type (proprietary funds) activities. Accumulated depreciation exceeded additions in the proprietary funds. Some assets were reclassified for greater clarity as part of an ongoing process to improve reporting of capital assets since the adoption of GASB 34.

**Long-Term Obligations**

At June 30, 2011 the City had a reduction in bonds payable of \$1,707,035 over the prior period and total long term debt was \$15,129,185 at year end. During the year several changes occurred to the City's long term debt structure:

- A 5.82% current expense note, originally taken to refund a \$5 million deficit, was refinanced to a new current expense note of \$6 million, at 3.6%, to be repaid in 10 years. The amount of the new note reflects the remaining balance of the original deficit note plus additional costs of the water plant roof repair and litigation which exceeded the SRF bond limits. The repayment obligation is split 75/25% between the Water Fund and the Sewage Disposal Fund, based on each fund's portion of the debt.
- The \$5.7 million SRF Bond, used to fund water plant roof repairs, was reduced to \$1.9 million by the application of a \$3.8 million legal settlement received by the City from litigation pertaining to the repair.
- The City issued a new bond for sewer repairs for repairs to the sewer systems on West and Crescent Streets in an amount of \$462,500.
- The City has several capital leases for the use of photocopiers. Future minimum payments on these capital leases are identified in footnote IV.H.2.

The City had no short term debt outstanding at year end.

As of January 1, 2011 the City pension was 70.47% funded. Despite market gains, and a prospective reduction to the School employees' benefit, the deficiency of assets over unfunded actuarial accrued liability remained comparable to the prior year at \$23,606,406. The Board of Education (Rutland Public Schools) liability reduced to \$12,514,970 from \$12,758,660 in FY 2010, and the City (municipal government, not schools) liability increased to \$11,091,436 from \$10,991,809 in FY 2010.

Other post-employment benefits (OPEB) unfunded actuarial accrued liability at June 30, 2011 was \$12,290,283 for City (not Rutland Public Schools) employees and retirees, a reduction of \$3,153,561 due to increases in employee healthcare contributions for all active employees and a conversion to a high deductible health care plan effective January 1, 2011.

**Economic Factors, Tax Rates and 2011 Budget**

The soft economic climate continued to affect revenues for most municipalities in the region, state and the nation, although some indicators improved slightly during FY 2011. The

unemployment rate for the Rutland region was 7.6% in June 2010 and was 7.1% in June 2011, according to the Vermont Department of Labor. The median year-round home price in Rutland County was \$148,000 in 2010, reflecting somewhat lower household incomes in the region compared to other areas, except northeastern Vermont.

The overall delinquent tax amount (all years) as a percentage of annual tax revenue, including School and municipal taxes, at August 31:

	Delinquent Taxes	Expected tax revenue	% Delinquent
FY 2011	\$811,161	\$27,927,405	2.90%
FY 2010	\$641,933	\$26,620,985	2.41%
FY 2009	\$548,130	\$26,266,496	2.09%

Changes in the grand list due to state tax department homestead changes, errors and omissions, grievances, and adjustments reduced the expected tax revenue at June 30:

	Grand List, BOY	Grand List EOY	Impact on tax revenue
FY 2011	\$10,067,899.07	\$10,040,680.46	(\$105,657)
FY 2010	\$10,059,181.37	\$10,050,799.57	(\$ 44,652)
FY 2009	\$10,031,847.71	\$10,014,686.95	(\$ 65,198)

The grand list value at beginning of year (BOY) is value at the time the rates are applied to create the billing file; the value for the end of year is the grand list value at the fiscal year end.

Tax rates for FY 2011 increased for municipal and education appropriations over FY 2010. The homestead education tax increased from \$1.2608 to \$1.3792, a 9.39% increase, and non-residential education tax rate increased from \$1.5625 to \$1.6314. The municipal rate increased from \$1.2637 to \$1.3094 an increase of 3.61%, approved by the voters for the first time though a change to the City charter. Increases to the municipal budget related to increases in insurance costs and paying expenses. The Board of Aldermen applied a prior year surplus of \$900,000 toward the FY 2011 budget to minimize the tax rate increase at the time the tax rates were set in July 2010.

Other financial notes of interest:

- The City has established a policy to maintain the General Fund fund balance to a minimum of 10% and a maximum of 15% of annual revenues in order avoid excessive surplus or deficits in the future.
- The City exceeded its operating budget in both revenue and expenditures yielding a significant surplus. The City will apply \$500,000 toward the FY 2012 revenue budget to stabilize the municipal tax rate in accordance with the policy established.
- The City resolved the inter-fund loan due the General Fund from the Parking Meter Fund in an amount of \$297,858 subsequent to year end, which will improve the net assets of the Parking Meter Fund.
- Tropical Storm Irene, which impacted the City's water system, recreation facilities, and some roads and bridges, occurred in August 2011. Repairs occurred in FY 2012 and the City expects to receive funding to offset these costs. Final reimbursement amounts may not be known until FY 2013.



**Comparative Analysis:**

Increased current assets and a reduction of City's OPEB liability have increased both total net assets and unrestricted net assets for the government-wide financial statements as compared to the prior year.

In general, the year ended June 30, 2011 is more comparable to the prior fiscal year than were previous years, due to the cumulative impact of necessary prior period adjustments and restatements before FY 2010 and better classification of activity that took place in both FY 2010 and FY 2011.

**Contacting City's Financial Management**

This financial report is to provide our citizens and creditors with a general overview of the City's finances and to show accountability for the money it receives. If you have questions about this report or need to get additional information, contact the City Treasurer, Wendy Wilton, at the Treasurer's Office, 802-773-1800 x231 or on the web at [www.rutlandcity.com](http://www.rutlandcity.com)

CITY OF RUTLAND, VERMONT  
STATEMENT OF NET ASSETS  
JUNE 30, 2011

	Primary Government			Component Unit
	Governmental Activities	Business-type Activities	Total	Rutland Redevelopment Authority
ASSETS				
Current Assets				
Cash & equivalents	\$ 7,575,728	\$ 771,488	\$ 8,347,216	\$ 16,173
Receivables	1,508,235	2,393,336	3,901,571	1,694
Prepaid expenses	439,200	53,807	493,007	1,141
Inventories	53,558	132,328	185,886	-
Internal balances	(89,296)	89,296	-	-
Total current assets	9,487,425	3,440,255	12,927,680	19,008
Non-current Assets				
Notes & mortgages receivable	1,169,957	-	1,169,957	-
Capital assets not being depreciated				
Land	3,789,016	384,904	4,173,920	-
Capital assets, net of depreciation	10,290,571	32,734,758	43,025,329	-
Total non-current assets	15,249,544	33,119,662	48,369,206	-
Total assets	24,736,969	36,559,917	61,296,886	19,008
LIABILITIES				
Current Liabilities				
Accounts payable	577,834	398,638	976,472	1,071
Accrued expenses	175,280	222,756	398,036	1,626
Deferred revenue	120,618	100,191	220,809	-
Due to other fund	1,872	-	1,872	-
Current portion of long-term debt	146,063	1,233,171	1,379,234	-
Total current liabilities	1,021,667	1,954,756	2,976,423	2,697
Non-current Liabilities				
Long-term liabilities	11,735,341	3,209,109	14,944,450	-
Long-term debt	1,272,126	12,477,825	13,749,951	-
Total non-current liabilities	13,007,467	15,686,934	28,694,401	-
Total liabilities	14,029,134	17,641,690	31,670,824	2,697
Net Assets				
Invested in capital assets, net	12,661,398	19,408,666	32,070,064	-
Restricted for:				
Notes & mortgages receivable	1,169,957	-	1,169,957	-
Specific purposes	1,046,509	-	1,046,509	-
Unrestricted	(4,170,029)	(490,439)	(4,660,468)	16,311
Total net assets	\$ 10,707,835	\$ 18,918,227	\$ 29,626,062	\$ 16,311

The notes to the financial statements are an integral part of this statement



CITY OF RUTLAND, VERMONT  
BALANCE SHEET - GOVERNMENTAL FUNDS  
JUNE 30, 2011

	General Fund	Non-Major Governmental Funds	Total Governmental Funds
<b>ASSETS</b>			
Cash & cash equivalents	\$ 3,232,550	\$ 4,343,178	\$ 7,575,728
Receivables	665,973	1,960	667,933
Intergovernmental receivables	-	100	100
Prepaid expenses	439,200	-	439,200
Inventory	53,558	-	53,558
Due from other funds	368,565	94,517	463,082
<b>Total assets</b>	<b>4,759,846</b>	<b>4,439,755</b>	<b>9,199,601</b>
<b>LIABILITIES AND FUND BALANCES</b>			
<b>Liabilities</b>			
Accounts payable	571,468	6,366	577,834
Accrued expenditures	169,510	-	169,510
Deferred revenue	120,618	-	120,618
Due to other funds	57,667	496,583	554,250
<b>Total liabilities</b>	<b>919,263</b>	<b>502,949</b>	<b>1,422,212</b>
<b>Fund Balance</b>			
Nonspendable	492,758	-	492,758
Restricted	444,049	-	444,049
Committed	71,783	3,936,806	4,008,589
Assigned	37,919	-	37,919
Unassigned	2,794,074	-	2,794,074
<b>Total fund balances</b>	<b>3,840,583</b>	<b>3,936,806</b>	<b>7,777,389</b>
<b>Total liabilities and fund balances</b>	<b>\$ 4,759,846</b>	<b>\$ 4,439,755</b>	<b>\$ 9,199,601</b>

The notes to the financial statements are an integral part of this statement

CITY OF RUTLAND, VERMONT  
STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED JUNE 30, 2011

Functions/Programs Governmental activities	Expenses	Program Revenues			Net (Expense) Revenue & Changes in Net Assets		Component Unit RRA
		Charges for Services	Operating Grants & Contributions	Capital Grants & Contributions	Governmental Activities	Primary Government Business-type Activities	
General government	\$ 3,669,047	\$ 477,780	\$ 191,161	\$ -	\$ (3,000,106)	\$ -	\$ -
Public safety	7,653,274	499,640	246,397	-	(6,907,237)	-	-
Highway & streets	2,259,572	9,941	290,339	-	(1,959,292)	-	-
DPW administration	1,121,428	-	-	-	(1,121,428)	-	-
Economic development	181,317	300,000	75,946	750,000	944,629	-	-
Culture & recreation	2,395,406	654,751	500	11,114	(1,729,041)	-	-
Total governmental activities	17,280,044	1,942,112	804,343	761,114	(13,772,475)	-	-
Business-type activities							
Water, Sewer, & Parking Meter	5,257,700	7,693,663	-	67,083	-	2,503,046	2,503,046
Total primary governmental	22,537,744	9,635,775	804,343	828,197	(13,772,475)	2,503,046	(11,269,429)
Component Unit							
Rutland Redevelopment Authority	\$ 339,474	\$ 71,081	\$ -	\$ -	\$ -	\$ -	\$ (268,393)
<b>General revenues:</b>							
Property taxes					13,829,903	-	13,829,903
Rooms & meals tax					447,386	-	447,386
Investment earnings					74,767	-	74,767
Donations					240,124	-	240,124
Change in Other Post Employment Benefits					2,487,534	666,016	3,153,550
Other revenue					37,922	12,804	50,726
Transfers in (out)					1,753,333	(1,731,270)	22,063
Total general revenues & transfers					18,870,969	(1,052,450)	17,818,519
Change in net assets					5,098,494	1,450,596	6,549,090
Net assets - June 30, 2010, as stated					6,385,974	17,447,321	23,833,295
Loss on present value of notes receivable					(1,085,974)	-	(1,085,974)
Prior period adjustment					309,341	20,310	329,651
Net assets - June 30, 2010, restated					5,609,341	17,467,631	23,076,972
Net assets - June 30, 2011					\$ 10,707,835	\$ 18,918,227	\$ 29,626,062
							\$ 16,311

The notes to the financial statements are an integral part of this statement

CITY OF RUTLAND, VERMONT  
RECONCILIATION OF THE BALANCE SHEET - GOVERNMENTAL FUNDS  
TO THE STATEMENT OF NET ASSETS  
JUNE 30, 2011

Total Fund Balances - Governmental Funds	\$ 7,777,389
Capital assets in governmental activities are not financial resources and therefore are not reported in the governmental fund financial statements.	52,139,610
Accumulated depreciation has not been included in the governmental fund financial statements.	(38,060,023)
Accrued liabilities represent non-current activity and are not reported in the governmental funds, however, are included in the Statement of Net Assets.	(2,282,757)
Long-term liabilities, including bonds payable, are not due and payable in the current period and, therefore, are not reported in the funds.	(10,876,543)
Other long-term assets, such as notes and property taxes receivables, are not available to pay for current period expenditures and, therefore, are not included in the funds.	2,010,159
Net Assets of Governmental Activities	\$ 10,707,835

The notes to the financial statement are an integral part of this statement

CITY OF RUTLAND, VERMONT  
STATEMENT OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED JUNE 30, 2011

	General Fund	Non-Major Governmental Funds	Total Governmental Funds
Revenues			
Taxes - general	\$ 13,129,632	\$ -	\$ 13,129,632
Delinquent tax, penalties & interest	155,990	-	155,990
Fines & forfeitures	337,020	-	337,020
Rooms & meals tax	447,386	-	447,386
PILOT	468,113	-	468,113
Licenses & permits	128,296	-	128,296
Federal grants	1,059,694	11,114	1,070,808
State grants	500,382	-	500,382
Charges for services	925,098	420,087	1,345,185
Investment earnings	61,014	27,701	88,715
Rental income	74,834	-	74,834
Donations	10,250	230,124	240,374
Miscellaneous	52,487	100	52,587
Loan repayment	-	7,733	7,733
Total revenues	17,350,196	696,859	18,047,055
Expenditures			
Executive	229,732	-	229,732
Legislative	25,865	-	25,865
City Clerk	309,866	-	309,866
City Treasurer	548,832	-	548,832
City Attorney	150,764	-	150,764
City Assessor	153,000	-	153,000
Building & zoning	227,522	-	227,522
Libraries	1,069,987	-	1,069,987
Police department	4,439,641	-	4,439,641
Fire department	3,031,537	-	3,031,537
Highways	1,518,282	-	1,518,282
Winter maintenance	592,736	-	592,736
Street lighting	303,796	-	303,796
Traffic control	93,748	-	93,748

The notes to the financial statements are an integral part of this statement



CITY OF RUTLAND, VERMONT  
STATEMENT OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED JUNE 30, 2010

	General Fund	Non-Major Governmental Funds	Total Governmental Funds
Catch basins	7,930	-	7,930
Community development	897,099	-	897,099
Dana center	486,168	-	486,168
DPW Administration	594,608	-	594,608
Elections	33,070	-	33,070
Government buildings	745,295	-	745,295
Operations	15,174	175,558	190,732
General recreation maintenance	922,281	-	922,281
Giorgetti Park	301,039	-	301,039
Godnick Center	54,389	-	54,389
White Playground	79,923	-	79,923
Vehicle maintenance	479,772	-	479,772
Miscellaneous expense	376,897	-	376,897
Appropriations	159,143	-	159,143
Pension expense	555,000	-	555,000
Debt service	226,060	-	226,060
Total expenditures	18,629,156	175,558	18,804,714
Excess of revenues over (under) expenditures	(1,278,960)	521,301	(757,659)
Other financing sources (uses)			
Transfers in	1,288,849	464,484	1,753,333
Total other financing sources (uses)	1,288,849	464,484	1,753,333
Net change in fund balances	9,889	985,785	995,674
Fund balances, June 30, 2010	3,830,694	2,951,021	6,781,715
Fund balances, June 30, 2011	\$ 3,840,583	\$ 3,936,806	\$ 7,777,389

The notes to the financial statements are an integral part of this statement

CITY OF RUTLAND, VERMONT  
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES  
AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS TO  
THE STATEMENT OF ACTIVITIES  
YEAR ENDED JUNE 30, 2011

Total Net Change in Fund Balances - Governmental Funds	\$ 995,674
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This amount is capital outlay costs incurred in the current year.	1,524,945
Depreciation is not recognized as an expense in governmental funds and does not require the use of current financial resources. The effect of the current year's depreciation is to decrease net assets.	(979,448)
Some accrued expenses, such as vacation and sick accruals, do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds.	2,570,017
Long-term notes receivable do not require current financial resources and are not reported in the fund financial statements; however, loss on recognition of the net present value of these notes is included in the government wide financial statements.	(335,974)
Revenues and receivables in the statement of activities that do not provide current financial resources are not reported as revenues in the fund financial statements.	98,347
Principal repayment of debt to and from governmental funds is reported in the fund financial statements but is removed from the government-wide Statement of Activities.	138,959
Change in Net Assets of Governmental Activities	\$ 4,012,520

The notes to the financial statements are an integral part of this statement

CITY OF RUTLAND, VERMONT  
STATEMENT OF NET ASSETS  
PROPRIETARY FUNDS - ENTERPRISE FUNDS  
JUNE 30, 2011

	Water Fund	Sewage Disposal Fund	Parking Meter Fund	Total Enterprise Funds
<b>ASSETS</b>				
Current Assets				
Cash	\$ 760,076	\$ 11,412	\$ -	\$ 771,488
Accounts receivable, net of allowance	940,410	1,276,542	176,384	2,393,336
Prepaid expenses	20,629	29,237	3,941	53,807
Inventories	98,034	34,294	-	132,328
Due from other funds	-	431,900	-	431,900
Total current assets	1,819,149	1,783,385	180,325	3,782,859
Non-current Assets				
Property and equipment, net of accumulated depr	14,103,958	18,744,159	271,545	33,119,662
Total non-current assets	14,103,958	18,744,159	271,545	33,119,662
Total assets	15,923,107	20,527,544	451,870	36,902,521
<b>LIABILITIES AND NET ASSETS</b>				
Current Liabilities				
Accounts payable	45,594	351,833	1,211	398,638
Accrued expenses	183,725	37,268	1,763	222,756
Deferred Revenue	100,191	-	-	100,191
Due to other funds	-	16,000	326,604	342,604
Current portion of long- term debt	812,581	420,590	-	1,233,171
Total current liabilities	1,142,091	825,691	329,578	2,297,360
Non-current Liabilities				
Long-term accrued expenses	1,355,690	1,529,740	323,679	3,209,109
Long-term debt	6,812,144	5,665,681	-	12,477,825
Total liabilities	9,309,925	8,021,112	653,257	17,984,294
Net Assets				
Invested in capital assets, net of related debt	6,479,233	12,657,888	271,545	19,408,666
Unrestricted	133,949	(151,456)	(472,932)	(490,439)
Total net assets	\$ 6,613,182	\$ 12,506,432	\$ (201,387)	\$ 18,918,227

The notes to the financial statements are an integral part of this statement

CITY OF RUTLAND, VERMONT  
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS  
PROPRIETARY FUNDS - ENTERPRISE FUNDS  
FOR THE YEAR ENDED JUNE 30, 2011

	Water Fund	Sewage Disposal Fund	Parking Meter Fund	Total Enterprise Funds
Operating revenues				
Charges for services	\$ 3,330,341	\$ 4,184,965	\$ 178,357	\$ 7,693,663
Grant revenue	18,784	48,299	-	67,083
Miscellaneous income	11,377	1,427	-	12,804
Total operating revenues	3,360,502	4,234,691	178,357	7,773,550
Operating expenses				
Operating, maintenance, & general	1,204,471	2,588,982	176,592	3,970,045
Other Post-Employment Benefits	(106,980)	(537,967)	(21,069)	(666,016)
Depreciation	348,747	593,536	18,934	961,217
Total operating expenses	1,446,238	2,644,551	174,457	4,265,246
Operating income (loss)	1,914,264	1,590,140	3,900	3,508,304
Nonoperating expenses				
Interest expense	204,347	122,091	-	326,438
Total nonoperating expenses	204,347	122,091	-	326,438
Income (loss) before transfer	1,709,917	1,468,049	3,900	3,181,866
Operating transfers out	(1,189,596)	(526,674)	(15,000)	(1,731,270)
Change in net assets	520,321	941,375	(11,100)	1,450,596
Total net assets - June 30, 2010, as stated	3,992,869	13,644,739	(190,287)	17,447,321
Prior period adjustment	2,099,992	(2,079,682)	-	20,310
Total net assets, June 30, 2010, restated	6,092,861	11,565,057	(190,287)	17,467,631
Total net assets, June 30, 2011	\$ 6,613,182	\$ 12,506,432	\$ (201,387)	\$ 18,918,227

The notes to the financial statements are an integral part of this statement



CITY OF RUTLAND, VERMONT  
STATEMENT OF CASH FLOWS  
PROPRIETARY FUNDS  
FOR THE YEAR ENDED JUNE 30, 2011

	Water Fund	Sewage Disposal Fund	Parking Meter Fund	Total
Cash Flows From Operating Activities				
Cash received from customers	\$ 3,387,457	\$ 4,154,480	\$ 178,896	\$ 7,720,833
Cash paid for supplies, services and utilities	(585,513)	(1,477,097)	(62,866)	(2,125,476)
Cash paid for payroll and related expenses	(597,381)	(1,151,453)	(105,230)	(1,854,064)
Cash paid for rent and operating leases	-	(3,750)	(2,800)	(6,550)
Cash deposits received from customers	4,700	15,520	-	20,220
Cash paid to customers - refunds and deposit returns	(2,350)	(12,610)	-	(14,960)
Cash received from employees - reimbursements	12,974	2,700	-	15,674
Net cash provided (used) by operating activities	2,219,887	1,527,790	8,000	3,755,677
Cash Flows From Non-capital Financing Activities				
Cash received (paid) through operating transfers	(615,596)	(958,574)	(15,000)	(1,589,170)
Cash advanced from (repaid to) pooled cash	(1,858,459)	(311,451)	42,825	(2,127,085)
Net cash provided (used) by non-capital & related financing activities	(2,474,055)	(1,270,025)	27,825	(3,716,255)
Cash Flows From Capital & Related Financing Activities				
Cash proceeds from capital debt	3,000,000	462,500	-	3,462,500
Cash paid for the acquisition and construction of capital assets	(325,898)	(658,391)	(35,825)	(1,020,114)
Cash received (paid) for through interfund capital transfers	(574,000)	16,000	-	(558,000)
Cash paid for principal on capital debt	(4,602,836)	(420,590)	-	(5,023,426)
Cash paid for interest on capital debt	(291,723)	(117,999)	-	(409,722)
Cash received for capital grants	-	472,127	-	472,127
Cash proceeds from sale of capital assets	8,701	-	-	8,701
Cash proceeds from litigation settlement	3,800,000	-	-	3,800,000
Net cash provided (used) by capital & related financing activities	1,014,244	(246,353)	(35,825)	732,066
Cash Flows From Investing Activities				
Net cash provided (used) by investing activities	-	-	-	-
Net increase (decrease) in cash	760,076	11,412	-	771,488
Cash at June 30, 2010	-	-	-	-
Cash at June 30, 2011	\$ 760,076	\$ 11,412	\$ -	\$ 771,488
Reconciliation of Operating Income to Net Cash Flows from Operating Activities				
Operating income	\$ 1,914,264	\$ 1,590,140	\$ 3,900	\$ 3,508,304
Adjustments to reconcile operating income to cash flows from operating activities				
Depreciation expense	348,747	593,536	18,934	961,217
(Increase) decrease in accounts receivable	(43,739)	395,137	14,641	366,039
(Increase) decrease in inventories	(38,442)	9,973	-	(28,469)
(Increase) decrease in prepaids	(14,046)	(17,092)	(2,997)	(34,135)
Increase (decrease) in accounts payables	11,497	21,869	(3,381)	29,985
Increase (decrease) in accrued expenses	(58,585)	(1,065,773)	(23,097)	(1,147,455)
Increase (decrease) in deferred revenue	100,191	-	-	100,191
Adjustments	305,623	(62,350)	4,100	247,373
Net cash provided (used) by operating activities	\$ 2,219,887	\$ 1,527,790	\$ 8,000	\$ 3,755,677

The notes to the financial statements are an integral part of this statement

CITY OF RUTLAND, VERMONT  
STATEMENT OF NET ASSETS  
FIDUCIARY FUNDS  
FOR THE YEAR ENDED JUNE 30, 2011

	Pension Trust Fund	Private-Purpose Trust Funds	Agency Funds	Grace Stoolfire Trust Fund
ASSETS				
Cash and cash equivalents	\$ 6,381,445	\$ 14,387	\$ -	\$ 48,051
Investments	51,566,183	-	-	222,914
Due from other funds	-	-	-	-
Total assets	57,947,628	14,387	21,309	270,965
LIABILITIES				
Held for the benefit of others	-	-	-	270,965
Fund liabilities	-	-	-	-
Total liabilities	-	-	-	270,965
NET ASSETS				
Assets held in trust for others	\$ 57,947,628	\$ 116	\$ -	\$ -

The notes to the financial statements are an integral part of this statement

CITY OF RUTLAND, VERMONT  
STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS  
FIDUCIARY FUNDS  
FOR THE YEAR ENDED JUNE 30, 2011

	<u>Pension Trust Fund</u>	<u>Private-Purpose Trust Funds</u>	
	Employee Pension Fund	Property Escrow Fund	Emergency Fuel Fund
Additions			
Contributions	\$ 3,608,089	\$ -	\$ -
Donations	-	-	1,050
Investment earnings			
Interest	1,277,272	116	47
Net increase (decrease) in fair value of investments	7,559,156	-	-
Gain (loss) on disposition of investments	821,249	-	-
Total investments earnings	9,657,677	116	47
Total additions	13,265,766	116	1,097
Deductions			
Retirement benefits	3,778,307	-	-
Disbursements	-	24,563	-
Total deductions	3,778,307	24,563	-
Changes in net assets	9,487,459	(24,447)	1,097
Net assets, beginning	48,460,169	24,563	13,290
Net assets, ending	\$ 57,947,628	\$ 116	\$ 14,387

The notes to the financial statements are an integral part of this statement

CITY OF RUTLAND, VERMONT  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011

**Note I. Summary of Significant Accounting Policies**

**A. Reporting Entity**

The City of Rutland is a municipal government with an elected mayor and Board of Aldermen. The accompanying financial statements present the government and its component unit entity for which the government is considered to be financially accountable. The component unit is a discretely presented component unit reported in a separate column of the government-wide financial statements.

The accounting policies of the City of Rutland, Vermont conform to generally accepted accounting principles applicable to governmental units.

The City of Rutland, Vermont (the City), has adopted the accounting and financial reporting standards established by the Governmental Accounting Standards Board (GASB). Proprietary funds apply Financial Accounting Standards Board (FASB) pronouncements and Accounting Principles Board (APB) opinions issued on or before November 1989, unless those pronouncements conflict with or contradict GASB statements. The City's reporting entity does not apply FASB pronouncements or APB opinions issued after November 30, 1989.

**B. Reporting Activities**

The City, for financial reporting purposes, includes all of the funds relevant to the operations of the City of Rutland. The financial statements presented herein do not include entities which have been formed under applicable state laws or separate and distinct units of government apart from the City of Rutland.

The financial statements of the City do not include those of separately administered entities that are not controlled by or dependent on the City. Such control or dependence (oversight responsibility) is determined on the basis of five basic characteristics: financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations, and accountability for fiscal matters.

Based upon the foregoing criteria, the financial statements of the following entities are excluded from the accompanying financial statements:

Rutland Public School District	Rutland Free Public Library Association
Rutland Regional Planning Commission	Rutland County Solid Waste District
Rutland Regional Ambulance Service, Inc.	Marble Valley Regional Transit Authority
Rutland Area Visiting Nurses Association and Hospice	



CITY OF RUTLAND, VERMONT  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011

**Note 1. Summary of Significant Accounting Policies (continued)**

**B. Reporting Activities (continued)**

These entities are not part of the City's reporting entity because the City exercises no oversight responsibility and has no accountability for fiscal matters. The significant factors for exclusion are: the directors are elected either directly by the registered voters or internally from the boards; the City cannot significantly influence the entity's operations; the entities have distinct budgetary authority; the entities control surpluses and deficits; the City is not responsible for the entity's debts; and the entities are responsible for fiscal management and fee determination.

Based on the same criteria, the following entity is considered a component unit of the City of Rutland:

**Rutland Redevelopment Authority**

The Rutland Redevelopment Authority is a special-purpose municipal corporation formed in 1989 to promote economic opportunity and planning within the City of Rutland, Vermont. It is governed by a Board of Commissioners appointed by the City Mayor and Board of Alderman.

The organization levies a special assessment tax which is collected and administered by the City of Rutland.

**C. Government-Wide and Fund Financial Statements**

The government-wide financial statements include the statement of net assets and the statement of activities. These statements report financial information of the City as a whole. Individual funds are not displayed; but the statements distinguish governmental activities, generally supported by taxes and City general revenues, from business-type activities, generally financed in whole or in part with fees charged to external customers.

The statement of activities reports the expenses of a given function offset by program revenues directly connected with the functional program. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity. Program revenues include: (1) charges for services which report fees, fines, and forfeitures and other charges to users of the City's services; (2) operating grants and contributions which finance annual operating activities including restricted investment income; and (3) capital grants and contributions which fund the acquisition, construction, or rehabilitation of capital assets and include fees to developers. These

CITY OF RUTLAND, VERMONT  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011

**Note 1. Summary of Significant Accounting Policies (continued)**

**C. Government-Wide and Fund Financial Statements (continued)**

revenues are subject to externally imposed restrictions to program uses. Taxes and other revenue sources not included with program revenues are reported as general revenues.

The fiduciary funds of the City are not included in the government-wide financial statements; separate financial statements are presented and included here.

Fund financial statements are provided for governmental, proprietary, and fiduciary funds. Major individual governmental and proprietary funds are reported in separate columns. The remaining non-major fund information is presented in supplementary schedules.

**D. Measurement Focus, Basis of Accounting, and Financial Statement Presentation**

1. Measurement Focus: The government-wide statements report using the economic resources measurement focus and the accrual basis of accounting, generally including the reclassification or elimination of internal activity (between or within funds). However, internal eliminations do not include utility services provided to City departments. Proprietary and fiduciary funds also report using this same focus and basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grant revenues are recognized when grantor eligibility requirements are met.

Governmental fund financial statements report using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when they are both measurable and available. Available means collectible within the current period or soon enough thereafter to pay current liabilities. The City considers all revenues available if they are collected within sixty (60) days after yearend. Expenditures are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt are reported as other financing sources.

Operating income reported in proprietary fund financial statements includes revenues and expenses related to the primary operations of the fund. Operating revenues for these funds are charges to customers for services. Operating expenses are the costs of providing goods or services and include administrative expenses and depreciation of capital assets. Other revenues and expenses are classified as non-operating in the financial statements.

Property taxes, sewer usage fees, and water usage fees are recognized under the susceptible-to-accrual concept in accordance with Governmental Accounting Standards Board (GASB) pronouncements. Miscellaneous revenues and fees are recorded as revenue when received in cash because they are generally not measurable until actually received. Investment earnings are recorded as earned since they are measurable and available.



CITY OF RUTLAND, VERMONT  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011

**Note 1. Summary of Significant Accounting Policies (continued)**

**D. Measurement Focus, Basis of Accounting, and Financial Statement Presentation (continued)**

2. Basis of Accounting and Presentation: The accounts of the City are organized on the basis of funds, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts, which are comprised of each fund's assets, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate. Government resources are allocated to and for individual funds based upon the purpose for which they are to be spent and the means by which spending activities are controlled.

Equity is reported in three components: invested in capital assets net of related debt, restricted, and unrestricted in the government-wide financial statements and nonspendable, restricted, committed, assigned, and unassigned in the fund financial statements.

Governmental Funds - These funds are used to account for the programs and activities of the governmental functions of the City.

General Fund: The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund, and includes the public safety, culture and recreation, and administrative operations of the City.

Special Revenue Funds: Special revenue funds are used to account for the proceeds of specific revenue sources (other than permanent funds or major capital projects) that are restricted to expenditures for specified purposes. The City has thirteen special revenue funds: the Hospital Fund is for improvements and beautification in the southeast Neighborhood; the Equipment Replacement Fund is used for replacement of police, recreation and DPW equipment; the Field Maintenance Fund is used to maintain recreational fields; the Capital Improvement Fund is used for major capital improvements to the sewer infrastructure with the source of this funding from Sewer Allocation Fees; the Fire Equipment Fund is used to purchase major equipment for the Fire Department; the Zamas Impact Fund is used to foster economic activity to offset the impact of the Diamond Run Mall; the Recreation Activities Fund is used to support specific recreational activities; the White Fund is used to fund pool facility upgrades at White Park; the Giorgetti Fund is used for development and improvement of Giorgetti Park; the Records Preservation Fund is used to sustain City public records; the CSO Sinking Fund is used to provide future sewer projects funding based on a 2004 resolution of the Board of Alderman; the Bridge Fund is used for bridge repairs sourced by the unused portion of the Department of Public Works bridge repair budget from each year to pay for major bridge work. The City established the Water System Capital Fund during fiscal year ended June 30, 2011 to fund future water system capital improvements.

CITY OF RUTLAND, VERMONT  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011

**Note 1. Summary of Significant Accounting Policies (continued)**

**D. Measurement Focus, Basis of Accounting, and Financial Statement Presentation (continued)**

Permanent Funds: Permanent funds are used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for the benefit of the government or its citizenry. The City has two permanent funds: the Maples Fund, used to finance a low-income housing project and the Downtown Special Business District Revolving Loan Fund, used for funding building improvements or real estate acquisitions in Downtown Rutland.

Proprietary Funds - Enterprise Funds: Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis is financed or recovered primarily through user charges. The Water Fund, the Sewage Disposal Fund, and the Parking Meter Fund are the City's three enterprise funds.

Fiduciary Funds - These funds are used to report assets held in a trustee or agency capacity for others and cannot be used to support the government's own programs. The City has three types of trust funds: pension trust, private-purpose trust, and agency funds.

Pension Trust Fund - Used to report resources that are required to be held in trust for members and beneficiaries of the City's Defined Benefit pension plan. The City's only Pension fund is the Employee Pension Fund.

Private-Purpose Trust Funds: To account for assets held by the City in trustee capacity for individuals, private organizations, and other governments. Private-purpose trust funds are accounted for in the same manner as proprietary funds. The City maintains two private-purpose fiduciary funds: the Property Escrow Fund used to account for tax-sale activity and the Emergency Fuel Fund used to provide fuel assistance to the needy at the Mayor's discretion.

Agency Funds: To account for situations where the government's role is purely custodial. All assets reported in an agency fund are offset by a liability to the party on whose behalf they are held. Agency funds do not present results of operations or have a measurement focus. Agency funds use the full accrual basis of accounting. The City maintains four agency funds. Three are held for the benefit and at the direction of the Rutland School District. The Graphic Arts Fund is used to support educational programs related to graphic arts, the Mission Fund is used for capital purposes of the Rutland Public Schools, and the Grace Stoolfire Fund is used to support music education. The last agency fund is the Hanamaki Relief Fund, held for the benefit of Rutland's sister City in Japan to support relief efforts related to the March 2011 earthquake and tsunami in Japan.



CITY OF RUTLAND, VERMONT  
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CITY OF RUTLAND, VERMONT  
NOTES TO FINANCIAL STATEMENTS  
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**Note 1. Summary of Significant Accounting Policies (continued)**

**E. Assets, Liabilities, and Net Assets or Equity**

1. Cash and cash equivalents: Cash balances of the City's General Fund and Proprietary Funds are pooled and used by the City Treasurer for operating activities. The City considers all short-term investments of ninety (90) days or less to be cash equivalents. The City has not adopted formal deposit and investment policies.
2. Investments: The City invests in investments as allowed by State statute. Investments with readily determinable fair values are reported at their fair value on the balance sheet. Unrealized gains and losses are included in revenue.
3. Receivables: Receivables are shown net of an allowance for uncollectible amounts for the estimated losses incurred in the collection of the receivables. Estimated losses are based on the judgment of management and a review of the current status of existing receivables. Also included are unbilled revenues, consisting of various revenues earned as of June 30 2011 but not yet billed as of that date.
4. Inventories and prepaid expenditures/expenses: Inventory quantities are determined by physical count and are valued at the lower of cost or market. Inventories consist of materials and supplies and chemicals.
- Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.
5. Interfund receivables/payables and internal activity: Transactions between funds that are representative of lending/borrowing arrangements and are outstanding at the end of the fiscal year are referred to as interfund receivables/payables. As established by City Ordinance, the City Treasurer is authorized to effect interfund transfers as necessary for operational requirements and subsequently record and report this activity to the Board of Aldermen. The City approved a policy that interfund borrowing will not bear interest.
- Interfund due from/due to balances between individual funds of the City are presented in the fund financial statements but are eliminated for the government-wide Statement of Activities. The balance of activity between governmental and business-type activities is presented as internal balances in the government-wide Statement of Activities.
6. Capital assets: The City's property, plant, equipment, and infrastructure with useful lives of more than one year are stated at historical cost and comprehensively reported in the government-wide financial statements. Proprietary capital assets are reported in their respective fund financial statements. Donated assets are stated at fair value on the date donated. The City generally capitalizes assets with an initial cost above \$5,000.

**Note 1. Summary of Significant Accounting Policies (continued)**

**E. Assets, Liabilities, and Net Assets or Equity (continued)**

- The costs of normal maintenance and repairs that do not add to asset value or materially extend useful lives are not capitalized. Capital assets are depreciated using the straight-line method.
- The City continues to improve its capitalization processes in order to consistently apply adopted capitalization policies. The propriety funds prior period adjustments reflect this continued improvement.
- When capital assets are disposed, the cost and applicable accumulated depreciation are removed from the respective accounts, and the resulting gain or loss is recorded in operations. Estimated useful lives, in years, for depreciable assets are as follows:

Buildings and improvement	20 - 50
Reservoirs	100
Equipment	5 - 15

7. Compensated absences: The City permits employees to accumulate a limited amount of earned but unused vacation, sick and compensation time benefits. Per the City Charter, vacation pay must be used or is lost at the end of each employee's anniversary year. Sick time may be accumulated and, if unused, is paid at termination. All sick and vacation pay is accrued and reported in the government-wide and proprietary fund financial statements. Compensation time must be used, cashed out or is lost at the end of each fiscal year.
8. Long-term obligations: In the government-wide and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type Statement of Net Assets.
9. Net Assets and Fund Equity:
- In the Statement of Net Assets, net assets are classified in three categories:
- Invested in Capital Assets, Net of Related Debt – All capital assets and accumulated depreciation, reduced by debt that is attributable to the acquisition, construction, or improvement of capital assets.
- Restricted Net Assets – Assets for which external restrictions have been imposed by creditors, grantors, contributors, or laws or regulations of other governments and restrictions imposed by law through constitutional provisions or enabling legislation.
- Unrestricted Net Assets – Net assets that are not restricted in any way.



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CITY OF RUTLAND, VERMONT  
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**Note 1. Summary of Significant Accounting Policies (continued)**

**E. Assets, Liabilities, and Net Assets or Equity (continued)**

In the governmental funds, fund balance is classified in the following categories, beginning with the most binding constraints, as follows:

Nonspendable -	Amounts unavailable for spending, such as related to inventories and prepaid expenditures.
Restricted -	Amounts constrained by external parties, constitution provision, or enabling legislation.
Committed -	Amounts constrained by a government using its highest level of decision-making authority.
Assigned -	Amounts a government intends to use for a particular purpose.
Unassigned -	Amounts in the General Fund that are not constrained at all, as well as deficit fund balances of other governmental funds. Deficits require future funding.

Committed fund balance is established by the voters of the City by adoption of the budget and/or authorization of articles at the annual meeting of the City of Rutland held in March of each year.

When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, then unrestricted resources as needed.

**F. Other accounting policies**

- 1. Authorized expenditures: The City does not utilize encumbrance accounting for its governmental funds. Encumbrances represent commitments related to unperformed contracts for goods or services. Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, would be employed as an extension of the formal budgetary integration in the General Fund. In accordance with the City Charter, all encumbrances expire at the fiscal year end.
- 2. Operating transfers: Operating transfers are legally authorized transfers of resources from one fund to another in support of operations or long-term activities.
- 3. Capitalized interest: Interest expense incurred in connection with various construction projects has been capitalized in the enterprise funds or the capital project fund.
- 4. Interest rate risk: Changes in market interest rates affect the fair value of an interest-bearing investment over time. The City does not have a deposit policy regarding interest rate risk.

**Note 1. Summary of Significant Accounting Policies (continued)**

**F. Other accounting policies (continued)**

5. Credit risk: The City is exposed to various risks including credit risk, custodial credit risk and concentration of credit risk. The City does not have policies regarding these risks.

6. Property taxes: The City is responsible for assessing, collecting, and distributing property taxes in accordance with State statutes. Property taxes are billed in four installments throughout the year, based on the assessed value of property.

Property taxes attach as an enforceable lien on property when they remain unpaid after the final, 4<sup>th</sup> quarter due date. Taxes are levied during July of each year and are due and payable for each installment as established by City Charter.

Property tax revenues are recognized when they are levied because they are considered to be both measurable and available. Available includes those property tax receivables expected to be collected within sixty (60) days after yearend. Delinquent taxes are considered fully collectible but are excluded from the fund financial statements unless collected within the sixty-day revenue recognition period. These tax revenues are fully included in the government-wide Statement of Net Assets and Statement of Activities.

7. Taxes collected for others: Property taxes collected by the City include taxes levied for the Rutland School District, Rutland County, and the Rutland Redevelopment Authority. The City is ultimately responsible for the collection of these taxes which are remitted to the governmental units as required by law.

8. Revenue recognition: The City defines the length of time available for purposes of revenue recognition by fund and revenue type. Property taxes, as outlined above, are recognized if collected within sixty days of yearend. Other revenues in the General Fund, such as Rooms and Meals taxes, fees, fines, rental and grant income are recognized when collected. Program revenue in the Recreation Fund is recognized when earned, as these fees are collected during the spring for services provided during summer months, subsequent to year end.

9. Use of estimates: The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions about certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.



CITY OF RUTLAND, VERMONT  
NOTES TO FINANCIAL STATEMENTS  
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**Note II. Reconciliation of government-wide and fund financial statements**

**A. Explanation of differences between the governmental fund balance sheet and the government-wide financial statement of net assets.**

The governmental fund balance sheet includes a reconciliation between fund balance – total governmental fund and net assets – governmental activities as reported in the government-wide financial statement of net assets. The total adjustment between the fund balance sheet and government-wide statement of net assets is a decrease of \$2,930,446.

**B. Explanation of differences between the governmental fund statement of revenues, expenditures, and changes in fund balances and the government-wide statement of activities.**

The statement of revenues, expenditures, and changes in fund balances is reconciled to changes in net assets of governmental activities as reported in the government-wide statement of activities to account for different measurement focuses. The total adjustment between the fund statement of revenues, expenditures, and changes in fund balances and the government-wide statement of activities is an increase of \$3,016,846.

**Note III. Stewardship, compliance, and accountability**

**A. Budgetary accounting**

General governmental financial activity is controlled by a formal integrated budgetary system in accordance with various legal requirements which govern the City's operations. The budget of the City is prepared by the Mayor, reviewed by the Board of Aldermen and, beginning with the fiscal year 2011, approved at voters' discretion. All budget appropriations lapse at yearend.

**B. Excess of expenditures over appropriations**

For the year ended June 30, 2011, General Fund expenditures exceeded revenues by \$1,278,960, before transfers in of \$1,288,849. The net increase in General Fund fund balance was \$9,889.

**C. Deficit/surplus fund equity**

The Parking Meter Fund has a deficit fund balance of \$201,387 for the year ended June 30, 2011. The City is working to resolve this deficit through operations and forgiveness of interfund receivables and payables between the Parking Meter Fund and General Fund.

The City's three proprietary funds each has surplus net assets; however, of the total \$18,918,227 net assets, \$19,408,666 is invested in capital assets, with an unrestricted deficit total for the three funds of \$490,439. The City has not developed specific plans to resolve these deficits.

CITY OF RUTLAND, VERMONT  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2010

**Note IV. Detailed notes on all funds**

**A. Cash, Cash Equivalents, and Investments**

At June 30, 2011, the carrying amount of the City's deposits with financial institutions was \$14,831,539, and the total balance reported by these institutions was \$15,570,766. These deposits are held in checking accounts, savings accounts, and money market accounts. Of the funds on deposit, \$250,000 was insured by the Federal Deposit Insurance Corporation (FDIC), \$7,500,000 was collateralized, and the remaining \$7,820,766 was uninsured and uncollateralized.

\$6,381,445 of uninsured and uncollateralized balance of cash was held in the City's investment account by Prudential Retirement Insurance and Annuity Company (PRIAC) and is reported in the City's Employee Pension Fund. These amounts are guaranteed for principal and accrued interest by the PRIAC.

The City has collateralization agreements with Merchant's Bank to secure deposits above the FDIC limits. The City has not adopted formal deposit and investment policies.

The Agent for the City's retirement fund is authorized to invest funds to be held in the name of the City's pension fund in savings banks or trust departments in the State of Vermont; in building and loan or cooperative banks incorporated under State of Vermont laws; in federal savings and loan associations located in the State of Vermont; in bonds, notes, or other obligations of the United States government or legal obligations of any state political subdivision; and in stocks and bonds. All trust fund investments are stated at market value.

At June 30, 2011, pension fund investments were valued at \$51,566,183. Market value of trust fund investments, determined by quoted market prices at June 30, 2011, are as follows:

U.S corporate Stock	\$26,538,956
International Stock	8,730,486
Corporate Bonds	<u>16,296,741</u>
	<u>\$51,566,183</u>

The City has investments in the Grace Stoolfire Trust Fund. Investments for this fund are to be used for the purpose of the fund. The Grace Stoolfire Trust Fund investments are held as equity securities and U. S. government obligations and are stated at fair value as of yearend and have not been rated as to credit risk.

GASB Statement No. 40 requires the City's investments to be categorized to give an indication of the level of risk assumed by the City at yearend. Category 1 includes investments that are insured or registered or securities that are held by the City or its agent in the City's name. Category 2 includes uninsured and unregistered investments which are held by the counter party's trust department or agent in the City's name. At June 30, 2011, the City's investments in the Grace Stoolfire Trust Fund were in Category 1.

CITY OF RUTLAND, VERMONT  
NOTES TO FINANCIAL STATEMENTS  
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**Note IV. Detailed notes on all funds (continued)**

**B. Endowment Fund**

The Giorgetti Fund includes an amount given to the City for the purposes of improvement and maintenance of Giorgetti Park. The City considers this an endowment and was established by the Giorgetti Trust in 2009 with the first donation.

1. Interpretation of Relevant Law: The Board of Aldermen of the City has interpreted the Vermont-adopted Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, the City classifies as permanently restricted net assets as (a) the original value of gifts donated to the endowment (b) the original value of subsequent gifts to the endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable gift instrument at the time the accumulation is added to the fund. The remainder of the endowment that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the City in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the City considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- a. The duration and preservation of the fund
- b. The purposes of the City and the donor-restricted endowment
- c. General economic conditions
- d. The possible effect of inflation and deflation
- e. The expected total return from income and the appreciation of investments
- f. Other resources of the City
- g. The investment policies of the City

2. Funds with Deficiencies: There is no expectation that the fair value of assets associated with donor-restricted endowment will fall below the level that the donor or UPMIFA requires the City to retain. There are no deficiencies of this nature as of June 30, 2011.

3. Return Objectives and Risk Parameters: The City has adopted investment and spending policies for endowment assets that will preserve the principal amounts for uses consistent with the donor's purposes, and provide availability to principal in a timely fashion for utilization. There is no requirement that the funds be held in perpetuity if the funds are spent in accordance with the restrictions. Under this policy the Board of Finance determined to protect the principal by investing in fully collateralized certificates of deposit or money market accounts reported to

CITY OF RUTLAND, VERMONT  
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**Note IV. Detailed notes on all funds (continued)**

**B. Endowment Fund (continued)**

the Board. While the return objective will be low, based on market rates, the risk of loss will also be low. Actual return as of June 30, 2011 is based on returns provided for on-demand deposits. Actual returns will vary each year.

4. Strategies Employed for Achieving Objectives: To satisfy the City's goals of preservation of principal and availability, the City invests in fully collateralized bank instruments of short to medium duration during low return cycles and will invest in varying investment terms as rates rise or decline. The investments are structured through agreement with the bank that no early withdrawal penalty will be imposed providing the City with desired liquidity.

5. Spending Policy and How Investment Objectives Relate to Spending Policy: The City is not restricted in the amount that can be spent from the Endowment in any given year or period as long as the purposes of the amounts spent are consistent with the objectives of the donor. Therefore, the investment objectives of principal preservation and liquidity are of high importance.

**C. Individual Fund Interfund Receivable and Payable Balances**

Balances at June 30, 2011 were as follows:

	<u>Receivables</u>	<u>Payables</u>
General Fund	\$ 368,565	\$ 57,667
Recreational Activities Fund	24,460	791
Field Maintenance Fund	37,690	-
Records Preservation Fund	801	-
Giorgetti Fund	-	9,567
Capital Improvement Fund	16,000	-
CSO Sinking Fund	-	431,900
Fire Equipment Fund	15,000	-
Equipment Replacement Fund	-	54,322
Maples Revolving Loan Fund	-	3
Downtown Special Business District Fund	566	-
Sewage Disposal Fund	431,900	16,000
Parking Meter Fund	-	326,604
Hanamaki Relief Fund	1,872	-
	<u>\$ 896,854</u>	<u>\$ 896,854</u>

The City uses pooled cash to account for general operations and the City's proprietary funds. The City Treasurer manages this activity through the use of interfund receivables and payables. The Treasurer provides the detail of this activity to the Board of Aldermen on a regular basis.



CITY OF RUTLAND, VERMONT  
NOTES TO FINANCIAL STATEMENTS  
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**Note IV. Detailed notes on all funds (continued)**

**D. Interfund Operating Transfers**

The following are interfund operating transfers for the year ended June 30, 2011:

	Transfers Out:						
	General	CSO Sinking	Property Escrow	Water	Zamias Impact	Sewage Disposal	Parking Meter
<u>Transfers In:</u>	<u>Fund</u>	<u>Fund</u>	<u>Fund</u>	<u>Fund</u>	<u>Fund</u>	<u>Fund</u>	<u>Fund</u>
General	\$ -	\$ -	\$ 24,563	\$615,596	\$ -	\$ 796,190	\$ 15,000
Hanamaki Relief	2,500	-	-	-	-	-	-
Equip Repl	120,000	-	-	-	-	-	-
Sewage Disposal	-	431,900	-	-	-	-	-
Water Sys Capital	-	-	-	574,000	-	-	-
DT SBD RLF	-	-	-	-	135,000	-	-
CSO Sinking	-	-	-	-	-	162,384	-
Fire Equipment	40,000	-	-	-	-	-	-

**E. Capital Assets Activity**

Capital asset activity of the City for the year ended June 30, 2011 is as follows:

	Beginning Balance	Increase	Decrease	Ending Balance
<b>Governmental activities:</b>				
Land, non-depreciable	\$ 3,789,016	\$ -	\$ -	\$ 3,789,016
General services	2,159,366	19,525	-	2,178,891
Fire Department	3,210,035	209,977	-	3,420,012
Police Department	2,868,709	110,295	73,673	2,905,331
Department of Public Works	35,873,257	952,285	-	36,825,542
Recreation	2,131,670	202,188	-	2,333,858
Library	242,609	444,351	-	686,960
Total capital assets at cost	<u>50,274,662</u>	<u>1,938,621</u>	<u>73,673</u>	<u>52,139,610</u>
Less accumulated depreciation:				
<b>Governmental activities:</b>				
General services	707,182	41,234	-	748,416
Fire Department	2,684,981	145,841	2,030	2,832,852
Police Department	1,547,904	180,480	(183,122)	1,545,262
Department of Public Works	30,970,283	530,392	(13,701)	31,486,974
Recreation	1,161,728	77,995	(10,335)	1,229,388
Library	52,875	3,506	160,750	217,131
Total accumulated depreciation	<u>7,124,953</u>	<u>979,448</u>	<u>(44,378)</u>	<u>38,060,023</u>
Capital assets, net of depreciation	\$ <u>13,149,709</u>	\$ <u>959,173</u>	\$ <u>29,295</u>	\$ <u>14,079,587</u>

CITY OF RUTLAND, VERMONT  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011

**Note IV. Detailed notes on all funds (continued)**

**E. Capital Assets Activity (continued)**

Depreciation expense was charged to governmental functions as follows:

General government	\$ 44,806
Public safety	326,321
Highway & street	526,820
Culture & recreation	81,501
Total	<u>\$979,448</u>

	Beginning Balance	Increase	Decrease	Ending Balance
<b>Business-type activities:</b>				
Land	\$ 350,273	\$ 35,825	\$ -	\$ 386,098
Buildings	47,120,966	441,364	(5,966,721)	41,595,609
Easements	115	-	-	115
Machinery & Equipment	3,790,124	411,613	(118,693)	4,083,044
Meters	1,257,880	70,169	-	1,328,049
Reservoirs	2,694,613	-	-	2,694,613
Total	<u>55,213,971</u>	<u>958,971</u>	<u>(6,085,414)</u>	<u>50,087,528</u>
Less accumulated depreciation:	<u>(18,391,168)</u>	<u>(961,217)</u>	<u>2,384,519</u>	<u>(16,967,866)</u>
Capital assets, net	\$ <u>36,822,803</u>	\$ <u>(2,246)</u>	\$ <u>(3,700,895)</u>	\$ <u>33,119,662</u>

Total business-type depreciation expense for the year ended June 30, 2011 is \$961,217.

The City has reclassified some assets for greater clarity and continues to improve capital asset management.

**F. Allowance for Uncollectible Receivables**

Delinquent taxes reported in the government-wide financial statements represent property taxes outstanding at June 30, 2011. The City has the legal right to force sale of the property to collect these taxes; therefore, the City has not established an allowance for uncollectible taxes.

Water and sewer charges and parking ticket receivables represent balances at June 30, 2011. The City has the legal right to force sale of the property to recover the sewer and water fees and a legal right to enforce collection of parking tickets; therefore, at June 30, 2011, the City has not established an allowance for uncollectible receivables. Other accounts receivable represent amounts due for grants and notes receivable due to the City. Based on past experience and the existence of formal agreements, the City has not established an allowance for uncollectible receivables.

CITY OF RUTLAND, VERMONT  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011

**Note IV. Detailed notes on all funds (continued)**

**G. Mortgages and Notes Receivable**

For the year ended June 30, 2011, the City adjusted the value of its notes receivable to net present value. Notes receivable are presented in two categories: 1) for notes where payments are being made and the note has not reached its maturity date, notes are stated at face value; and 2) for notes whose payments are deferred, the City has used an inflation index to calculate a net present value. The two columns below present the notes receivable face value balances and the City's expected realizable values at June 30, 2011:

<u>Description</u>	<u>06/30/2011 Face Value Balance</u>	<u>Realizable Amount</u>
0% 2001 Columbian Avenue note receivable with a 25-year Deferral with the full balance due June 2026.	\$ 280,200	\$ 193,766
0% 1998 Maples LLP note receivable for \$487,070 between the State of Vermont and the City of Rutland with payments made over a 20-year period calculated as a function of net cash flow from the activity with final balance due December 2018.	484,382	242,191
2% 2009 Deborah Dubay note receivable with quarterly payments of principal and interest of \$290 with final balloon payment due in August 2019. This loan is sourced from the City's SBD Revolving Loan Fund.	13,030	13,030
0% 2008 Elizabeth Pimpare note receivable with semi-annual payments of principal of \$1,500 with final payment due in January 2018. This loan is sourced from the City's SBD Revolving Loan Fund.	21,000	21,000
2% 2009 S & E Enterprises, Inc. (C Street Holdings) note receivable with payments deferred two years from date of note with monthly principal and interest payments to begin August 2011 of \$352 with final payment due in August 2019. This loan is sourced from the City's SBD Revolving Loan Fund.	30,000	31,171
2% 2010 Rutland County Court Diversion note receivable with monthly principal and interest payments of \$138 with final payment due in May 2020. This loan is sourced from the City's SBD Revolving Loan Fund.	13,400	13,400

CITY OF RUTLAND, VERMONT  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011

**Note IV. Detailed notes on all funds (continued)**

**G. Mortgages and Notes Receivable (continued)**

<u>Description</u>	<u>06/30/2010 Face Value Balance</u>	<u>Realizable Amount</u>
2% 2010 John and Jerri Sabataso note receivable with monthly principal and interest payments of \$230 with final payment due in July 2020. This loan is sourced from the City's SBD Revolving Loan Fund.	22,911	22,911
0% 2004 Tuttle Block Housing Limited Partnership note receivable with a 30-year deferral with the full balance due August 2034.	600,000	312,840
0% 1999 Rutland County Community Land Trust note receivable payable only upon sale of the building or a change in use. The note is forgiven over a term of 27 years with full forgiveness in 2026.	139,389	-
0% 2004 Housing Foundation note receivable. No payment terms were identified in the promissory note to the City. The note was forgiven by the City during fiscal year 2012.	179,000	-
0% 2011 Rutland Housing Partnership note receivable with a 30-year deferral with the full balance due October 2040.	750,000	319,648
<b>Total long-term mortgages and notes receivable</b>	<b>\$2,533,312</b>	<b>\$1,169,957</b>

**H. Lease Agreements**

1. Lease revenue - The City has entered into numerous lease agreements as the lessor to various organizations from which the City receives rental income.
2. Capital leases - In years prior to 2011, the City entered into lease agreements for equipment. Capital assets include purchases by capital lease. Capital assets, acquired by lease agreements, have been capitalized in the amount of \$202,550. Accumulated depreciation on this equipment totaled \$50,639. The future minimum lease payments required under the capital leases and the present value of the minimum lease payments at yearend are as follows:

	<u>Balance</u>
2012 minimum lease payments, including interest	\$ 22,715
Present value of future minimum lease payments	\$ 22,715



CITY OF RUTLAND, VERMONT  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011

**Note IV. Detailed notes on all funds (continued)**

**H. Lease Agreements (continued)**

3. Operating leases – The City has operating leases for several real properties, in the form of land and building space. Each of these leases are at-will and may be cancelled by either party. The total of operating lease expense for 2011 was \$31,934.

**I. Short-term Debt**

The City has no short-term debt as of June 30, 2011 and no short-term debt activity occurred for the year ended June 30, 2011.

**J. Long-Term Debt**

Governmental Activities

General long-term debt activity for the year ended June 30, 2011 is as follows:

	07/01/10 <u>Balance</u>	<u>Additions</u>	<u>Reductions</u>	06/30/11 <u>Balance</u>
3.14% Capital Improvement Bond – General Obligation with annual principal payments of \$6,110 plus variable interest, payments maturing December 2013.	\$ 24,299	\$ -	\$ 6,110	\$ 18,189
4.97% Capital Improvement Bond – General Obligation - with annual principal payments of \$140,000 plus variable interest, payments maturing December 2020.	1,540,000	-	140,000	1,400,000
Total governmental-activities and long-term debt obligations	<u>\$ 1,564,299</u>	<u>\$ -</u>	<u>\$ 146,110</u>	<u>\$ 1,418,189</u>

Business-type Activities

Long-term debt of the City's Proprietary Funds is in the form of long-term notes and bonds. The proceeds of such debt have been used for improvement of the City's water and sewer systems. Proprietary Funds notes and bonds payable consist of the following as of June 30, 2011:

	07/01/10 <u>Balance</u>	<u>Additions</u>	<u>Reductions</u>	06/30/11 <u>Balance</u>
<u>Sewer Fund</u>				
0.00% Overflow Project VMBB bond with variable annual principal payments maturing December 2012.	224,360	-	30,589	193,771
0.00% CSO VMBB construction bond with principal only annual payments of \$160,000 maturing December 2026.	2,880,000	-	160,000	2,720,000

CITY OF RUTLAND, VERMONT  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011

**Note IV. Detailed notes on all funds (continued)**

**J. Long-Term Debt (continued)**

	07/01/10 <u>Balance</u>	<u>Additions</u>	<u>Reductions</u>	06/30/11 <u>Balance</u>
<u>Sewer Fund</u>				
4.005% CSO Phase 2A VMBB construction bond with principal payments of \$80,000 beginning in December 2008 with variable semi-annual interest payments maturing December 2027.	1,440,000	-	80,000	1,360,000
5.82% TD Bank Current Expense Note for sewer portion General Fund operating transfers with annual principal payments of \$250,000 plus interest matured June 2011	1,500,000	-	1,500,000	-
3.6% Merchant's Bank Current Expense Note for the sewer portion of repayment of General Fund operating transfers with annual payments of \$150,000 plus interest maturing June 2015.	-	1,500,000	150,000	1,350,000
2% VMBB Bond for CSO West and Crescent Streets improvement with annual payments of \$28,285 maturing Oct 2031.	-	462,500	-	462,500
<u>Water Fund</u>				
3.75% VMBB Capital Bond with annual principal Payments of \$95,000 plus variable interest semi-annual payments maturing December 2022.	1,235,000	-	95,000	1,140,000
3.75% VMBB Water Roof Repair Bond with annual principal and interest payments of \$115,546, maturing December 20	5,700,000	-	3,858,546	1,841,454
2.22% VMBB Capital Improvement Bond with principal and interest payments of \$199,290 through 2010 and principal and interest payments of \$197,757 thereafter maturing in December 2013.	792,561	-	199,290	593,271

CITY OF RUTLAND, VERMONT  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011

**Note IV. Detailed notes on all funds (continued)**

**J. Long-Term Debt (continued)**

<u>Water Fund</u>	<u>07/01/10 Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>06/30/11 Balance</u>
5.82% TD Bank Current Expense Note for repayment of General Fund operating transfers with annual principal payments of \$250,000 plus interest matured June 2011.	1,500,000	-	1,500,000	-
3.6% Merchant's Bank Current Expense Note for the water portion of repayment Of General Fund operating transfers with Annual payments of \$150,000 plus Interest maturing June 2015.	-	4,500,000	450,000	4,050,000
Total business-type activities and long-term debt obligations	<u>\$15,271.92</u>	<u>\$ 6,462,500</u>	<u>\$8,023,425</u>	<u>\$13,710,996</u>
Total long-term debt				<u>\$15,129,185</u>
Less current portion				<u>(1,379,234)</u>
Long-term portion				<u>\$13,749,951</u>

The following is a summary of annual principal and interest debt requirements to maturity:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
Current portion	1,379,234	414,119	1,793,353
2013	1,522,543	397,606	1,920,149
2014	1,372,020	343,101	1,715,121
2015	4,170,809	301,920	4,472,729
2016	573,492	156,179	729,671
2017-2021	2,910,458	491,791	3,402,249
2022-2026	2,005,015	164,909	2,169,924
2027-2031	1,151,890	55,866	1,207,756
2032-2036	43,724	8,525	52,249
Total	<u>\$15,129,185</u>	<u>\$2,334,016</u>	<u>\$17,463,201</u>

For the year ended June 30, 2011, long-term debt interest expense was \$444,513.

The City approved a loan of \$463,000 from the USDA to fund City library renovations during the year ended June 30, 2011, however, did not draw on this loan until November 2011.

CITY OF RUTLAND, VERMONT  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011

**Note IV. Detailed notes on all funds (continued)**

**K. Fund Balances Designated for Specific Purposes**

At June 30, 2011 the City had designated General Fund fund balance for the following purposes:

<u>Designated for specific purposes:</u>	<u>General Fund</u>
Nonspendable	
Inventories	53,558
Prepaid expenses	439,200
Restricted	
2008 Whistle Repair Donations	438
Rail Car	10,000
Lister Education	2,220
Reappraisal	271,493
Drug Forfeiture	93,540
Community Police	7,703
Drug Investigation Donations	2,320
Downtown Traffic	698
Route 4 & 7	31,885
LCIF Grant	1,497
Godnick Center	22,255
Committed	
Giorgetti Capital	1,258
Railyard	5
Home Depot Activity	58,292
GIS	12,228
Assigned	
Godnick Trip	22,337
Police Impress	15,489
Downtown Homeowner	93
Total designated fund balance	<u>\$ 1,046,509</u>

**L. Taxes Collected for Others**

Property taxes collected by the City include taxes levied for the Rutland School District, Rutland County, and the Rutland Redevelopment Authority. The City is ultimately responsible for the collection of these taxes which are remitted to the governmental entities as required by law. The amount of taxes collected and remitted to the Rutland School District, Rutland County, and the Rutland Redevelopment Authority during the year ended June 30, 2011 was \$12,662,487, \$82,334 and \$285,711, respectively.



CITY OF RUTLAND, VERMONT  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011

**Note IV. Detailed notes on all funds (continued)**

**M. Deferred Revenue**

Deferred revenue at yearend consists of the following:

- 1 - The City entered into an agreement with the Rutland Area Hockey Association (RAHA) during May 2008 to lease use of the Giorgetti Ice Rink to RAHA for a period of six years beginning in FY08. RAHA prepaid the City \$60,000 for this lease. The City recognizes this revenue each year as follows: \$12,000 each in FY 2008 and FY 2009, \$10,000 each in FY 2010 and FY 2011, \$8,000 in FY 2012 and a final payment of \$8,000 in FY 2013.
- 2 - The City collects recreational activity member fees in the spring of each year for programs that occur subsequent to the end of the fiscal year. These collections represent deferred revenue to the City until the programs' execution satisfies the City's obligation to its members to provide the summer programs.
- 3 - The City changed the recognition of revenue for charged sprinkler systems to users during the year ended June 30, 2011 to more accurately allocate revenue to the period in which it is earned. Sprinkler charges occur once each year in advance.

The total amount of deferred revenue at June 30, 2011 is \$220,809.

**Note V. Other information**

**A. Commitments and Contingencies**

1. Risk Management: The City is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The City maintains insurance coverage through the Vermont League of Cities and Towns Property and Casualty Intermunicipal Fund, Inc., covering each of those risks of loss. Management believes such coverage is sufficient to preclude any significant uninsured losses to the City. Settled claims have not exceeded this commercial coverage in any of the past three (3) fiscal years. The City must remain a member for a minimum of one year and may withdraw from the Fund after that time by giving sixty days notice. Fund underwriting and rates are subject to a supplemental assessment in the event of deficiencies. If the assets of the Fund were to be exhausted, members would be responsible for the Fund's liabilities. The City believes no such deficiency exists at June 30, 2011 and does not anticipate a deficiency in the future. The City maintains self-insurance for unemployment insurance purposes.

CITY OF RUTLAND, VERMONT  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011

**Note V. Other information (continued)**

**A. Commitments and Contingencies (continued)**

2. Federal and State Grants: In the normal course of operations, the City receives grant funds from various federal and state agencies. The costs charged to grant programs are subject to audit and adjustment by agents of the granting authority. Any liability for reimbursement of grant funds received, which may arise as the result of these audits, is not believed to be material.

3. Landfill Closure: During 1990, the City closed a landfill and executed a management plan for post-closure monitoring of the site. The City supports active monitoring of the site through a budgetary line item in the General Fund. The City does not expect costs to exceed the amount budgeted for this purpose.

4. Long-Term Contracts: The City has several union contracts with the police, fire, and public works department employees, which cover periods through June 30, 2010. Of these contracts, the police department's and fire department's union contracts were renewed through June 30, 2014; the public works department union contract expired June 30, 2010. The City has entered negotiations with the union to renew contracts and the City has agreed with employees of the public works departments to operate under the provisions of each of the expired contracts until a new contract is in place. Further, the City has not granted pay increases for the public works department until a new contract is approved and the City has established a budgetary contingency in subsequent fiscal years for the possibility of pay increases retroactive to the expiration of the former contract. The City believes this contingency is adequate to fund any liability the City may incur.

**B. Defined Benefit Pension Plan**

The City participates in a cost-sharing, multi-employer, public employee retirement system. This defined benefit plan covers employee of the City of Rutland and the Rutland School District. The plan requires some employee groups to contribute 2% of annual salary and other groups contribute more as identified in union contracts. The City's contribution rate is determined by the City's actuary. The City's actual contribution is limited by City Charter and shall not exceed .06 cents on the dollar of the grand list. The Retirement Plan is administrated by Prudential Financial. The Retirement Plan does not issue separate financial reports. Assets are held separately and may be used only for the payment of benefits to the members of the Plan. Plan provisions are established or amended by the City's Pension Board. Vesting in employee contributions in the Plan is full and immediate. Vesting in employer contributions is 100% after five years of participation. Benefits are based on the number of years of service and the employee's five highest consecutive calendar years of compensation during the last ten years of employment with the City. The minimum pension is \$1,350 per annum for those employees with at least fifteen years of service. The minimum pension is \$2,025 for those employees with at least twenty one years of service.

CITY OF RUTLAND, VERMONT  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011

**Note V. Other information (continued)**

**B. Defined Benefit Pension Plan (continued)**

Participating City employees contributed \$138,164 to the Plan in the fiscal year ended June 30, 2011. Employer contributions for the City's employees for the year ended June 30, 2011 was \$555,000. Payroll for pension-plan covered employees for the year ended June 30, 2011 was \$7,455,028. The City's total payroll was \$9,091,525.

The following is the required supplementary information for the pension plan. The significant actuarial assumptions used to compute the actuarially determined contribution requirements are as follows:

Valuation Date	January 01, 2011
Actuarial cost method	Pro-rata projected unit credit
Amortization method	Level dollar, open
Remaining amortization period	30 years as of valuation date
Asset Valuation method	20% smoothing of investment returns

Actuarial assumptions

Inflation rate	N/A
Investment return	8.0%
Salary increases	5.0%
Post-employment benefit increases	N/A

Schedule of Funding Progress

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) (b)	Excess/ Deficiency of Assets over AAL (b) - (a)	Funded Ratio (a)/(b)	Covered Payroll (c)	Excess/ (Deficiency) as a Percentage of Covered Payroll ((b) - (a))/(c)
01/1/2007	50,695,986	59,831,977	9,135,991	84.73%	24,161,425	37.81%
01/1/2008	53,598,552	66,495,591	12,897,039	80.60%	25,641,832	50.30%
01/1/2009	49,414,401	71,277,825	21,863,424	69.33%	26,389,650	82.85%
01/1/2010	52,555,207	76,305,676	23,750,469	68.87%	26,914,829	88.24%
01/1/2011	56,345,063	79,951,469	23,606,406	70.47%	27,594,551	85.55%

CITY OF RUTLAND, VERMONT  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011

**Note V. Other information (continued)**

**B. Defined Benefit Pension Plan (continued)**

Schedule of Contributions

Plan Year Ended June 30	Annual Required Contribution	Actual Contribution	Percentage Contributed
2007	2,899,920	1,690,335	58.29%
2008	3,609,894	1,877,860	52.02%
2009	4,048,303	2,039,388	50.38%
2010	5,388,980	2,249,457	41.74%
2011	5,125,675	2,498,651	48.75%

Schedule of Annual Pension Cost

	06/30/2011	06/30/2010	06/30/2009	06/30/2008
Annual Required Contribution (ARC)	5,125,675	5,388,980	4,048,303	3,609,894
Interest on NPO	901,701	675,414	534,375	410,947
ARC adjustment	1,316,813	986,351	780,383	600,133
Annual Pension Cost (APC)	4,710,563	5,078,043	3,802,375	3,420,708
Employer Contributions Made	2,498,651	2,249,457	2,039,388	1,877,860
NPO - Beginning of Year	11,271,260	8,442,674	6,679,687	5,136,839
NPO - End of Year	13,483,172	11,271,260	8,442,674	6,679,687
Percentage of APC Contributed	53.04%	44.30%	53.63%	54.90%

**C. Annual Other Post-Retirement Obligations (OPEB) Cost**

The City offers other post-employment benefits to qualified retirees for health, dental, vision, and life insurance expenses as agreed to in union contracts and the City has offered early retirement incentive to some employees to manage payroll expenses in the long-term.

The annual cost of OPEB is called the annual required contribution (ARC). The City has elected not to prefund OPEB liabilities. The City is required to record the annual required contribution of the employer's ARC. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and amortize any unfunded liability over a period not to exceed thirty years. The following are the City's annual OPEB costs:



CITY OF RUTLAND, VERMONT  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011

**Note V. Other information (continued)****C. Annual Other Post-Retirement Obligations (OPEB) Cost (continued)**

	06/30/2010	06/30/2011
Annual Required Contribution	\$1,528,581	\$1,237,794
Contributions Made	(352,653)	( 475,481)
Adjustments to the Annual Required Contribution	(59,577)	( 44,734)
Net Change in Net OPEB Liability	1,116,351	717,579
Net OPEB liability at beginning of fiscal year	1,192,946	2,309,297
Net OPEB Obligation at end of the fiscal year	<u>\$2,309,297</u>	<u>\$3,026,876</u>

Trend Information - The City's annual OPEB cost, the percentage of annual OPEB cost contributed and the net OPEB obligation for the year ended June 30, 2011 were as follows:

Funded Status and Funding Progress

As of June 30, 2011, the plan was 0% funded. The actuarial accrued liability was \$12,290,283, and the actuarial value of assets was \$-0-, resulting in an unfunded actuarial accrued liability (UAAL) of \$12,290,283. For the fiscal year ended June 30, 2011, the covered payroll, annual payroll of active employees covered for OPEB purposes, was \$7,455,028 and the ratio of the UAAL to covered payroll is 164.9%. Amounts of funded status and annual required contributions of the employer are subject to revisions as actual results are compared to historical activity. The schedule of funding progress, which is required supplementary information, presents trend information to show whether actual values are increasing or decreasing over time.

Actuarial Methods and Assumptions

Actuarial cost method	Projected unit credit cost
Amortization method	Single equivalent amortized over 30 years
Actuarial Valuation Date	July 1, 2010
Annual Discount Rate	3.50%

The City transitioned to a high-deductible health-care plan combined with a flexible spending plan for all its employees during the fiscal year ended June 30, 2011.

**D. Prior Period Adjustments**

The City continues to improve its recording and monitoring of capital assets and long-term receivables. The following represents the City's recognized adjustments to prior period financial statements:

<u>Fund</u>	<u>Description</u>	<u>Amount</u>
Water Fund	Misstated historical capital asset costs	2,099,992
Sewage Disposal Fund	Misstated historical capital asset costs	(2,079,682)

CITY OF RUTLAND, VERMONT  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2011

**Note V. Other information (continued)****D. Prior Period Adjustments (continued)**

Additionally, the following prior period adjustment affects the government-wide financial statements, as it represents long-term assets and liabilities properly not reported in the fund financial statements.

Long-term receivables overstated in prior periods	(1,085,974)
Capital assets incorrectly not capitalized in prior periods	<u>309,341</u>
	<u>\$ 776,633</u>

**E. Related Party Transactions**

The City has a conflict of interest policy and established procedures prohibiting self-dealing and related party activity.

**F. Subsequent Events**

During July 2011 the Board of Aldermen approved forgiveness of the interfund balance due from the Parking Meter Fund to the General Fund of \$297,858.

During August 2011, the City experienced unexpected watershed, water treatment system, recreation facilities, and roads and bridges damage due to Tropical Storm Irene. The amount of expenses incurred by the City as a result of these damages has been estimated to exceed \$1,000,000. The City expects to receive emergency funding from the U. S. Federal Emergency Management Agency to reimburse the City for at least 75% of these costs and an additional amount from the State of Vermont.

During November 2011 the City received \$200,000 in support of renovations of the Rutland Free Library and completed the renovation project during December 2011.

During December 2011 the City completed a Digester Cover Replacement project at a total cost of \$431,900.

During January 2012, the City received funding from the USDA loan portion of the Rutland Free Library renovation project in the amount of \$463,200.

CITY OF RUTLAND, VERMONT  
GENERAL FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGE IN FUND BALANCE  
BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2011

	Budget	Actual	Variance Favorable (Unfavorable)
Revenues			
Taxes - general	\$ 13,191,084	\$ 13,129,632	\$ (61,452)
Delinquent tax, penalties, & interest	120,000	155,990	35,990
Fines & forfeitures	190,000	337,020	147,020
Rooms & meals tax	435,000	447,386	12,386
PILOT	486,638	468,113	(18,525)
Licenses & permits	125,000	128,296	3,296
Federal grants	-	1,059,694	1,059,694
State grants	321,945	500,382	178,437
Charges for services	960,000	925,098	(34,902)
Investment earnings	23,000	61,014	38,014
Rental income	64,378	74,834	10,456
Donations	-	10,250	10,250
Miscellaneous	-	52,487	52,487
Total revenues	<u>15,917,045</u>	<u>17,350,196</u>	<u>1,433,151</u>
Expenditures			
Executive	106,260	229,732	(123,472)
Legislative	25,304	25,865	(561)
City Clerk	334,411	309,866	24,545
City Treasurer	626,725	548,832	77,893
City Attorney	174,221	150,764	23,457
City Assessor	159,569	153,000	6,569
Building & zoning	246,043	227,522	18,521
Libraries	627,285	1,069,987	(442,702)
Police department	4,632,951	4,439,641	193,310
Fire department	3,295,581	3,031,537	264,044
Highways	1,752,316	1,518,282	234,034
Winter maintenance	605,294	592,736	12,558
Street lighting	275,000	303,796	(28,796)
Traffic control	121,500	93,748	27,752

The notes to the financial statements are an integral part of this statement

CITY OF RUTLAND, VERMONT  
GENERAL FUND  
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGE IN FUND BALANCE  
BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2011

	Budget	Actual	Variance Favorable (Unfavorable)
Catch basins	24,186	7,930	16,256
Community development	60,000	897,099	(837,099)
Dana center	532,462	486,168	46,294
DPW Administration	636,183	594,608	41,575
Elections	34,128	33,070	1,058
Government buildings	640,322	745,295	(104,973)
Operations	19,000	15,174	3,826
General recreation maintenance	1,068,946	922,281	146,665
Giorgetti Park	189,204	301,039	(111,835)
Godnick Center	27,174	54,389	(27,215)
White Playground	79,845	79,923	(78)
Vehicle maintenance	454,799	479,772	(24,973)
Miscellaneous expense	422,726	376,897	45,829
Appropriations	159,143	159,143	-
Pension expense	555,000	555,000	-
Debt service	226,060	226,060	-
Total expenditures	<u>18,111,638</u>	<u>18,629,156</u>	<u>(517,518)</u>
Excess of revenues over (under) expenditures	<u>(2,194,593)</u>	<u>(1,278,960)</u>	<u>915,633</u>
Other financing sources (uses)			
Transfers in (out)	<u>1,468,849</u>	<u>1,288,849</u>	<u>(180,000)</u>
Total other financing sources (uses)	<u>1,468,849</u>	<u>1,288,849</u>	<u>(180,000)</u>
Net change in fund balance	<u>(725,744)</u>	<u>9,889</u>	<u>735,633</u>
Fund balance, June 30, 2010	<u>\$ -</u>	<u>3,830,694</u>	<u>\$ -</u>
Fund balance, June 30, 2011		<u>\$ 3,840,583</u>	

The notes to the financial statements are an integral part of this statement



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	Special Revenue Funds													Permanent Funds		Total
	Hospital Fund	Equipment Replace Fund	Field Maint Fund	Capital Improvement Fund	Fire Equipment Fund	Zambis Impact Fund	Recreation Activities Fund	Whitney's Pool Fund	Giorgetti Fund	Records Preserv Fund	CNO Phase 2 Fund	Water System Capital Fund	Maples Fund	Down-Town Special Bus. Dist. Fund	Non-Major Govt Fund	
ASSETS																
Cash	\$ 14,580	\$ 183,894	\$ 61,765	\$ 79,559	\$ 581,383	\$ 745,929	\$ 148,272	\$ 19,598	\$ 1,104,665	\$ 50,552	\$ 569,920	\$ 52,829	\$ 574,044	\$ 5,536	\$ 153,177	\$ 4,439,755
Investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intergov't receivable	-	-	-	-	-	-	100	-	-	-	-	-	-	-	-	100
Other receivables	-	-	-	-	-	-	24,460	-	-	-	-	-	-	-	1,960	1,960
Due from other funds	-	-	-	-	-	-	-	-	-	-	-	-	-	-	566	94,517
	14,580	183,894	61,765	79,559	581,383	745,929	172,832	19,598	1,104,665	50,552	569,920	52,829	574,044	5,536	153,177	4,439,755
LIABILITIES AND FUND BALANCES																
Liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Accounts payable	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Due to other funds	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Liabilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fund balances	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Committed	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total fund balances	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	14,580	183,894	61,765	79,559	581,383	745,929	172,832	19,598	1,104,665	50,552	569,920	52,829	574,044	5,536	153,177	4,439,755

CITY OF RUTLAND, VERMONT  
COMBINING BALANCE SHEET - NON-MAJOR GOVERNMENTAL FUNDS  
JUNE 30, 2011

CITY OF RUTLAND, VERMONT  
COMBINING STATEMENT OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES - NON-MAJOR GOVERNMENTAL FUNDS

	Special Revenue Funds													Permanent Funds		Total
	Hospital Fund	Equipment Replace Fund	Field Maint Fund	Capital Improvement Fund	Fire Equipment Fund	Zambis Impact Fund	Recreation Activities Fund	Whitney's Pool Fund	Giorgetti Fund	Records Preserv Fund	CNO Phase 2 Fund	Water System Capital Fund	Maples Fund	Down-Town Special Bus. Dist. Fund	Non-Major Govt Fund	
Revenues																
Fees and charges for services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sale of assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Investment earnings	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants	53	-	-	-	-	-	-	-	-	-	-	-	-	-	-	53
Donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loan repayments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total revenues	53	-	-	-	-	-	-	-	-	-	-	-	-	-	-	53
Expenditures																
Loan disbursements	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operating expenditures	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total expenditures	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Excess (deficiency) of revenues over (under) expenditures	53	-	-	-	-	-	-	-	-	-	-	-	-	-	-	53
Transfers in (out)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total other financing sources (uses)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net changes in fund balances	53	-	-	-	-	-	-	-	-	-	-	-	-	-	-	53
Fund balances, June 30, 2010	14,527	183,894	61,765	79,559	581,383	745,929	172,832	19,598	1,104,665	50,552	569,920	52,829	574,044	5,536	153,177	4,439,755
Fund balances, ending	14,580	183,894	61,765	79,559	581,383	745,929	172,832	19,598	1,104,665	50,552	569,920	52,829	574,044	5,536	153,177	4,439,755

The notes to the financial statements are an integral part of this statement

